

# Financial Statements

"Building is about getting around  
the obstacles that are presented to you."

JEREMY RENNER





# Independent Auditor’s Report

## To the shareholders of TERRA Mauricia Ltd

### REPORT ON THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

#### QUALIFIED OPINION

We have audited the consolidated financial statements of TERRA Mauricia Ltd and its subsidiaries (the “Group”) and the Company’s separate financial statements on pages 128 to 241, which comprise the consolidated and separate statements of financial position at December 31, 2021, and the consolidated and separate statements of profit or loss and other comprehensive income, the consolidated and separate statements of changes in equity and the consolidated and separate statements of cash flows for the year then ended, and the notes to consolidated and separate financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matters described in the *Basis for Qualified Opinion* section of our report, the consolidated and separate financial statements on pages 128 to 241, give a true and fair view of the financial position of the Group and the Company as at December 31, 2021, and of their financial performance and their cash flows for the year then ended in accordance with International Financial Reporting Standards and comply with the requirements of the Mauritian Companies Act 2001.

#### BASIS FOR QUALIFIED OPINION

##### CONSOLIDATED FINANCIAL STATEMENTS

As disclosed in note 9 - Investment in Associates and note 37 - Associates, the Group has an associate, Sucrivoire S.A. (“the Associate”), whose operations are in Côte d'Ivoire. The Associate is accounted for using the equity method. For the year ended December 31, 2021, the share of the net assets of the Associate was MUR'M 713.2 (representing 19.5% of total Investment in Associates and 3.2% of Total Assets), and the share of loss from this Associate was MUR'M 130.0.

Due to a lack of supporting evidence, we were unable to obtain sufficient appropriate audit evidence regarding the financial information of the Associate.

This matter was similarly qualified for the year ended December 31, 2020. For this reason, our opinion for the current year financial statements is also modified as a result of the possible effects of this matter on the comparability of the current period's figures and the corresponding figures.

### REPORT ON THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS (CONT'D)

#### BASIS FOR QUALIFIED OPINION (CONT'D)

##### SEPARATE FINANCIAL STATEMENTS

In the separate financial statements, investment in subsidiaries are carried at fair value. As disclosed in note 8 - Investment in subsidiaries and note 36 - Subsidiaries, the investment in Ivoirel Limitée (a subsidiary having Sucrivoire S.A. as an associate), has a carrying value of MUR'M 349.5 (representing 2.6% of total Investment in Subsidiaries and 2.3% of Total Assets). The Company recorded a fair value decrease of MUR'M 102.8 (from MUR'M 452.3 to MUR'M 349.5) which has been included in the statement of other comprehensive income.

The investment in Ivoirel Limitée has been classified as a Level 3 investment in the fair value hierarchy, as management has used discounted cash flow techniques to arrive at the fair value of Ivoirel Limitée, which is based on unobservable inputs which include discount rates, management's cash flow forecasts and growth rates. Although the Company has prepared a discounted cash flow, we were unable to obtain sufficient and appropriate audit evidence over the reasonableness of the unobservable inputs in the discounted cash flow models used to determine the fair value. It was also impracticable to perform alternative audit procedures over the fair value as the required information was not made available to us.

This matter was similarly qualified for the year ended December 31, 2020. For this reason, our opinion for the current year financial statements is also modified as a result of the possible effects of this matter on the comparability of the current period's figures and the corresponding figures.

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (the “IESBA Code”). We have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

# Independent Auditor’s Report

## To the shareholders of TERRA Mauricia Ltd (Cont’d)

### REPORT ON THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS (CONT’D)

#### KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matters described in the Basis for Qualified Opinion section, we have determined the matters described below to be the key audit matters to be communicated in our report.

**Valuation of land and buildings (applicable to the consolidated financial statements)**  
*Refer to the significant accounting policies note 2.2, notes 4.1 and 5 to the financial statements*

KEY AUDIT MATTER	AUDIT RESPONSE
<p>The Group carries its land and buildings at revalued amount under the revaluation model in terms of IAS 16 Property, plant and equipment. Land and buildings, which consists mainly of agricultural land and is included under property, plant and equipment, with a combined carrying value of MUR'M 9,161.2, as at December 31, 2021.</p> <p>Land and buildings are revalued every 3 years, unless there is evidence that the fair value of an asset differs materially from the carrying amount. The fair value of land and buildings is determined by an independent external valuer. The last valuation was carried out at December 31, 2019.</p> <p>The valuation process involves significant judgement in determining the valuation methodology to be used and in estimating the underlying assumptions to be applied. The recent valuation was based on recent market transaction on arm’s length terms for similar properties determined based on market comparable approach or on depreciated replacement cost when appropriate market value cannot be established.</p> <p>This matter was considered to be one of most significance in the audit of the Group financial statements due to the material balance of land and buildings in the Group’s financial statements and significant judgements and estimates involved in arriving at their fair values.</p>	<p>Our audit procedures in respect of this key audit matter included, amongst other:</p> <ul style="list-style-type: none"><li>- Assessing the design and implementation of the key controls relating to the valuation of land and buildings.</li><li>- Confirming the independence of management’s expert (the external valuer) including their experience and qualifications.</li><li>- Obtaining the valuation reports prepared by the external valuer and assessing for reasonability by assessing key assumptions used and comparing with available market data.</li><li>- Testing the mathematical accuracy of the underlying conditions used in the valuation models.</li><li>- Ensuring that the measurement basis for the valuation and valuation methods used were in accordance with International Financial Reporting Standards.</li><li>- Satisfying ourselves that the techniques used in the open market value models by the external valuers are appropriate in the circumstances and have been applied consistently.</li><li>- Making enquiries with management with regards to the input to the valuation and requested management representation.</li><li>- Comparing the actual sales of land realised during the year with valuation report to confirm that there is no major difference in the value.</li><li>- Reviewing the completeness and adequacy of the disclosure in the financial statements for compliance with International Financial Reporting Standards, including disclosure on significant inputs and sensitivity analysis.</li></ul>

### REPORT ON THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS (CONT’D)

#### KEY AUDIT MATTERS (CONT’D)

**Impairment of cash generating units (CGU’s) and non-financial assets (bearer plants and land conversion rights) (applicable to the consolidated financial statements)**  
*Refer to the significant accounting policies note 2.17, notes 4.1, 5, 7 and 28 to the financial statements*

KEY AUDIT MATTER	AUDIT RESPONSE
<p>In line with IAS 36, Impairment of Assets requirements, an annual impairment assessment should be undertaken for goodwill and intangible assets with an indefinite useful life. In addition, an impairment assessment should be performed when there is any indicator of impairment on other non-financial assets.</p> <p>At December 31, 2021, an impairment assessment had been performed for the following:</p> <p><i>Cash generating units (CGU’s)</i></p> <ul style="list-style-type: none"><li>- Milling operations (Terra Milling Ltd)</li><li>- Growing operations (Agricultural cluster of Terragri Ltd)</li><li>- Power production (Terragen Ltd)</li></ul> <p><i>Non-financial assets</i></p> <ul style="list-style-type: none"><li>- Land conversion rights (LCR’s) (included in the intangible assets and goodwill note 7)</li></ul> <p>In addition, an indicator of impairment had been identified for the following:</p> <ul style="list-style-type: none"><li>- Bearer and power plants (included in the Property, plant and equipment note 5)</li></ul> <p>An impairment assessment has been carried out whereby the recoverable amount of the non-financial assets has been compared with their carrying amounts.</p>	<p>Our audit procedures in respect of this key audit matter included, amongst other:</p> <ul style="list-style-type: none"><li>- Evaluating the design and implementation of the relevant controls relating to the impairment assessment of CGUs and non-financial assets.</li><li>- Evaluating management’s impairment assessment to determine whether indicators of impairment exist based on our knowledge of the Group and current market information.</li><li>- Evaluating the completeness and adequacy of the financial statement disclosures in accordance with the requirements of IAS 36 Impairment of Assets.</li></ul> <p><i>Milling operations (Terra Milling Ltd), Growing operations (Agricultural cluster of Terragri Ltd), Power production (Terragen Ltd) and bearer plants.</i></p> <ul style="list-style-type: none"><li>- Obtain the impairment assessment and discuss the reasonableness of assumptions used with management to obtain a better understanding of the value in use calculations.</li><li>- Inspecting management’s cash flow forecasts and evaluated the appropriateness of the key assumptions used (price of raw/special sugar, price of coal, discount rates and growth rates) in order to evaluate the reasonableness of forecasts where Discounted Cash Flow valuations have been applied to calculate the recoverable amount.</li></ul>

# Independent Auditor’s Report

## To the shareholders of TERRA Mauricia Ltd (Cont’d)

### REPORT ON THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS (CONT’D)

#### KEY AUDIT MATTERS (CONT’D)

***Impairment of cash generating units (CGU's) and non-financial assets (bearer plants and land conversion rights) (applicable to the consolidated financial statements) (Cont'd)***  
*Refer to the significant accounting policies note 2.17, notes 4.1, 5, 7 and 28 to the financial statements*

KEY AUDIT MATTER	AUDIT RESPONSE
<p>The recoverable amount being the higher of the value in use and fair value less costs to sell. The determination of the recoverable amounts involves a high level of judgement and estimation, particularly when Discounted Cash Flow valuations are applied in estimating the recoverable amount.</p> <p>An impairment is recognised should the recoverable amount of the asset or CGU be less than its carrying amount. The impairment loss is recognised in profit or loss, unless the relevant asset is carried at revalued amount, in which case the impairment loss is treated as a revaluation decrease in other comprehensive income.</p> <p>This matter was considered to be one of most significance in the audit of the Group financial statements, due to the significant level of judgement and level of estimation exercised by management in the impairment assessment process.</p>	<p>This involved:</p> <ul style="list-style-type: none"><li>• Testing the mathematical accuracy of the value in use/ discounted cash flow calculations.</li><li>• Benchmarking key assumptions with available market data, agreeing inputs used to generate the revenue forecast to underlying information or other available industry data.</li><li>• Comparing current year’s revenue with forecast revenue to assess reasonableness of forecasts.</li><li>• Agreeing the inputs used to calculate the discount rate to market available data, taking into account the continuing impact of Covid-19.</li></ul> <p><i>Land Conversion Right (LCRs)</i></p> <ul style="list-style-type: none"><li>- Evaluating the competence and independence of the external valuer and the appropriateness of the valuation methodology used.</li><li>- Obtaining the valuation reports prepared by the external valuer and assessing for reasonability by assessing assumptions used and comparing with available market data.</li><li>- Satisfying ourselves that the techniques used in the sales comparison approach by the valuers, are appropriate in the circumstances and have been applied consistently.</li></ul>

### REPORT ON THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS (CONT’D)

#### OTHER INFORMATION

The Directors are responsible for the other information. The other information comprises mainly of information contained in the Annual Report, including the Corporate Governance Report, Statement of Compliance, Statement of Directors’ Responsibilities and Statutory Disclosures, but does not include the consolidated and separate financial statements and our auditor’s report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, on the other information that we obtained prior to the date of this auditor’s report, we conclude that there is a material misstatement of this other information, we are required to report in this regard. As described in the Basis for Qualified Opinion section above, we were unable to obtain sufficient appropriate evidence about the financial information of an investment in associate and a subsidiary. Accordingly, we are unable to conclude whether or not the other information is materially misstated with respect to this matter.

### RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

The Directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with International Financial Reporting Standards and in compliance with the requirements of the Mauritian Companies Act 2001, and for such internal control as the Directors determine is necessary to enable the preparation of the consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the Directors are responsible for assessing the Group’s and the Company’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group and the Company or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group and the Company’s financial reporting process.

### AUDITOR’S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors’ report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

# Independent Auditor’s Report

## To the shareholders of TERRA Mauricia Ltd (Cont’d)

### REPORT ON THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS (CONT'D)

#### AUDITOR’S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS (CONT'D)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated and separate financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor’s report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### REPORT ON THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS (CONT'D)

#### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

##### MAURITIAN COMPANIES ACT 2001

- The Mauritian Companies Act 2001 requires that in carrying out our audit we consider and report on the following matters. We confirm that:
- We have no relationship with or interests in, the Company and its subsidiaries other than in our capacity as auditors and dealings in the ordinary course of business.
  - We have obtained all the information and explanations we have required.
  - In our opinion, proper accounting records have been kept by the Company as far as it appears from our examination of those records.

##### MAURITIAN FINANCIAL REPORTING ACT 2004

Our responsibility under the Mauritian Financial Reporting Act 2004 is to report on the compliance with the Code of Corporate Governance ("Code") disclosed in the annual report and assess the explanations given for non-compliance with any requirement of the Code. From our assessment of the disclosures made on corporate governance in the annual report, the public interest entity has, pursuant to section 75 of the Mauritian Financial Reporting Act 2004, complied with the requirements of the Code.

#### OTHER MATTERS

This report is made solely to the Company’s shareholders, as a body, in accordance with Section 205 of the Mauritian Companies Act 2001. Our audit work has been undertaken so that we might state to the Company’s shareholders, as a body, those matters that we are required to state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company’s shareholders, as a body, for our audit work, for this report, or for the opinions we have formed.

Port Louis,  
Mauritius.  
July 29, 2022

  
**BDO & CO**  
Chartered Accountants

  
**Ameenah Ramdin, FCCA, ACA**  
Licensed by FRC

# Consolidated and Separate Statements of Financial Position

(December 31, 2021)

	Notes	THE GROUP		THE COMPANY	
		2021	2020	2021	2020
		MUR'M	MUR'M	MUR'M	MUR'M
<b>ASSETS</b>					
<b>Non-current assets</b>					
Property, plant and equipment	5	10,622.8	11,312.3	-	-
Right-of-use assets	5A	54.4	37.5	-	-
Investment properties	6	1,956.3	1,755.8	-	-
Intangible assets and goodwill	7	193.1	196.1	-	-
Investments in subsidiaries	8	-	-	13,647.5	13,415.9
Investments in associates	9	3,657.0	3,089.9	245.6	108.2
Financial assets at fair value through other comprehensive income	10	660.0	557.2	702.5	576.6
Financial assets at amortised cost	11	7.7	5.9	-	1.0
Lease receivables	5B	46.8	44.6	-	-
Deferred tax assets	13	216.7	253.2	-	-
		17,414.8	17,252.5	14,595.6	14,101.7
<b>Current assets</b>					
Inventories	14	1,288.7	1,231.3	-	-
Consumable biological assets	15	193.3	172.6	-	-
Trade and other receivables	16	1,759.1	1,332.4	44.5	278.4
Financial assets at amortised cost	11	17.3	56.6	-	-
Lease receivables	5B	2.4	2.3	-	-
Current tax assets	25(a)	3.2	-	-	-
Cash in hand and at bank	34(b)	505.8	437.3	35.2	19.1
		3,769.8	3,232.5	79.7	297.5
Non-current assets classified as held for sale	17(i)	1,098.7	291.5	351.7	331.3
<b>Total assets</b>		<b>22,283.3</b>	<b>20,776.5</b>	<b>15,027.0</b>	<b>14,730.5</b>

# Consolidated and Separate Statements of Financial Position (Cont'd)

(December 31, 2021)

	Notes	THE GROUP		THE COMPANY	
		2021	2020	2021	2020
		MUR'M	MUR'M	MUR'M	MUR'M
<b>EQUITY AND LIABILITIES</b>					
<b>Capital and reserves</b>					
Stated capital	18	11,976.0	11,976.0	11,976.0	11,976.0
Revaluation and other reserves	19	1,678.7	1,307.8	532.9	168.1
Retained earnings		504.7	309.7	1,418.3	1,547.0
<b>Owners' interest of the Company</b>		<b>14,159.4</b>	<b>13,593.5</b>	<b>13,927.2</b>	<b>13,691.1</b>
Non-controlling interests		840.1	975.4	-	-
<b>Total equity</b>		<b>14,999.5</b>	<b>14,568.9</b>	<b>13,927.2</b>	<b>13,691.1</b>
<b>Non-current liabilities</b>					
Borrowings	20	3,097.6	2,644.6	851.6	851.6
Lease liabilities	21	12.9	29.5	-	-
Deferred tax liabilities	13	242.5	256.9	-	-
Retirement benefit obligations	22	628.8	865.1	-	-
		3,981.8	3,796.1	851.6	851.6
<b>Current liabilities</b>					
Trade and other payables	23	1,218.8	1,024.6	12.0	48.6
Contract liabilities	26(c)	158.7	73.4	-	-
Current tax liabilities	25(a)	42.9	26.0	0.2	0.5
Provisions	24	24.8	25.0	-	-
Borrowings	20	1,038.6	1,258.6	236.0	138.7
Lease liabilities	21	36.5	3.9	-	-
		2,520.3	2,411.5	248.2	187.8
Liabilities directly associated with non-current assets classified as held for sale	17(ii)	781.7	-	-	-
<b>Total liabilities</b>		<b>7,283.8</b>	<b>6,207.6</b>	<b>1,099.8</b>	<b>1,039.4</b>
<b>Total equity and liabilities</b>					
		<b>22,283.3</b>	<b>20,776.5</b>	<b>15,027.0</b>	<b>14,730.5</b>

These financial statements have been approved and authorised for issue by the Board of Directors on July 29, 2022.



Nicolas Maigrot  
Managing Director



Margaret Wong Ping Lun  
Director

The notes on pages 136 to 241 form an integral part of these consolidated and separate financial statements.  
Independent auditor's report on pages 120 to 127.



# Consolidated and Separate Statements of Profit or Loss

(Year ended December 31, 2021)

	Notes	THE GROUP		THE COMPANY	
		2021	2020	2021	2020
		MUR'M	MUR'M	MUR'M	MUR'M
Revenue	26	6,223.8	4,752.2	210.9	185.9
Cost of sales	30	(4,780.1)	(3,640.4)	-	-
Gross profit		1,443.7	1,111.8	210.9	185.9
Gains arising from changes in fair value of consumable biological assets	15	20.7	32.5	-	-
Fair value gain/(loss) on non-current assets classified as held for sale	17(iii)	77.0	(314.0)	-	-
Other income	27	243.3	152.9	4.7	6.9
Impairment loss of financial assets	28	(59.5)	(64.2)	(1.0)	(9.2)
Impairment loss of non-financial assets	28	(536.3)	(22.3)	-	-
Reversal of impairment loss on financial assets	28A	60.4	-	9.2	-
Administrative expenses	30	(667.2)	(594.2)	(29.6)	(17.7)
Distribution costs	30	(165.5)	(131.2)	-	-
Other expenses	30	(252.5)	(265.1)	-	-
Profit/(loss) before finance costs	29	164.1	(93.8)	194.2	165.9
Finance income		10.0	11.3	3.0	0.1
Finance costs		(159.2)	(173.0)	(37.1)	(33.2)
Net finance costs	31	(149.2)	(161.7)	(34.1)	(33.1)
Profit/(loss) after finance costs		14.9	(255.5)	160.1	132.8
Share of results of associates	9	290.5	249.2	-	-
Gain on remeasurement of associate	35(a)(ii)	24.9	-	-	-
Profit on disposal of associate		39.8	-	-	-
Impairment of associates	9	(3.0)	(181.8)	-	-
Profit/(loss) before taxation		367.1	(188.1)	160.1	132.8
Taxation	25(b)	(50.4)	(22.3)	0.3	(1.3)
Profit/(loss) for the year		316.7	(210.4)	160.4	131.5
Profit/(loss) attributable to:					
Owners of the Company		462.3	(268.9)		
Non-controlling interests		(145.6)	58.5		
		316.7	(210.4)		
Basic and diluted earnings/(loss) per share (MUR):	32	2.03	(1.18)		

The notes on pages 136 to 241 form an integral part of these consolidated and separate financial statements.  
Independent auditor's report on pages 120 to 127.

# Consolidated and Separate Statements of Profit or Loss and Other Comprehensive Income

(Year ended December 31, 2021)

	Notes	THE GROUP		THE COMPANY	
		2021	2020	2021	2020
		MUR'M	MUR'M	MUR'M	MUR'M
Profit/(loss) for the year		316.7	(210.4)	160.4	131.5
Other comprehensive income:					
Items that will not be reclassified to profit or loss:					
Remeasurements of post-employment benefit obligations	22(a)(vi)	221.2	(229.8)	-	-
Deferred tax on remeasurements of post-employment benefit obligations	13(b)	(33.8)	34.1	-	-
Changes in fair value of equity instruments at fair value through other comprehensive income	19	(77.8)	(37.1)	269.1	(60.3)
Items that may be reclassified subsequently to profit or loss:					
Share of other comprehensive income of associates	9(a)(ii)	205.2	(100.9)	-	-
Translation reserve movement		57.1	142.1	-	-
Other comprehensive income for the year		371.9	(191.6)	269.1	(60.3)
Total comprehensive income for the year, net of tax		688.6	(402.0)	429.5	71.2
Total comprehensive income attributable to:					
Owners of the Company		799.7	(434.5)		
Non-controlling interests		(111.1)	32.5		
		688.6	(402.0)		

The notes on pages 136 to 241 form an integral part of these consolidated and separate financial statements.  
Independent auditor's report on pages 120 to 127.

# Consolidated and Separate Statements of Changes in Equity

(Year ended December 31, 2021)

THE GROUP	Notes	Attributable to owners of the Company					Total Equity
		Share Capital	Revaluation and Other Reserves	Retained Earnings	Total	Non-Controlling Interests	
		MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
At January 1, 2020		11,976.0	1,480.7	707.6	14,164.3	1,019.9	15,184.2
Loss for the year		-	-	(268.9)	(268.9)	58.5	(210.4)
Other comprehensive loss for the year		-	(165.6)	-	(165.6)	(26.0)	(191.6)
Release on disposal of land		-	(15.0)	15.0	-	-	-
Changes in ownership interest in subsidiaries that do not result in a loss of control	35(c)	-	-	(1.4)	(1.4)	(0.2)	(1.6)
Other movements		-	7.7	(12.9)	(5.2)	-	(5.2)
Dividends	33	-	-	(129.7)	(129.7)	(76.8)	(206.5)
Balance at December 31, 2020		11,976.0	1,307.8	309.7	13,593.5	975.4	14,568.9
At January 1, 2021		11,976.0	1,307.8	309.7	13,593.5	975.4	14,568.9
Profit for the year		-	-	462.3	462.3	(145.6)	316.7
Other comprehensive income for the year		-	337.4	-	337.4	34.5	371.9
Release on disposal of land		-	(50.0)	50.0	-	-	-
Release on disposal of equity investments at fair value through OCI	10(i)	-	95.7	(95.7)	-	-	-
Changes in ownership interest from associate to subsidiary		-	(12.9)	(28.6)	(41.5)	1.3	(40.2)
Other movements		-	0.7	0.4	1.1	0.8	1.9
Dividends	33	-	-	(193.4)	(193.4)	(26.3)	(219.7)
Balance at December 31, 2021		11,976.0	1,678.7	504.7	14,159.4	840.1	14,999.5

The notes on pages 136 to 241 form an integral part of these consolidated and separate financial statements.  
Independent auditor's report on pages 120 to 127.

# Consolidated and Separate Statements of Changes in Equity (Cont'd)

(Year ended December 31, 2021)

THE COMPANY	Notes	Share Capital	Amalgamation Reserve	Equity Instruments at Fair value through OCI Reserve	Retained Earnings	Total
		MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
At January 1, 2020		11,976.0	(43.3)	271.7	1,545.2	13,749.6
Profit for the year		-	-	-	131.5	131.5
Other comprehensive income for the year		-	-	(60.3)	-	(60.3)
Dividends	33	-	-	-	(129.7)	(129.7)
At December 31, 2020		11,976.0	(43.3)	211.4	1,547.0	13,691.1
At January 1, 2021		11,976.0	(43.3)	211.4	1,547.0	13,691.1
Profit for the year		-	-	-	160.4	160.4
Other comprehensive income for the year		-	-	269.1	-	269.1
Release on disposal of equity investments at fair value through OCI	10(i)	-	-	95.7	(95.7)	-
Dividends	33	-	-	-	(193.4)	(193.4)
At December 31, 2021		11,976.0	(43.3)	576.2	1,418.3	13,927.2

The notes on pages 136 to 241 form an integral part of these consolidated and separate financial statements.  
Independent auditor's report on pages 120 to 127.



# Consolidated and Separate Statements of Cash flows

(Year ended December 31, 2021)

	Notes	THE GROUP		THE COMPANY	
		2021	2020	2021	2020
		MUR'M	MUR'M	MUR'M	MUR'M
<b>Operating activities</b>					
Profit/(loss) before taxation		<b>367.1</b>	(188.1)	<b>160.1</b>	132.8
Adjustments for:					
Depreciation of property, plant and equipment	5	<b>360.3</b>	361.1	-	-
Depreciation of right-of-use assets	5A	<b>17.3</b>	15.0	-	-
Profit on sale of property, plant and equipment	27	<b>(144.9)</b>	(78.3)	-	-
Profit on disposal of associate		<b>(39.8)</b>	-	-	-
Retirement benefit obligations	22	<b>49.7</b>	65.7	-	-
Amortisation of intangible assets and goodwill	7	<b>7.2</b>	9.8	-	-
Depreciation of investment properties	6	<b>17.1</b>	8.5	-	-
Impairment on investment property	6	<b>0.4</b>	-	-	-
Impairment on property, plant and equipment	5	<b>535.9</b>	-	-	-
Dividend income	26	-	-	<b>(210.9)</b>	(185.9)
Interest expense	31	<b>159.2</b>	173.0	<b>37.1</b>	33.2
Interest income		<b>(10.0)</b>	(11.3)	<b>(3.0)</b>	(0.1)
Impairment of intangible assets and goodwill	7	-	22.3	-	-
Share of results of associates	9	<b>(290.5)</b>	(249.2)	-	-
Impairment of associates	9	<b>3.0</b>	181.8	-	-
Impairment of financial assets	28	<b>1.0</b>	9.2	<b>1.0</b>	-
Reversal of impairment of financial assets	28A	<b>(9.2)</b>	-	<b>(9.2)</b>	-
(Gain)/loss on fair value measurement	17	<b>(77.0)</b>	314.0	-	-
Changes in working capital:					
- inventories		<b>31.2</b>	(105.2)	-	-
- financial assets at amortised cost		<b>45.7</b>	(26.1)	<b>9.2</b>	-
- consumable biological assets	15	<b>(20.7)</b>	(32.5)	-	-
- trade and other receivables		<b>(576.0)</b>	453.5	<b>2.3</b>	14.4
- lease receivables		<b>(2.3)</b>	(2.4)	-	-
- contract liabilities		<b>62.8</b>	(20.4)	-	-
- provisions	24	<b>(0.2)</b>	(1.0)	-	-
- trade and other payables		<b>216.7</b>	142.4	<b>(36.6)</b>	18.3
<b>Cash generated from/(used in) operations</b>		<b>704.0</b>	1,041.8	<b>(50.0)</b>	12.7
Interest paid		<b>(159.2)</b>	(140.4)	<b>(37.1)</b>	(33.2)
Employer's contribution to pension plan	22	<b>(64.8)</b>	(72.0)	-	-
Tax recovered	25	-	0.2	-	-
Tax paid	25	<b>(51.2)</b>	(60.1)	-	(0.4)
Dividends received from associates	9(a)(ii)	<b>78.9</b>	67.1	-	-
Dividend received		-	-	<b>210.4</b>	185.9
<b>Net cash generated from operating activities</b>		<b>507.7</b>	836.6	<b>123.3</b>	165.0

The notes on pages 136 to 241 form an integral part of these consolidated and separate financial statements.  
Independent auditor's report on pages 120 to 127.

# Consolidated and Separate Statements of Cash Flows (Cont'd)

(Year ended December 31, 2021)

	Notes	THE GROUP		THE COMPANY	
		2021	2020	2021	2020
		MUR'M	MUR'M	MUR'M	MUR'M
<b>Investing activities</b>					
Purchase of property, plant and equipment	5(a)	<b>(250.3)</b>	(242.9)	-	-
Purchase of investment properties	6	<b>(375.4)</b>	(717.9)	-	-
Intangible assets acquired	7(a)	<b>(3.4)</b>	(10.2)	-	-
Purchase of investment in:					
- associates		<b>(59.2)</b>	(2.6)	<b>(47.7)</b>	-
- financial assets at fair value through other comprehensive income	10(i)	<b>(50.1)</b>	(92.2)	<b>(61.0)</b>	(94.8)
Acquisition of non-controlling interest in subsidiary	35	<b>(18.7)</b>	(1.6)	-	-
Proceeds on sale of property, plant and equipment		<b>206.6</b>	130.5	-	-
Proceeds on sale of investment properties		<b>63.7</b>	-	-	-
Proceeds on disposal of right-of-use assets		<b>2.2</b>	-	-	-
Proceeds on sale of investments		<b>94.6</b>	-	<b>94.6</b>	-
Deposits on investments		<b>(82.9)</b>	(71.8)	-	(71.8)
Loans repaid		-	-	-	8.1
Interest received		<b>10.0</b>	0.1	<b>3.0</b>	0.1
Investment income received		-	3.7	-	-
<b>Net cash used in investing activities</b>		<b>(462.9)</b>	(1,004.9)	<b>(11.1)</b>	(158.4)
<b>Financing activities</b>					
Proceeds from borrowings	34(a)	<b>403.6</b>	436.7	<b>97.3</b>	130.0
Repayment of borrowings	34(a)	<b>(199.6)</b>	(67.4)	-	-
Principal paid on lease liabilities	21(e)	<b>(17.3)</b>	(14.0)	-	-
Interest paid on lease liabilities	21(e)	<b>(2.0)</b>	(2.6)	-	-
Dividends paid to shareholders of TERRA Mauricia Ltd	33	<b>(193.4)</b>	(129.7)	<b>(193.4)</b>	(129.7)
Dividends paid to non-controlling interests	33	<b>(26.3)</b>	(76.8)	-	-
<b>Net cash (used in)/ generated from financing activities</b>		<b>(35.0)</b>	146.2	<b>(96.1)</b>	0.3
<b>Increase/(decrease) in cash and cash equivalents</b>		<b>9.8</b>	(22.1)	<b>16.1</b>	6.9
<b>Movement in cash and cash equivalents</b>					
At January 1,		<b>432.9</b>	451.6	<b>19.1</b>	12.2
Effect of foreign exchange rate changes		<b>29.7</b>	3.4	-	-
Increase/(decrease)		<b>9.8</b>	(22.1)	<b>16.1</b>	6.9
<b>At December 31,</b>	34(b)	<b>472.4</b>	432.9	<b>35.2</b>	19.1

The notes on pages 136 to 241 form an integral part of these consolidated and separate financial statements.  
Independent auditor's report on pages 120 to 127.

# Notes to the Consolidated and Separate Financial Statements

(Year ended December 31, 2021)

## 1A. GENERAL INFORMATION

TERRA Mauricia Ltd (the “Company”) is a public limited company incorporated and domiciled in Mauritius and listed on the Official Market of the Stock Exchange of Mauritius Ltd since January 1, 2012. The address of its registered office is Beau Plan Business Park, Pamplemousses.

These financial statements will be submitted for consideration and approval at the forthcoming Annual Meeting of Shareholders of the Company.

### Principal activities

TERRA Mauricia Ltd is an investment holding company.

Details of subsidiaries’ activities are disclosed in Note 36.

## 1B. BASIS OF PREPARATION

The financial statements of TERRA Mauricia Ltd and its subsidiaries comply with the Mauritian Companies Act 2001 and Mauritian Financial Reporting Act 2004 (FRA) and have been prepared in compliance with International Financial Reporting Standards (IFRS). The financial statements include the consolidated financial statements of the Company and its subsidiary companies (collectively “The Group”) and the separate financial statements of the Company.

The financial statements are presented in Mauritian Rupees (MUR) and all values are rounded to the nearest million (MUR’M) and one decimal place, except when otherwise indicated.

The financial statements are prepared under the historical cost convention except that:

- (i) Land and buildings are carried at revalued amounts;
- (ii) Financial assets at fair value through other comprehensive income (FVOCI) are stated at their fair values;
- (iii) Consumable biological assets are stated at their fair value less costs to sell;
- (iv) Net defined benefit liability is measured at fair value of plan assets less the present value of the defined benefit obligation; and
- (v) Investments in subsidiaries and associates in separate financial statements of the Company are measured at their fair values.

## 2. SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### 2.1 Application of New and Revised International Financial Reporting Standards (“IFRS”)

In the current year, the Group and Company have applied all the new and revised Standards and Interpretations issued by the International Accounting Standards Board (“IASB”) and the International Financial Reporting Interpretations Committee (“IFRIC”) of the IASB that are relevant to its operations and effective for accounting periods beginning on January 1, 2021.

# Notes to the Consolidated and Separate Financial Statements (Cont’d)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT’D)

### 2.1 Application of New and Revised International Financial Reporting Standards (“IFRS”) (Cont’d)

#### *New and revised Standards and Interpretations that are effective for the reporting period*

The following relevant revised standards have been applied in these financial statements. Their applications have not had any material impact on the amounts reported for current and prior years but may affect the accounting for future transactions or arrangements.

IFRS 7	Financial Instruments - Disclosures - Amendments regarding replacement issues in the context of the IBOR reform
IFRS 9	Financial Instruments - Amendments regarding replacement issues in the context of the IBOR reform
IFRS 16	Leases - Amendments regarding replacement issues in the context of the IBOR reform
IAS 39	Financial Instruments: Recognition and Measurement - Amendments regarding replacement issues in the context of the IBOR reform

#### *New and revised Standards and Interpretations in issue but not yet effective*

At the date of authorisation of these financial statements, the following relevant Standards and Interpretations were in issue but effective on annual period on or after the respective dates as indicated:

IAS 1	Presentation of Financial Statements - Amendments regarding classification of liabilities (effective January 1, 2023)
IAS 1	Presentation of Financial Statements - Amendment to defer the effective date of the January 2020 amendments (effective January 1, 2023)
IAS 1	Presentation of Financial Statements - Amendment regarding the disclosure of accounting policies (effective January 1, 2023)
IAS 8	Accounting Policies, Changes in Accounting Estimates and Errors - Amendment regarding the definition of accounting estimates (effective January 1, 2023)
IAS 12	Income Taxes - Amendments regarding deferred tax on leases and decommissioning obligations (effective January 1, 2023)
IAS 16	Property, Plant and Equipment - Amendments prohibiting a company from deducting from the cost of property, plant and equipment amounts received from selling items produced while the company is preparing the asset for its intended use (effective January 1, 2022)
IAS 37	Provisions, Contingent Liabilities and Contingent Assets - Amendments regarding the costs to include when assessing whether a contract is onerous (effective January 1, 2022)
IFRS 3	Business combinations - Amendments updating a reference to the Conceptual Framework (effective January 1, 2022)
IFRS 9	Financial Instruments - Amendments resulting from Annual Improvements to IFRS Standards 2018-2020 (fees in the ‘10 per cent’ test for derecognition of financial liabilities) (effective January 1, 2022)
IFRS 16	Leases - Amendment to extend the exemption from assessing whether a Covid-19-related rent concession is a lease modification (effective April 1, 2021)
IFRS 17	Insurance Contracts - Original Issue (effective January 1, 2023)
IFRS 17	Insurance Contracts - Amendments to address concerns and implementation challenges that were identified after IFRS 17 was published (effective January 1, 2023)

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.1 Application of New and Revised International Financial Reporting Standards ("IFRS") (Cont'd)

*New and revised Standards and Interpretations in issue but not yet effective (Cont'd)*

The Directors anticipate that these amendments will be applied in the annual financial statements for the annual periods beginning on the respective dates as indicated above. The Directors are still evaluating the application and the potential impact of these amendments.

**Conceptual framework**

Amendments to IFRS 2, IFRS 3, IFRS 6, IFRS 14, IAS 1, IAS 8, IAS 34, IAS 37, IAS 38, IFRIC 12, IFRIC 19, IFRIC 20, IFRIC 22, and SIC-32 to update those pronouncements with regard to references to and quotes from the framework or to indicate where they refer to a different version of the Conceptual Framework (effective January 1, 2020).

The Conceptual Framework is not a standard, and none of the concepts contained therein override the concepts or requirements in any standard. The purpose of the Conceptual Framework is to assist the IASB in developing standards, to help preparers develop consistent accounting policies where there is no applicable standard in place and to assist all parties to understand and interpret the standards. This will affect those entities which developed their accounting policies based on the Conceptual Framework. The revised Conceptual Framework includes some new concepts, updated definitions and recognition criteria for assets and liabilities and clarifies some important concepts. These amendments had no impact on the financial statements of the Group and the Company.

The above new standards and interpretations are not applicable to these financial statements and management does not expect these to have any significant impact on the financial performance of the Group and the Company when they become effective. No early adoption is intended by the Board of Directors.

### 2.2 Property, plant and equipment

Property, plant and equipment are measured at cost at recognition. Buildings are subsequently stated at their revalued amount being the fair value at the date of revaluation, less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Land is subsequently stated at its revalued amount being the fair value at the date of revaluation, less subsequent accumulated impairment losses. All other property, plant and equipment are stated at cost less any accumulated depreciation and any accumulated impairment losses.

Subsequent costs are included in the assets' carrying amount, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. Subsequent costs are measured at cost less any accumulated depreciation and any accumulated impairment losses.

Land and buildings are revalued every three years, unless there is evidence that the fair value of the assets differ materially from the carrying amount. Increases in the carrying amount arising on revaluation are credited to other comprehensive income and shown as revaluation surplus in equity. Decreases that offset previous increases of the same asset are charged against revaluation surplus directly in equity; all other decreases are charged to profit or loss.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.2 Property, plant and equipment (Cont'd)

Depreciation is calculated on the straight-line method to write off the cost or the revalued amounts of the assets to their residual values over their estimated useful lives as follows:

Buildings on Leasehold Land	2 - 10%
Buildings	1 - 20%
Power Plant	1 - 4 %
Factory Equipment	2 - 50%
Agricultural Equipment	2 - 25%
Motor Vehicles	10 - 25%
Furniture and Office Equipment	2 - 35%
Bearer plants	12.5%

Land and construction in progress are not depreciated.

Depreciation is charged to either cost of sales or other expenses based on the function the asset holds. For those assets which are involved in the core operations of the entity, the depreciation is charged to cost of sales. For those assets which are involved in administrative operations, the depreciation is charged to administrative expenses.

The assets' residual values, useful lives and depreciation method are reviewed, and adjusted prospectively, if appropriate, at the end of each reporting period.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount and the impairment loss is recognised in profit or loss.

The carrying amount of an item of property, plant and equipment is derecognised on disposal or when no future economic benefits are expected from its use or disposal. Gains and losses on disposal of property, plant and equipment are determined by comparing proceeds with carrying amount and are included in profit or loss. On disposal of revalued assets, the amounts included in revaluation surplus are transferred to retained earnings.

### 2.3 Investment properties

Investment properties comprise of land and buildings. Investment properties, held to earn rentals, are initially stated at cost plus transaction costs. Subsequently buildings are stated at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is calculated on the straight-line method to write off the cost of the investment properties to their residual values over the estimated useful life. Land is not depreciated.

The principal annual rate is as follows:

Buildings	2 - 8%
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# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.3 Investment properties (Cont'd)

Transfers of property to, or from, investment property, when, and only when there is a change in use. A change in use occurs when the property meets, or ceases to meet the definition of investment property and there is evidence of the change in use. Transfers between investment properties, owner-occupied property and inventories are made at the carrying amounts of the property transferred.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.

*Inventory property under development*

Property acquired or being constructed for sale in the ordinary course of business, rather than to be held for rental or capital appreciation, is held as inventory property and is measured at the lower of cost and net realisable value (NRV).

Principally, this is residential property that the Group develops and intends to sell before, or on completion of, development.

Cost incurred in bringing each property to its present location and condition includes:

- Freehold land;
- Amounts paid to contractors for development; and
- Planning and design costs, costs of site preparation, professional fees for legal services, property transfer taxes, development overheads and other related cost.

NRV is the estimated selling price in the ordinary course of the business, based on market prices at the reporting date, less estimated costs of completion and the estimated costs necessary to make the sale.

### 2.4 Intangible assets and goodwill

(a) Intangible assets consist of land conversion rights (LCRs), goodwill, brands/distribution rights and computer software.

The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives comprise of computer software and are amortised over the useful economic life and assessed at the end of each reporting period whether there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life is reviewed at least at each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in the profit or loss in the expense category consistent with the function of the intangible asset.

Intangible assets with indefinite useful lives comprise of land conversion rights, goodwill and brands/distribution rights and are not amortised, but are tested for impairment annually and wherever there is an indication that the intangible asset may be impaired, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2.4 Intangible assets and goodwill (Cont'd)

(i) *Land conversion rights*

The reform of the Sugar Industry in the years 2000 necessitated redundancy payments in the form of cash and serviced land, as well as capital expenditure for capacity expansion and optimisation. These capital expenditure investments and expenses have been financed by debt. In order to assist the repayment of these debts, Government granted a tax exemption to the Sugar Industry when converting agricultural land into residential land in the form of Land Conversion Rights ("LCRs"). These LCRs are granted by the Mauritius Cane Industry Authority (MCIA) based on the qualifying costs incurred by an entity.

An LCR is recognised as a non-current asset and is initially measured at cost at the date on which the Group is entitled to receive those rights, that is when there is reasonable assurance that the LCR will be received and all the attached conditions will be complied with.

Land conversion rights (LCRs) are assumed to have an indefinite useful life as per the terms of the agreement entered with the Government of Mauritius.

LCRs are tested annually for impairment. When the carrying amount of the asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

LCRs are derecognised upon disposal (i.e. the date the recipient obtains control), used internally for converting agricultural land into residential land for land projects or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the LCR is included in profit or loss.

(ii) *Brands/distribution rights*

Brands/distribution rights are shown at cost and tested annually for impairment.

Useful life

Distribution rights have an indefinite useful life. These are not amortised because there is no foreseeable limit to the cash flows generated by those intangible assets. The Directors have considered the relevant factors in determining the useful life of the distribution rights. As there is no foreseeable limit to the period over which these are expected to generate net cash inflows for the Group, the distribution rights have been assessed as having an indefinite useful life.

(iii) *Computer software*

Acquired computer software licences are capitalised on the basis of costs incurred to acquire and bring to use the specific software and are amortised using the straight-line method over their estimated useful lives (5 years).

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit or loss when the asset is derecognised.

(iv) *Goodwill*

Goodwill arising on an acquisition of a business is measured at cost less accumulated impairment losses, if any.

Goodwill is not amortised but tested annually for impairment. Goodwill is allocated to cash-generating units for the purpose of impairment testing.

On disposal of a subsidiary, the attributable amount of goodwill is included in the determination of the gains and losses on disposal. losses on disposal.

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill and brands, is recognised in profit or loss as incurred.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.5 Investment in subsidiaries

**Separate financial statements of the Company**

In the separate financial statements of the investor, investments in subsidiary companies are carried at fair value, with changes in fair value recognised in other comprehensive income and accumulated in the fair value reserve as per Note 2.7(b)(i) - Fair value through other comprehensive income.

**Consolidated financial statements**

Subsidiaries are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

The Group accounts for business combinations using the acquisition method when control is transferred to the Group. The consideration transferred in the acquisition is generally measured at fair value, as are the identifiable net assets acquired. Any goodwill that arises is tested annually for impairment. Any gain on a bargain purchase is recognised in profit or loss immediately. Transaction costs are expensed as incurred, except if related to the issue of debt or equity securities. The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss as per note 2.7(a).

Any contingent consideration is measured at fair value at the date of acquisition. If an obligation to pay contingent consideration that meets the definition of a financial instrument is classified as equity, then it is not remeasured and settlement is accounted for within equity. Otherwise, other contingent consideration is remeasured at fair value at each reporting date and subsequent changes in the fair value of the contingent consideration are recognised in profit or loss.

Intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between entities of the Group (profits or losses resulting from intragroup transactions that are recognised in assets, such as inventory and fixed assets) are eliminated in full. Intragroup losses may indicate an impairment that requires recognition in the consolidated financial statements. Unrealised losses are also eliminated but only to the extent that there is no evidence of impairment. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

**Transactions with non-controlling interests**

Non-controlling interests are initially measured at their proportionate share of the acquiree's identifiable net assets at the date of acquisition.

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the Group. Any difference between any consideration paid/received and the relevant share of the carrying value of net assets of the subsidiary is recorded within equity, separately from the equity of the owners of the Company. Gains or losses on disposals to non-controlling interests are also recorded in equity.

**Loss of control**

When the Group ceases to have control, any retained interest in the entity is remeasured to its fair value, with the change in carrying amount recognised in profit or loss. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.6 Investment in associates

**Separate financial statements of the Company**

In the separate financial statements of the Company, investments in associated companies are carried at fair value, with changes in fair value recognised in other comprehensive income and accumulated in fair value reserve as per Note 2.7(b)(i) - Fair value through other comprehensive income.

**Consolidated financial statements**

An associate is an entity over which the Group has significant influence but not control, or joint control, generally accompanying a shareholding between 20% and 50% of the voting rights.

Investments in associates are accounted for using the equity method except when classified as held-for-sale. Investments in associates are initially recognised at cost as adjusted by post acquisition changes in the Group's share of the net assets of the associate.

Subsequent to initial recognition, the consolidated financial statements include the Group's share of the profit or loss and OCI of equity-accounted investees, until the date on which significant influence or joint control ceases.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the gain or loss previously recognised in other comprehensive income is reclassified to profit or loss relative to that reduction in ownership interest.

Any excess of the cost of acquisition and the Group's share of the net fair value of the associate's identifiable assets and liabilities recognised at the date of acquisition is recognised as goodwill, which is included in the carrying amount of the investment. Any excess of the Group's share of the net fair value of identifiable assets and liabilities over the cost of acquisition, after assessment, is included as income in the determination of the Group's share of the associate's profit or loss.

When the Group's share of losses exceeds its interest in an associate, the Group discontinues recognising further losses, unless it has incurred legal or constructive obligation or made payments on behalf of the associate.

Unrealised profits and losses are eliminated to the extent of the Group's interest in the associate. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

### 2.7 Financial instruments

**(a) Recognition and initial measurement**

All financial instruments are initially recognised when the Group and the Company become a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at fair value through profit or loss (FVTPL), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

**(b) Classification and subsequent measurement**

**(i) Financial assets**

On initial recognition, the Group and the Company classify financial assets as subsequently measured at amortised cost or fair value through other comprehensive income based on the business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.7 Financial instruments (Cont'd)

(b) Classification and subsequent measurement (Cont'd)

(i) Financial assets (Cont'd)

Amortised cost

A financial asset is measured at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows;
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

These assets are subsequently measured at amortised cost using the effective interest method, less impairment losses which are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

Impairment allowance for trade receivables is recognised based on the simplified approach within IFRS 9 using the lifetime expected credit losses. During this process, the probability of the non-payment of the trade receivables is assessed. This probability is then multiplied by the amount of the expected loss arising from default to determine the lifetime expected credit loss for the trade receivables. For trade receivables, which are reported net, such allowances are recorded in a separate impairment loss allowance account in profit or loss. On confirmation that the trade receivable will not be collectable, the gross carrying value of the asset is written off against the associated impairment allowance.

Impairment allowance for receivables from related parties and loans to related parties is recognised based on the general approach and on a forward-looking expected credit loss model. The methodology used to determine the amount of the impairment allowance is based on whether there has been a significant increase in credit risk since initial recognition of the financial asset. For those where the credit risk has not increased significantly since initial recognition of the financial asset, twelve months expected credit losses along with gross interest income are recognised.

For those for which credit risk has increased significantly, lifetime expected credit losses along with the gross interest income are recognised. For those that are determined to be credit impaired, lifetime expected credit losses along with interest income on a net basis are recognised.

The Group and the Company determine that a financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- Significant financial difficulty of the debtor;
- A breach of contract such as a default or being past due the agreed credit term; or
- It is probable that the debtor will enter bankruptcy or other financial reorganisation.

From time to time, the Group and the Company elect to renegotiate the terms of trade receivables due from customers with which it has previously had a good trading history. Such renegotiations will lead to changes in the timing of payments rather than changes to the amounts owed and, in consequence, the new expected cash flows are discounted at the original effective interest method and any resulting difference to the carrying value is recognised in profit or loss.

The Group's financial assets measured at amortised cost comprise trade and other receivables excluding prepayments/taxes receivable/deposits, cash in hand and at bank and financial assets at amortised cost in the statement of financial position.

The Company's financial assets measured at amortised cost comprise trade and other receivables excluding deposits, cash in hand and at bank and financial assets at amortised cost in the statement of financial position.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.7 Financial instruments (Cont'd)

(b) Classification and subsequent measurement (Cont'd)

(i) Financial assets (Cont'd)

Fair value through other comprehensive income

A financial asset is measured at fair value through other comprehensive income if both of the following conditions are met:

- The financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

The Group has a number of strategic investments in listed and unlisted entities which are not accounted for as subsidiaries, associates or jointly controlled entities. For those investments, the Group have made an irrevocable election to classify the investments at fair value through other comprehensive income rather than through profit or loss as the Group considers this measurement to be the most representative of the business model for these assets. They are subsequently measured at fair value with changes in fair value recognised in other comprehensive income and accumulated in the fair value reserve. Upon disposal any balance within fair value reserve is reclassified directly to retained earnings and is not reclassified to profit or loss.

Dividends are recognised in profit or loss, unless the dividend clearly represents a recovery of part of the cost of the investment, in which case the full or partial amount of the dividend is recorded against the associated investments carrying amount.

The Group makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed, and information is provided to management. The information considered includes:

- The stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realising cash flows through the sale of the assets;
- How the performance of the portfolio is evaluated and reported to the Group's management;
- The risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- How managers of the business are compensated - e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and
- The frequency, volume and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

Transfers of financial assets to third parties in transactions that do not qualify for derecognition are not considered sales for this purpose, consistent with the Group's continuing recognition of the assets.



# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.7 Financial instruments (Cont'd)

(b) Classification and subsequent measurement (Cont'd)

(i) Financial assets (Cont'd)

Fair value through other comprehensive income (Cont'd)

Financial assets - Assessment whether contractual cash flows are solely payments of principal and interest.

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Group and the Company consider the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Group and the Company consider:

- Contingent events that would change the amount or timing of cash flows;
- Terms that may adjust the contractual coupon rate, including variable-rate features;
- Prepayment and extension features; and
- Terms that limit the Group's claim to cash flows from specified assets (e.g. non-recourse features).

The Group's financial assets at fair value through other comprehensive income comprise of equity securities.

The Company's financial assets at fair value through other comprehensive income comprise of investments in subsidiaries, investments in associates and equity securities.

(ii) Financial liabilities

Amortised cost

Other financial liabilities are subsequently measured at amortised cost using the effective interest method, which ensures that any interest expense over the period to repayment is at a constant rate on the balance of the liability carried in the statement of financial position. For the purposes of each financial liability, interest expense includes the initial transaction costs and any premium payable on redemption, as well as any interest payable while the liability is outstanding.

The Group's other financial liabilities include borrowings and trade and other payables (excluding VAT). The Company's other financial liabilities include borrowings and trade and other payables.

(c) Derecognition

The Group and the Company derecognise a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group and the Company neither transfer nor retain substantially all of the risks and rewards of ownership and they do not retain control of the financial asset.

The Group and the Company enter into transactions whereby they transfer assets recognised in their statement of financial position, but retain either all or substantially all of the risks and rewards of the transferred assets. In these cases, the transferred assets are not derecognised.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

2.7 Financial instruments (Cont'd)

(c) Derecognition (Cont'd)

On derecognition of equity instruments at fair value through other comprehensive income, the difference between the asset's carrying amount remeasured at the date of derecognition, and the sum of the consideration received and receivable is recognised in profit or loss. Any balance within the FVOCI reserve is directly reclassified to retained earnings and is not reclassified to profit or loss.

The Group and the Company derecognise a financial liability when its contractual obligations are discharged or cancelled, or expire. The Group and the Company also derecognise a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

(d) Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

2.8 Biological assets

(i) Bearer Biological assets - Deer farming

Bearer biological assets, excluding bearer plants, are stated at their fair value less costs to sell with any change therein recognised in profit or loss.

(ii) Consumable Biological assets - Sugar cane

Sugar canes are measured at their fair value less costs to sell. The fair value of sugar canes is the present value of expected net cash flows from the sugar canes discounted at the relevant market determined pre-tax rate. Changes in fair value is recognised in profit or loss.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.9 Leases

**(i) As a lessee**

Leases are accounted for by recognising a right-of-use asset and a lease liability except for:

- Leases of low value assets; and
- Leases with a duration of 12 months or less.

The Group accounts for a contract, or a portion of a contract, as a lease when it conveys the right to use an asset for a period of time in exchange for consideration. Leases are those contracts that satisfy the following criteria:

- (a) There is an identified asset;
- (b) The Group obtains substantially all the economic benefits from use of the asset; and
- (c) The Group has the right to direct use of the asset.

The Group considers whether the supplier has substantive substitution rights. If the supplier does have those rights, the contract is not identified as giving rise to a lease.

In determining whether the Group obtains substantially all the economic benefits from use of the asset, the Group considers only the economic benefits that arise through use of the asset, not those incidental to legal ownership or other potential benefits.

In determining whether the Group has the right to direct use of the asset, the Group considers whether it directs how and for what purpose the asset is used throughout the period of use. If there are no significant decisions to be made because they are pre-determined due to the nature of the asset, the Group considers whether it was involved in the design of the asset in a way that predetermines how and for what purpose the asset will be used throughout the period of use. If the contract or portion of a contract does not satisfy these criteria, the Group applies other applicable IFRSs rather than IFRS 16.

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term, with the discount rate determined by reference to the rate inherent in the lease unless (as is typically the case) this is not readily determinable, in which case the Group's incremental borrowing rate on commencement of the lease is used. Variable lease payments are only included in the measurement of the lease liability if they depend on an index or rate. In such cases, the initial measurement of the lease liability assumes the variable element will remain unchanged throughout the lease term. Other variable lease payments are expensed in the period to which they relate.

On initial recognition, the carrying value of the lease liability also includes:

- Amounts expected to be payable under any residual value guarantee;
- The exercise price of any purchase option granted in favour of the Group if it is reasonable certain to assess that option;
- Any penalties payable for terminating the lease, if the term of the lease has been estimated on the basis of termination option being exercised.

Right-of-use assets are initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for:

- Lease payments made at or before commencement of the lease;
- Initial direct costs incurred; and
- The amount of any provision recognised where the Group is contractually required to dismantle, remove or restore the leased asset (typically leasehold dilapidations).

Subsequent to initial measurement lease liabilities increase as a result of interest charged at a constant rate on the balance outstanding and are reduced for lease payments made. Right-of-use assets are depreciated on a straight-line basis over the remaining term of the lease or over the remaining economic life of the asset if, rarely, this is judged to be shorter than the lease term. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.9 Leases (Cont'd)

**(i) As a lessee (Cont'd)**

When the Group revises its estimate of the term of any lease (because, for example, it re-assesses the probability of a lessee extension or termination option being exercised), it adjusts the carrying amount of the lease liability to reflect the payments to make over the revised term, which are discounted at the same discount rate that applied on lease commencement. The carrying value of lease liabilities is similarly revised when the variable element of future lease payments dependent on a rate or index is revised. In both cases an equivalent adjustment is made to the carrying value of the right-of-use asset, with the revised carrying amount being depreciated over the remaining (revised) lease term.

When the Group renegotiates the contractual terms of a lease with the lessor, the accounting depends on the nature of the modification:

- If the renegotiation results in one or more additional assets being leased for an amount commensurate with the standalone price for the additional rights-of-use obtained, the modification is accounted for as a separate lease in accordance with the above policy.
- In all other cases where the renegotiated increases the scope of the lease (whether that is an extension to the lease term, or one or more additional assets being leased), the lease liability is remeasured using the discount rate applicable on the modification date, with the right-of-use asset being adjusted by the same amount.
- If the renegotiation results in a decrease in the scope of the lease, both the carrying amount of the lease liability and right-of-use asset are reduced by the same proportion to reflect the partial of full termination of the lease with any difference recognised in profit or loss. The lease liability is then further adjusted to ensure its carrying amount reflects the amount of the renegotiated payments over the renegotiated term, with the modified lease payments discounted at the rate applicable on the modification date. The right-of-use asset is adjusted by the same amount.

For contracts that both convey a right to the Group to use an identified asset and require services to be provided to the Group by the lessor, the Group has elected to account for the entire contract as a lease, i.e. it does allocate any amount of the contractual payments to, and account separately for, any services provided by the supplier as part of the contract.

Payments associated with short-term leases and all leases of low-value assets such as IT equipments are recognised on a straight-line basis as an expense in profit or loss.

Right-of-use assets comprise of Land, Buildings and Motor Vehicles.

**(ii) As a lessor**

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

All leases are classified as operating leases from a lessor perspective.

The Group recognises lease payments received under operating leases as income on a straight-line basis over the lease term as part of 'Revenue'.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.10 Current and deferred income tax

The tax expense for the period comprises of current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

**Current tax**

The current income tax charge is based on taxable income for the year calculated on the basis of tax laws enacted or substantively enacted by the end of the reporting period.

**Deferred tax**

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However, if the deferred income tax arises from initial recognition of an asset or liability in a transaction, other than a business combination, that at the time of the transaction affects neither accounting nor taxable profit or loss, it is not accounted for.

Deferred income tax is determined using tax rates that have been enacted or substantively enacted at the reporting date and are expected to apply in the period when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for individual subsidiaries in the Group. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is not recognised for:

- Temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss;
- Temporary differences related to investments in subsidiaries and associates to the extent that the Group is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and
- Taxable temporary differences arising on the initial recognition of goodwill.

The Group offsets deferred tax assets and deferred tax liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

**Corporate Social Responsibility (CSR)**

In line with the definition within the Income Tax Act 1995, Corporate Social Responsibility (CSR) is regarded as a tax and is therefore subsumed with the income tax recognised in the profit or loss and the income tax liability on the statement of financial position.

The CSR charge for the current year is measured at the amount expected to be paid to the Mauritian tax authorities. The CSR rate and laws used to compute the amount are those charged or substantively enacted by the reporting date.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.11 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined by the weighted average method. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads, but excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less the costs of completion and applicable variable selling expenses.

When inventories are sold, the carrying amount of those inventories shall be recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories shall be recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value, shall be recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

### 2.12 Non-current assets classified as held for sale

Non-current assets classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell if their carrying amount is recovered principally through a sale transaction rather than through a continuing use. This condition is regarded as met only, when the sale is highly probable and the asset is available for immediate sale in its present condition.

Events or circumstances may extend the period to complete the sale beyond one year but if the delay is caused by events or circumstances beyond the entity's control and there is sufficient evidence that the entity remains committed to its plan to sell the asset, such extension does not preclude the asset from being classified as held for sale.

**The Group**

When the Group is committed to a sale plan involving loss of control of a subsidiary, all of the assets and liabilities of that subsidiary are classified as held for sale when the criteria described above are met, regardless of whether the Group will retain a non-controlling interest in its former subsidiary after the sale.

When the Group is committed to a sale plan involving disposal of an investment in an associate, or a portion of an investment in an associate, the investment, or the portion of the investment in associate, that will be disposed of is classified as held for sale when the criteria described above are met. The Group then ceases to apply the equity method in relation to the portion that is classified as held for sale. Any retained portion of an investment in associate that has not been classified as held for sale continues to be accounted for using the equity method.

Impairment losses on initial classification as held for sale and subsequent gains or losses on measurement are recognised in profit or loss.

### 2.13 Stated capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity. Income tax relating to transaction costs of an equity transaction is accounted for in accordance with IAS 12.



# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.14 Retirement benefit obligations

**Defined contribution plans**

A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Payments to defined contribution plans are recognised as an expense when employees have rendered service that entitle them to the contributions.

**Defined benefit plans**

A defined benefit plan is a pension plan that is not a defined contribution plan. Typically defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and compensation.

The liability recognised in the statement of financial position in respect of defined benefit pension plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method.

Remeasurement of the net defined benefit liability, which comprise actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest), is recognised immediately in other comprehensive income in the period in which they occur. Remeasurements recognised in other comprehensive income shall not be reclassified to profit or loss in subsequent period.

The Group determines the net interest expense/(income) on the net defined benefit liability/(asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the net defined benefit liability/(asset), taking into account any changes in the net defined liability/(asset) during the period as a result of contributions and benefit payments. Net interest expense/(income) is recognised in profit or loss.

Service costs comprising current service cost, past service cost, as well as gains and losses on curtailments and settlements are recognised immediately in profit or loss.

**Gratuity on retirement**

For employees who are not covered (or who are insufficiently covered by the above pension plans), the net present value of gratuity on retirement payable under the Workers Rights Act 2019 is calculated by qualified actuaries and provided for. The obligations arising under this item are not funded.

These defined benefit plans expose the Group to actuarial risks, such as longevity risk, currency risk, interest rate risk and market (investment) risk.

**State pension plan**

Contributions to the National Pension Fund are expensed in profit or loss.

**Termination benefits**

Termination benefits are recognised as an expense when the Group is committed demonstrably, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognised as an expense if the Group has made an offer of voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably. If benefits are payable more than 12 months after the reporting date then they are discounted to their present value.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.14 Retirement benefit obligations (Cont'd)

**Measurement of defined benefit obligations: Key actuarial assumptions**

The present value of the pension obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost/income for pensions include the discount rate. Any changes in these assumptions will impact on the carrying amount of pension obligations.

The Group determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the Group considers the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension liability.

Other key assumptions, such as discount rate, inflation rate, future salary increase and average retirement age for pension obligations are based on current market conditions.

### 2.15 Provisions

Provisions are recognised when the Group and the Company have a legal or constructive obligation as a result of past events and it is probable that an outflow of resources that can be reliably estimated will be required to settle the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

### 2.16 Foreign currencies

**(i) Functional and presentation currency**

Items included in the financial statements are measured using MUR, the currency of the primary economic environment in which the entity operates ("functional currency"). The consolidated and separate financial statements are presented in MUR, which is the Company's and the Group's functional and presentation currency.

**(ii) Transactions and balances**

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing on the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

Foreign exchange gains and losses that relate to cash and cash equivalents is presented in profit or loss within 'finance income or cost'. All other foreign exchange gains and losses are presented in profit or loss.

Non-monetary items that are measured at historical cost in a foreign currency are translated using the exchange rate at the date of the transaction.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date the fair value was determined.

Translation differences on non-monetary items, such as equities classified as financial assets at fair value through OCI, are included in the fair value reserve in equity.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.16 Foreign currencies

#### (iii) Group companies

The results and financial position of all the group entities that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (a) Assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- (b) Income and expenses for each statement representing profit or loss and other comprehensive income are translated at average exchange rates; and
- (c) All resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of the net investment in foreign entities, and of borrowings are taken to equity.

When a foreign operation is disposed of in its entirety or partially such that control, significant influence or joint control is lost, the cumulative amount in the translation reserve related to that foreign operation is reclassified to profit or loss as part of the gain or loss on disposal. If the Group disposes of part of its interest in a subsidiary but retains control, then the relevant proportion of the cumulative amount is reattributed to NCI. When the Group disposes of only part of an associate while retaining significant influence, the relevant proportion of the cumulative amount is reclassified to profit or loss.

### 2.17 Impairment of non-financial assets

#### Impairment of non-financial assets excluding goodwill

At each reporting date, the Group reviews the carrying amounts of its non-financial assets (excluding goodwill) to determine whether there is any indication that those assets have suffered an impairment loss. If any indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise, they are allocated to the smallest group of cash generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is higher of the fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessment of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.17 Impairment of non-financial assets (Cont'd)

#### Goodwill

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or cash generating units (CGUs). Goodwill arising from a business combination is allocated to CGUs or groups of CGUs that are expected to benefit from the synergies of the combination.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognised in profit or loss. They are allocated first to reduce the carrying amount of any goodwill allocated to the CGU and then to reduce the carrying amounts of the other assets in the CGU on a pro rata basis.

An impairment loss in respect of goodwill is not reversed. For other assets, an impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

### 2.18 Revenue recognition

#### (a) Revenue from contracts with customers

##### Performance obligations and timing of revenue recognition

The majority of the revenue is derived from selling goods with revenue recognised at a point in time when control of the goods has transferred to the customer. This is generally when the goods are delivered to the customer. However, for export sales, control might also be transferred when delivered either to the port of departure or port of arrival, depending on the specific terms of the contract with a customer. There is limited judgement needed in identifying the point control passes: once physical delivery of the products to the agreed location has occurred, the Group no longer has physical possession, usually will have a present right to payment (as a single payment on delivery) and retains none of the significant risks and rewards of the goods in question.

A small minority of contracts are negotiated on a bill and hold basis. In such arrangements revenue is recognised even though the Group still has physical possession only if the:

- Arrangement is substantive (i.e. requested by the customer);
- Finished goods have been identified separately as belonging to the customer;
- Product is ready for physical transfer to the customer; and
- Company does not have the ability to use the product to direct it to another customer.

##### Determining the transaction price

Most of the revenue is derived from fixed price contracts and therefore the amount of revenue to be earned from each contract is determined by reference to those fixed prices.

##### Allocating amounts to performance obligations

For most contracts, there is a fixed unit price for each product sold, with reductions given for bulk orders placed at a specific time. Therefore, there is no judgement involved in allocating the contract price to each unit ordered in such contracts (it is the total contract price divided by the number of units ordered). Where a customer orders more than one product line, the Company is able to determine the split of the total contract price between each product line by reference to each product's standalone selling prices (all product lines are capable of being, and are, sold separately).

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.18 Revenue recognition (Cont'd)

#### (a) Revenue from contracts with customers (Cont'd)

Practical expedients

The Company has taken advantage of the practical expedients:

- Not to account for significant financing components where the time difference between receiving consideration and transferring control of goods (or services) to its customer is one year or less; and
- Expense the incremental costs of obtaining a contract when the amortisation period of the asset otherwise recognised would have been one year or less.

Revenue from contracts with customers is recognised when control of the goods and services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods and services. The Group has generally concluded that it is the principal in its revenue arrangements, because it typically controls the goods/services before transferring them to the customer.

*(i) Cane cluster*

The performance obligation relating to the sale of sugar and by-products is satisfied upon delivery of those goods. At the grower stage, control of the goods passes when the delivery truck crosses the weighbridges. At the miller and refiner stage, control of the goods passes to the customer upon delivery.

*(ii) Power cluster*

The power cluster generates revenue from the sale of electricity, which is recognised over time as and when distributed on the grid.

*(iii) Brands cluster*

The performance obligation is satisfied upon delivery of those goods when control of the goods passes to the customer upon delivery.

*(iv) Property cluster*

Revenue is recognised when control over the land has been transferred to the customer, that is, when the legal title has passed to the customer upon signature of the “Acte de Vente”. Therefore, revenue is recognised at a point in time when the legal title has passed to the customer. The revenue is measured at the transaction price agreed under the contract.

**(b) Revenue from sale of morcellement lots**

Revenue from the sale of morcellement lots is net of rebates and discounts. The Group uses the percentage of completion method to determine the appropriate amount of revenue to be recognised in a given period. The stage of completion is measured by reference to the contract costs incurred up to the end of reporting period as a percentage of total estimated costs for each contract (or by reference to surveys of work performed or completion of a physical proportion the contract work). Costs incurred in the year in connection with future activity on a contract are excluded from contract costs in determining the stage of completion. They are presented as inventories, prepayments or other assets, depending on their nature.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.18 Revenue recognition (Cont'd)

**(c) Remaining performance obligations**

The vast majority of the Group's contracts are for the delivery of goods within the next 12 months for which the practical expedient in paragraph 121(a) of IFRS 15 applies. However, certain design contracts and contracts for the delivery of goods have been entered into for which both:

- The original contractual period was greater than 12 months; and
- The Group's right to consideration does not correspond directly with the performance.

In addition, sales of extended warranties for periods of greater than one year and material rights relating to discounts on future contracts do not meet these conditions.

**(d) Other revenues**

Other revenues earned by the Group/Company are recognised on the following bases:

- Dividend income - when the shareholder's right to receive payment is established.
- Lease income arising from operating leases-on a straight-line basis over the lease term.
- Profit on sale of property, plant and equipment and land is recognised when the significant risks and returns have been transferred to the buyer.
- Agricultural diversification represents the gross proceeds of sale of fruits and vegetables and animals, revenue from agricultural diversification is recognised when goods are delivered and title has passed.
- Sugar Insurance Fund Board (SIFB) compensation represents the compensable loss in excess of the sugar accrued on supply and the total insurable sugar and is recognised on accrual basis unless there is uncertainty on the outcome of the compensation in which case the normal contingent asset policy as per IAS 37 applies.
- Others include rent and transport, cane supply agreement and other consultancy fees, which are recognised in the accounting year in which the services are received.

### 2.19 Dividend distribution

Dividends which have been appropriately authorised and which are non-discretionary, on or before the end of the reporting period but not distributed at the end of the reporting date are recognised as a liability in the Group's financial statements in the period in which the dividends are declared.

### 2.20 Segment reporting

Segment information presented relate to operating segments that engage in business activities for which revenues are earned and expenses incurred.



# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.21 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Other borrowing costs are expensed.

### 2.22 Fair value measurement

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1: Quoted (unadjusted) market prices in active markets for identical assets or liabilities;
- Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable; and
- Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements at fair value on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Management determines the policies and procedures for both recurring fair value measurement, such as land, investment properties and unquoted financial assets at fair value through OCI, and for non-recurring measurement, such as assets held for sale in discontinued operations. Management is comprised of the Chief Finance Executive, Chief Finance Officers, Heads of the investment properties segment.

External valuers are involved for valuation of significant assets, such as properties and land conversion rights. Involvement of external valuers is determined annually by Management after discussion with and approval by the Group's Audit Committee. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. Valuers are normally rotated every three years. Management decides, after discussions with the Group's external valuers, which valuation techniques and inputs to use for each case.

At each reporting date, Management analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the Group's accounting policies. For this analysis, Management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

Management, in conjunction with the Group's external valuers, also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy, as explained above.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.23 Net finance costs

The finance income and finance costs include:

- Foreign exchange gain and loss;
- Interest expense; and
- Interest income.

Interest income or expense is recognised using the effective interest method. The 'effective interest rate' is the rate that exactly discounts estimated future cash payments through the expected life of the financial instrument to:

- The gross carrying amount of the financial asset; or
- The amortised cost of the financial liability.

In calculating interest income or expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired) or to the amortised cost of the liability. However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

### 2.24 Government Wage Assistance Scheme (GWAS)

Government WAS is treated as government grant. It is recognised in profit or loss as a credit against salary costs in which the Company recognised as expenses the related costs for which the WAS are intended to compensate. The Covid-19 levy imposed on the WAS is payable in two instalments. The first instalment is based on the chargeable income of the current year and the second instalment is assessed on the forecasted chargeable income in the next year of assessment. The Covid-19 levy is accounted as a payable.

### 2.25 Contingent asset

A contingent asset is disclosed where an inflow of economic benefits is probable.

### 2.26 Contingent liabilities

A contingent liability is disclosed unless the possibility of an outflow of resources embodying economic benefits is remote.

### 2.27 Construction contract

Contract costs are recognised when incurred.

When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised only to the extent of contract costs incurred that are likely to be recoverable.

When the outcome of a construction contract can be estimated reliably and it is probable that the contract will be profitable, contract revenue is recognised over the period of the contract. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.27 Construction contract (Cont'd)

The Group uses the 'stage of completion method' to determine the appropriate amount to recognise in a given period. The stage of completion is measured by reference to surveys of work performed or completion of a physical proportion of the contract work. Costs incurred in the year in connection with future activity on a contract are excluded from contract costs in determining the stage of completion. They are presented as inventories, prepayments or other assets, depending on their nature.

The Group presents as an asset (Contract Assets) the gross amount due from customers for contract work for all contracts in progress for which costs incurred plus recognised profits (less recognised losses) exceed progress billings.

Progress billings not yet paid by customers and retention are included within 'trade and other receivables'.

The Group presents as a liability (Contract Liabilities) the gross amount due to customers for contract work for all contracts in progress for which progress billings exceed costs incurred plus recognised profits (less recognised losses).

## 3. FINANCIAL RISK MANAGEMENT

### 3.1 Financial risk factors

The Group and the Company endeavour to manage their exposure to market risks and to minimise the impact of volatility in exchange rates and interest rates on the bottom line of group companies.

The Group's and the Company's activities expose them to a variety of financial risks which have to be effectively managed so as to protect their long-term sustainability and to safeguard the interests of their stakeholders.

The Group's and the Company's overall risk management programmes focus on the unpredictability of financial markets and seek to minimise potential adverse effects on the Group's and the Company's financial performance.

A description of the significant risk factors is given below together with risk management policies where applicable.

- (a) Market risk
  - (i) Currency risk
  - (ii) Equity price risk
  - (iii) Commodity price risk
- (b) Credit risk
- (c) Liquidity risk and
- (d) Cash flow and fair value interest rate risk.

#### (a) Market risk

##### (i) *Currency risk*

The Group is exposed to foreign exchange risk arising from sugar growing activities, primarily with respect to the Euro (EUR), the US dollar (USD), the Seychellois Rupee (SCR) and other currencies. This risk affects both the crop proceeds and the fair value of the biological assets. The Group also has investments in foreign entities denoted in US dollar (USD) and whose net assets are exposed to currency translation risk.

The Group and the Company are exposed to currency risks from their exports and imports both for their commercial and production activities. As such they are subject to risks from changes in currency values that could affect earnings. Given the limited availability of financial instruments locally, short-term transaction risks arising from currency fluctuations are not hedged.

Subject to cost and availability of finance, the Group and the Company aim to minimise their foreign exposure by borrowing in local and foreign currency to mirror their currency commitments as they fall due.

No currency risk is hedged.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 3. FINANCIAL RISK MANAGEMENT (CONT'D)

### 3.1 Financial risk factors (Cont'd)

#### (a) Market risk (Cont'd)

##### (i) *Currency risk (Cont'd)*

###### Currency profile

The currency profile of the Group's and the Company's financial assets and liabilities are summarised below:

THE GROUP	MUR	EUR	USD	SCR	Other currencies	TOTAL
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
<b>At December 31, 2021</b>						
Trade and other receivables	1,061.6	171.0	23.0	85.6	138.3	1,479.5
Financial assets at amortised cost	25.0	-	-	-	-	25.0
Cash in hand and at bank	423.9	33.3	34.5	8.2	5.9	505.8
Financial assets at fair value through other comprehensive income	240.7	-	419.3	-	-	660.0
Lease receivables	49.2	-	-	-	-	49.2
<b>Total assets</b>	<b>1,800.4</b>	<b>204.3</b>	<b>476.8</b>	<b>93.8</b>	<b>144.2</b>	<b>2,719.5</b>
<b>At December 31, 2020</b>						
Trade and other payables	1,136.9	38.0	245.8	33.1	29.6	1,483.4
Borrowings	4,124.9	-	-	11.3	-	4,136.2
Lease liabilities	49.4	-	-	-	-	49.4
<b>Total liabilities</b>	<b>5,311.2</b>	<b>38.0</b>	<b>245.8</b>	<b>44.4</b>	<b>29.6</b>	<b>5,669.0</b>
<b>At December 31, 2020</b>						
Trade and other receivables	782.5	145.1	28.3	42.5	1.2	999.6
Financial assets at amortised cost	62.5	-	-	-	-	62.5
Cash in hand and at bank	332.9	71.4	22.8	1.3	8.9	437.3
Financial assets at fair value through other comprehensive income	216.2	-	341.0	-	-	557.2
Lease receivables	46.9	-	-	-	-	46.9
<b>Total assets</b>	<b>1,441.0</b>	<b>216.5</b>	<b>392.1</b>	<b>43.8</b>	<b>10.1</b>	<b>2,103.5</b>
<b>At December 31, 2020</b>						
Trade and other payables	872.2	38.3	21.9	23.2	17.1	972.7
Borrowings	3,690.2	198.2	-	14.8	-	3,903.2
Lease liabilities	33.4	-	-	-	-	33.4
<b>Total liabilities</b>	<b>4,595.8</b>	<b>236.5</b>	<b>21.9</b>	<b>38.0</b>	<b>17.1</b>	<b>4,909.3</b>

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 3. FINANCIAL RISK MANAGEMENT (CONT'D)

### 3.1 Financial risk factors (Cont'd)

(a) Market risk (Cont'd)

(i) Currency risk (Cont'd)

Currency profile (Cont'd)

**THE COMPANY**

**At December 31, 2021**

Trade and other receivables	2.3	-	-	2.3
Cash in hand and at bank	16.5	18.5	0.2	35.2
Investment in subsidiaries	13,647.5	-	-	13,647.5
Investment in associates	245.6	-	-	245.6
Financial assets at fair value through other comprehensive income	283.2	419.3	-	702.5
<b>Total assets</b>	<b>14,195.1</b>	<b>437.8</b>	<b>0.2</b>	<b>14,633.1</b>

Borrowings	1,087.6	-	-	1,087.6
Trade and other payables	11.1	-	-	11.1

**Total liabilities**

MUR	USD	EUR	TOTAL
MUR'M	MUR'M	MUR'M	MUR'M
2.3	-	-	2.3
16.5	18.5	0.2	35.2
13,647.5	-	-	13,647.5
245.6	-	-	245.6
283.2	419.3	-	702.5
14,195.1	437.8	0.2	14,633.1

**At December 31, 2020**

Trade and other receivables	45.0	-	-	45.0
Financial assets at amortised cost	1.0	-	-	1.0
Cash in hand and at bank	9.4	9.5	0.2	19.1
Investment in subsidiaries	13,304.7	111.2	-	13,415.9
Investment in associates	108.2	-	-	108.2
Financial assets at fair value through other comprehensive income	235.6	341.0	-	576.6
<b>Total assets</b>	<b>13,703.9</b>	<b>461.7</b>	<b>0.2</b>	<b>14,165.8</b>

Borrowings	990.3	-	-	990.3
Trade and other payables	39.3	-	-	39.3

**Total liabilities**

45.0	-	-	45.0
1.0	-	-	1.0
9.4	9.5	0.2	19.1
13,304.7	111.2	-	13,415.9
108.2	-	-	108.2
235.6	341.0	-	576.6
13,703.9	461.7	0.2	14,165.8

The following significant exchange rates have been applied.

	AVERAGE RATE		YEAR-END SPOT RATE	
	2021	2020	2021	2020
	MUR	MUR	MUR	MUR
EUR	49.04	45.01	48.74	48.30
USD	41.58	39.27	43.10	39.35
SCR	2.54	2.23	2.91	1.81

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 3. FINANCIAL RISK MANAGEMENT (CONT'D)

### 3.1 Financial risk factors (Cont'd)

(a) Market risk (Cont'd)

(i) Currency risk (Cont'd)

Sensitivity analysis

A reasonably possible strengthening/weakening of the MUR against all other currencies at December 31, would have affected the measurement of financial instruments denominated in a foreign currency and affected equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecast sales and purchases.

The analysis is based on the assumption that the MUR strengthened/weakened against EUR and USD by 4% and 6% respectively (2020: 4% and 6%) and its corresponding impact on loss/profit.

**THE GROUP**

EUR

2021	2020	2021	2020
MUR'M	MUR'M	MUR'M	MUR'M
5.5	(0.7)	(5.5)	0.7

USD

11.5	18.4	(11.5)	(18.4)
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**THE COMPANY**

USD

21.8	23.0	(21.8)	(23.0)
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Given that the Group has limited foreign currency exposure to SCR and other currencies, no sensitivity analysis was carried out.

(ii) Equity price risk

The Group and the Company are exposed to equity securities price risk because of investments in financial assets at fair value through other comprehensive income. To manage their price risk arising from investments in equity securities, the Group and the Company diversify their portfolio.

The table below summarises the impact of increases/decreases in the fair value of the investments on the Group's and the Company's profit or loss and equity.

The analysis is based on the assumption that the fair value increases/decreases by 3% (2020: 3%), based on historical observation.

THE GROUP	THE COMPANY		
2021	2020	2021	2020
MUR'M	MUR'M	MUR'M	MUR'M
+/- 19.8	+/- 16.7	+/- 21.1	+/- 17.3

Financial assets at fair value through OCI	
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# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 3. FINANCIAL RISK MANAGEMENT (CONT'D)

### 3.1 Financial risk factors (Cont'd)

(a) Market risk (Cont'd)

(iii) Commodity price risk

The Group is also exposed to price risk with the incidence of the market price of sugar.

The table below summarises the impact of increases/(decreases) in the price of sugar on the Group. The analysis is based on the assumption that the price of sugar increases/decreases by 10% (2020: 11%), based on historical observation of consumable biological assets.

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
Impact on profit or loss and equity	96.8	67.9

(b) Credit risk

Credit risk is the risk of financial loss to the Group and the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Group's and the Company's trade receivables and financial assets at amortised cost.

The amounts presented in the statement of financial position, are net of impairment loss, estimated by the Group's and the Company's management based on prior experience and the current environment.

As regards the Cane and Power segments, the Group has significant concentration of credit risk with exposure spread over a few customers. However, sale of products is made through reputable institutions where risk of default is very remote.

As for the Brands segment, the Group and the Company have no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers. The Group and the Company have policies in place to ensure that sales of products and services are made to customers with an appropriate credit history and to limit the amount of credit exposure to any one financial institution.

Exposure to credit risk and ECLs for trade receivables and financial assets at amortised cost have been disclosed in notes 11 and 16 respectively.

(c) Liquidity risk

Liquidity risk is the risk that the Group and the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivery of cash or another financial asset.

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. The Group and the Company aim at maintaining flexibility in funding by keeping committed credit lines available.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 3. FINANCIAL RISK MANAGEMENT (CONT'D)

### 3.1 Financial risk factors (Cont'd)

(c) Liquidity risk (Cont'd)

The table below analyses the Group's and the Company's non-derivative financial liabilities and into relevant maturity groupings based on the remaining period at the end of the reporting period to the contractual maturity date.

THE GROUP	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	After 5 years	Total
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
At December 31, 2021					
Borrowings	1,005.2	48.6	70.0	2,979.0	4,102.8
Bank overdrafts	33.4	-	-	-	33.4
Lease liabilities	36.5	12.9	-	-	49.4
Trade and other payables	1,218.8	-	-	-	1,218.8

At December 31, 2020

Borrowings	1,258.6	52.1	92.5	2,500.0	3,903.2
Bank overdrafts	4.4	-	-	-	4.4
Lease liabilities	3.9	29.5	-	-	33.4
Trade and other payables	1,024.6	-	-	-	1,024.6

THE COMPANY

	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	After 5 years	Total
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
At December 31, 2021					
Borrowings	236.0	-	-	851.6	1,087.6
Trade and other payables	12.0	-	-	-	12.0

At December 31, 2020

Borrowings	138.7	-	-	851.6	990.3
Trade and other payables	48.6	-	-	-	48.6

Details of going concern and subsequent events are disclosed in note 4.2 and note 42 respectively.

Details of loan covenants are disclosed in note 20(h).

(d) Cash flow and fair value interest rate risk

The Group's and the Company's interest-rate risks arise from borrowings. Borrowings issued at variable rates expose the Group and the Company to cash flow interest-rate risk. Borrowings issued at fixed rates also expose the Group and the Company to fair value interest-rate risk.

The Group and the Company manage the risk by maintaining an appropriate mix between fixed and floating rate borrowings.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 3. FINANCIAL RISK MANAGEMENT (CONT'D)

### 3.1 Financial risk factors (Cont'd)

(d) Cash flow and fair value interest rate risk (Cont'd)

At December 31, if interest rates on MUR-denominated borrowings and EUR-denominated borrowings had been 50 basis points higher/lower, based on historical observation, with all other variables held constant, post-tax profit for the year and shareholders' equity would have been changed as shown in the table below.

	MUR denominated borrowings (50 basis points)		EUR denominated borrowings (50 basis points)	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
THE GROUP				
Impact on post-tax profit and shareholders' equity	17.0	16.2	-	0.8
THE COMPANY				
Impact on post-tax profit and shareholders' equity	4.5	4.1	N/A	N/A

At December 31, 2021 and December 31, 2020 if variable interest rates on deposit at bank had been 50 basis points higher/lower with all other variables held constant, post-tax profit for the year would not be significantly impacted.

### 3.2 Fair value estimation

The fair value of financial instruments traded in active markets is based on quoted market prices at the end of the reporting period. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the Group and the Company are the current bid price. These instruments are included in Level 1. Instruments included in level 1 comprise primarily quoted equity investments classified as financial assets at fair value through OCI.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3.

Specific valuation techniques used to value financial instruments include:

- Quoted market prices or dealer quotes for similar instruments.
- Other techniques, such as discounted cash flow method, EBITDA multiple and net asset value are used to determine fair value for the remaining financial instruments.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 3. FINANCIAL RISK MANAGEMENT (CONT'D)

### 3.3 Capital Risk Management

The Group's and the Company's objectives when managing capital are:

- To safeguard the Group's and the Company's ability to continue as a going concern, so that it can continue to provide returns for the shareholders and benefits for other stakeholders; and
- To provide an adequate return to shareholders by pricing products and services commensurately with the level of risk.

The Group and the Company set the amount of capital in proportion to risk. The Group and the Company manage the capital structure and make adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares, or sell assets to reduce debt. Consistent with others in the industry, the Group and the Company monitor capital on the basis of the net debt-to-adjusted capital ratio. Adjusted capital comprises all components of equity (i.e. stated capital, revaluation and other reserves, and retained earnings).

The Group and the Company consider the net debt-to-adjusted capital ratios computed below to be reasonable and in line with its respective repayment capacity.

The net debt-to-adjusted capital ratios at December 31, were as follows:

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Total debt (note 20)	4,136.2	3,903.2	1,087.6	990.3
Lease liabilities (note 21)	49.4	33.4	-	-
Less: cash in hand and at bank	(505.8)	(437.3)	(35.2)	(19.1)
Net debt	3,679.8	3,499.3	1,052.4	971.2
Total equity	14,999.5	14,568.9	13,927.2	13,691.1
Net debt-to-equity ratio	0.24:1	0.24:1	0.08:1	0.07:1

There were no changes in the Group's and the Company's approach to capital risks management during the year.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 4. CRITICAL ACCOUNTING ESTIMATES AND ASSUMPTIONS

Where applicable, the notes to the financial statements set out areas where management has applied a higher degree of judgement that have a significant effect on the amounts recognised in the financial statements, or estimations and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including experience of future events that are believed to be reasonable under the circumstances.

### 4.1 Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below:

#### Measurement of fair value

When measuring the fair value of an asset or a liability, the Group uses observable market data as far as possible. Further information about the assumptions made in measuring fair values is included in the following notes:

- Note 5 - land and building
- Note 8 - investment in subsidiaries
- Note 9 - investment in associates
- Note 10 - financial assets at fair value through other comprehensive income
- Note 15 - consumable biological assets

#### Pension benefits

The present value of pension obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost/(income) for pensions include the discount rate. Any changes in these assumptions will impact the carrying amount of pension obligations.

The Group determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the Group considers the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension obligation. More details about assumptions used are provided in note 22.

#### Impairment of non-financial assets

Goodwill is considered for impairment at least annually. Property, plant and equipment, and intangible assets are considered for impairment if there is a reason to believe that impairment may be necessary. Factors taken into consideration in reaching such a decision include the economic viability of the asset itself and where it is a component of a larger economic unit, the viability of that unit itself. Refer to note 28 for more details.

Future cash flows expected to be generated by the cash-generating units are projected, taking into account market conditions and the expected useful lives of the assets. The present value of these cash flows, determined using an appropriate discount rate, is compared to the current net asset value and, if lower, the assets are impaired to the present value. The impairment loss is allocated to the other assets of a cash-generating unit.

The land conversion rights ("LCRs") granted under the Sugar Industry Efficiency ("SIE") Act 2001 have been tested for impairment using the valuation of an independent property valuer.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 4. CRITICAL ACCOUNTING ESTIMATES AND ASSUMPTIONS

### 4.2 Critical accounting judgements

#### Impairment of financial assets

The loss allowances for financial assets are based on assumptions about risk of default and expected loss rates. The Group and the Company use judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's and the Company's past history, existing market conditions as well as forward looking estimates at the end of each reporting period. The details are provided in note 28.

In the process of applying the Group's and the Company's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the financial statements:

#### Going Concern

#### **THE GROUP**

The Group realised a profit of MUR'M 316.7 for the year ended December 31, 2021 (2020: loss of MUR'M 210.4) and had total equity of MUR 15.0 billion (2020: MUR 14.6 billion). The Group had a net current asset position of MUR'M 1,249.5 at December 31, 2021 (2020: net current asset position of MUR'M 821.0).

The Group manages liquidity risk by maintaining adequate borrowing facilities and working capital funds. At December 31, 2021, the Group had unused credit headroom of MUR 2.4 billion. The Board monitors the net debt level of the Group taking into consideration the expected outlook of the Group's financial position, cash flows and future capital commitments. The Group adopts a prudent approach in managing its liquidity risk, taking into account any volatility in its business and investment activity requirements.

The Group has sufficient liquid assets and unused borrowing facilities with sufficient headroom to meet all its current obligations and financial commitments over at least the next 12 months from the date of approval of these consolidated financial statements. Consequently, the Directors have therefore concluded that it is appropriate to prepare the consolidated financial statements on a going concern basis.

#### **Liquidity management**

The overall group net debt amounted to MUR'M 3,679.8 (2020: MUR'M 3,499.3) which is an increase of 5.2% over the prior year. Out of the net debts are MUR'M 935.2 (2020: MUR'M 906.2) which are short-term money market lines which are renewed on an ongoing basis. The Group never had instances where the short-term money market loan had not been renewed.

The net debt-to-equity ratio of 24.5% as at December 31, 2021 is considered to be reasonable and is being monitored closely. The Group has sufficient liquid assets (Level 1 investments) and unused borrowing facilities with sufficient headroom to meet all its current obligations as they fall due in the normal course of business.

#### **THE COMPANY**

The Company is an investment holding company whose main source of income is dividends from investments. The Company generated a profit after taxation of MUR'M 160.4 (2020: MUR'M 131.5) for the year ended December 31, 2021 and had total equity of MUR 13.9 billion (2020: MUR 13.7 billion). The Company has a net current liability position of MUR'M 168.5 (2020: Net current asset position of MUR'M 109.7).

The Company has liquid assets and cash flows to meet all its current obligations and financial commitments over at least the next 12 months from the date of approval of these separate financial statements. Consequently, the Directors have therefore concluded that it is appropriate to prepare the separate financial statements on a going concern basis.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

5. PROPERTY, PLANT AND EQUIPMENT

(a) THE GROUP

	Buildings on Leasehold			Power Plant	Factory Equipment	Agricultural Equipment	Motor Vehicles	Furniture and Office Equipment	Construction in Progress	Bearer Plants	Total
	Land	Land	Buildings	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
<b>COST AND VALUATION</b>											
At January 1, 2021											
- Cost	3,476.9	141.6	565.5	2,145.0	1,456.0	656.2	442.0	743.6	0.9	718.8	10,346.5
- Valuation	5,369.1	-	2,715.2	-	-	-	-	-	-	-	8,084.3
Total cost/valuation	8,846.0	141.6	3,280.7	2,145.0	1,456.0	656.2	442.0	743.6	0.9	718.8	18,430.8
Additions	-	-	11.6	1.2	118.3	43.1	16.6	18.9	6.6	34.0	250.3
Transfer from investment properties (note 6)	5.1	-	-	-	-	-	-	-	-	-	5.1
Disposals/scrapped assets	(40.0)	-	(33.4)	-	(195.8)	(1.7)	(42.0)	(15.6)	-	-	(328.5)
Translation differences	-	-	12.1	-	-	-	4.3	6.2	-	-	22.6
<b>At December 31, 2021</b>											
- Cost	<b>3,442.0</b>	<b>141.6</b>	<b>555.8</b>	<b>2,146.2</b>	<b>1,378.5</b>	<b>697.6</b>	<b>420.9</b>	<b>753.1</b>	<b>7.5</b>	<b>752.8</b>	<b>10,296.0</b>
- Valuation	<b>5,369.1</b>	<b>-</b>	<b>2,715.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,084.3</b>
- Total Cost/Valuation	<b>8,811.1</b>	<b>141.6</b>	<b>3,271.0</b>	<b>2,146.2</b>	<b>1,378.5</b>	<b>697.6</b>	<b>420.9</b>	<b>753.1</b>	<b>7.5</b>	<b>752.8</b>	<b>18,380.3</b>
<b>ACCUMULATED DEPRECIATION AND IMPAIRMENT LOSSES</b>											
At January 1, 2021	427.9	47.3	2,449.4	1,255.1	910.4	563.5	395.0	517.6	-	552.3	7,118.5
Charge for the year	-	1.8	73.1	56.5	97.3	25.2	25.7	27.7	-	53.0	360.3
Disposals/scrapped assets	-	-	(30.9)	-	(177.9)	(1.7)	(40.7)	(15.6)	-	-	(266.8)
Impairment loss (note 28(ii))	-	-	-	535.9	-	-	-	-	-	-	535.9
Translation differences	-	-	1.4	-	(0.5)	-	3.7	5.0	-	-	9.6
<b>At December 31, 2021</b>	<b>427.9</b>	<b>49.1</b>	<b>2,493.0</b>	<b>1,847.5</b>	<b>829.3</b>	<b>587.0</b>	<b>383.7</b>	<b>534.7</b>	<b>-</b>	<b>605.3</b>	<b>7,757.5</b>
<b>CARRYING AMOUNTS</b>											
<b>At December 31, 2021</b>	<b>8,383.2</b>	<b>92.5</b>	<b>778.0</b>	<b>298.7</b>	<b>549.2</b>	<b>110.6</b>	<b>37.2</b>	<b>218.4</b>	<b>7.5</b>	<b>147.5</b>	<b>10,622.8</b>

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

(a) THE GROUP (CONT'D)

	Buildings on Leasehold			Power Plant	Factory Equipment	Agricultural Equipment	Motor Vehicles	Furniture and Office Equipment	Construction in Progress	Bearer Plants	Total
	Land	Land	Buildings	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
<b>COST AND VALUATION</b>											
At January 1, 2020											
- Cost	3,567.0	141.6	607.2	2,119.7	1,416.2	620.1	456.9	721.0	0.3	693.8	10,343.8
- Valuation	5,369.1	-	2,715.2	-	-	-	-	-	-	-	8,084.3
Total cost/valuation	8,936.1	141.6	3,322.4	2,119.7	1,416.2	620.1	456.9	721.0	0.3	693.8	18,428.1
Additions	-	-	12.4	25.3	101.3	36.1	15.1	26.9	0.6	25.2	242.9
Transfer to right-of-use assets (note 5A)	-	-	-	-	-	-	(4.0)	-	-	-	(4.0)
Transfer to investment properties (note 6)	(8.9)	-	(42.1)	-	-	-	-	-	-	-	(51.0)
Transfer to inventories	(62.1)	-	-	-	-	-	-	-	-	-	(62.1)
Disposals/scrapped assets	(19.1)	-	(3.8)	-	(61.5)	-	(22.9)	-	-	(0.2)	(107.5)
Translation differences	-	-	(8.2)	-	-	-	(3.1)	(4.3)	-	-	(15.6)
<b>At December 31, 2020</b>											
- Cost	<b>3,476.9</b>	<b>141.6</b>	<b>565.5</b>	<b>2,145.0</b>	<b>1,456.0</b>	<b>656.2</b>	<b>442.0</b>	<b>743.6</b>	<b>0.9</b>	<b>718.8</b>	<b>10,346.5</b>
- Valuation	<b>5,369.1</b>	<b>-</b>	<b>2,715.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,084.3</b>
- Total cost/valuation	<b>8,846.0</b>	<b>141.6</b>	<b>3,280.7</b>	<b>2,145.0</b>	<b>1,456.0</b>	<b>656.2</b>	<b>442.0</b>	<b>743.6</b>	<b>0.9</b>	<b>718.8</b>	<b>18,430.8</b>
<b>ACCUMULATED DEPRECIATION AND IMPAIRMENT LOSSES</b>											
At January 1, 2020	427.9	45.0	2,413.7	1,198.6	872.0	542.1	380.4	494.0	-	495.0	6,868.7
Charge for the year	-	2.3	72.0	56.5	86.5	21.4	38.4	26.7	-	57.3	361.1
Transfer to right-of-use assets (note 5A)	-	-	-	-	-	-	(1.5)	-	-	-	(1.5)
Transfer to investment properties (note 6)	-	-	(29.9)	-	-	-	-	-	-	-	(29.9)
Disposals/scrapped assets	-	-	(5.5)	-	(48.1)	-	(20.1)	-	-	-	(73.7)
Translation differences	-	-	(0.9)	-	-	-	(2.2)	(3.1)	-	-	(6.2)
<b>At December 31, 2020</b>	<b>427.9</b>	<b>47.3</b>	<b>2,449.4</b>	<b>1,255.1</b>	<b>910.4</b>	<b>563.5</b>	<b>395.0</b>	<b>517.6</b>	<b>-</b>	<b>552.3</b>	<b>7,118.5</b>
<b>CARRYING AMOUNTS</b>											
<b>At December 31, 2020</b>	<b>8,418.1</b>	<b>94.3</b>	<b>831.3</b>	<b>889.9</b>	<b>545.6</b>	<b>92.7</b>	<b>47.0</b>	<b>226.0</b>	<b>0.9</b>	<b>166.5</b>	<b>11,312.3</b>



# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

### (b) Measurement of fair value of land and buildings

The fair value measurements of the freehold land and buildings of the Group as at December 31, 2019 were performed by Noor Dilmohamed & Associate, an independent professional valuer not related to the Group and having the appropriate qualifications (Certified Practising Valuer (Australia) & Registered Valuer; API Mem. Reg. No. 00064007) and recent experience in fair value of properties (note 2.2). The valuation was based on recent market transactions on arm's length terms for similar properties determined based on market comparable approach. Where the market value of an asset cannot be established, its value was arrived at using a surrogate such as Depreciated Replacement Cost.

The Directors have reviewed the carrying values of property, plant and equipment and are of the opinion that at the end of the reporting period, the carrying values have not suffered any impairment.

If land and buildings were stated on the historical cost basis, their carrying amounts would be as follows:

THE GROUP	Land		Buildings	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Cost	3,442.0	3,476.9	712.6	656.8
Accumulated depreciation	-	-	(507.4)	(462.7)
Carrying amount	3,442.0	3,476.9	205.2	194.1

### Sensitivity analysis

The following tables show the significant unobservable inputs used and the sensitivity of these inputs on the fair value:

2021 & 2020	Fair value hierarchy	Significant unobservable input	Range of unobservable input
Agricultural Land	Level 3	Price per Ha	MUR 305,000 - MUR 7,000,000
		Bulk discount rate	35.0%
Non-Agricultural Land	Level 3	Price per Ha	MUR 2,000,000 - MUR 25,000,000
		Bulk discount rate	35.0%
Buildings	Level 3	Price per Square meter	MUR 2,000 - MUR 50,000
		Bulk discount rate	35.0%

The bulk discount of 35% has been determined using the following assumptions:

- Around 330 Hectares may be disposed of annually;
- The period of sale would be 20 years;
- The rate of growth of agricultural land more particularly cane land at around 2 per cent per annum; and
- The discount rate 6.5 per cent per annum.

An increase/(decrease) in the price per Ha and the price per square meter would result in an increase/(decrease) in fair value.

An increase/(decrease) in the discount rate would result in a decrease/increase in fair value.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

### (c) Impairment losses

#### Land

For the year ended December 31, 2021, the Group did not recognise any impairment on land based on recoverable amount of the Agricultural business unit (2020: Nil).

#### Bearer plants

For the year ended December 31, 2021, the Group did not recognise any impairment on bearer plants (2020: Nil) based on a valuation carried out by management.

#### Power plant

Market and economic conditions were indicators of a potential impairment. The impairment was determined by comparing the carrying amount of the Cash Generating Unit ("CGU") with its recoverable amount which was estimated based on its Value in Use ("VIU"). The VIU amount has been determined using discounted cash flow technique.

For impairment testing, management projects cashflows over a period of 19 years. The Subsidiary's main business is to generate electricity using its power plant and sell to the Central Electricity Board ("CEB"). The main component of the Subsidiary's property, plant and equipment is the power plant.

The recoverable amounts of the power plant cannot be determined as this asset does not generate cash inflows that are largely independent of those from other assets. Thus, recoverable amount has been determined for the CGU to which this asset belongs. Therefore, the Subsidiary has been identified as the CGU, and the recoverable amount of the CGU has been estimated at MUR'M 754.4.

In arriving at the value in use, cash flows have been estimated and discounted using a discount rate of 13.2% (2020 - 9.64%), giving consideration to the specific amount and timing of future cash flows as well as the risks specific to the operations. The risk-free rate increased from 3.17% in 2020 to 4.96% in 2021 and the average cost of debt remained the same. For the 2021 financial year, the carrying amount of the CGU was MUR'M 1,290.3 and recoverable amount was MUR'M 754.4 resulting in an impairment of MUR'M 535.9 (2020 - Nil) recognised in profit or loss. This was primarily due to revisions to underlying assumptions, with the main contributor being adverse market conditions and the PPA's duration which mainly affected the discount rate.

The value in use calculation took into consideration the following key assumptions:

#### EBITDA

The budgeted EBITDA was used based on past experience and management's future expectations of business performance. The valuation was performed using cash flows which incorporated expected future coal prices.

#### Terminal growth rate

A terminal growth rate of 1.65% (2020: 1.65%) was applied. The rate considered steady state of growth rates to extrapolate coal prices beyond the forecast period cash flows.

#### Discount rate

Discount rates used reflect both time value of money and other specific risks relating to the entity were used. The discount rate was calculated based on comparable companies in the industry.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

(d) Depreciation has been charged to profit or loss as follows:

Cost of sales  
Other expenses

THE GROUP	
2021	2020
MUR'M	MUR'M
216.1	208.5
144.2	152.6
360.3	361.1

(e) Property, plant and equipment are included in amounts given as collaterals to bank borrowings.

## 5A. RIGHT-OF-USE ASSETS

	Land	Buildings	Motor vehicles	Total
COST	MUR'M	MUR'M	MUR'M	MUR'M
At January 1, 2020	11.2	47.0	3.3	61.5
Effect of modification to lease term	-	7.1	-	7.1
Transfer from property, plant and equipment (note 5(a))	-	-	4.0	4.0
At December 31, 2020	11.2	54.1	7.3	72.6
Additions	-	15.8	0.9	16.7
Disposals	(0.8)	(2.9)	(0.6)	(4.3)
Effect of modification to lease term	-	19.1	-	19.1
Exchange differences	-	0.6	-	0.6
At December 31, 2021	10.4	86.7	7.6	104.7
ACCUMULATED DEPRECIATION				
At January 1, 2020	0.1	17.8	0.7	18.6
Charge for the year	-	15.0	-	15.0
Transfer from property, plant and equipment (note 5(a))	-	-	1.5	1.5
At December 31, 2020	0.1	32.8	2.2	35.1
Charge for the year	0.2	15.4	1.7	17.3
Disposals	-	(1.7)	(0.4)	(2.1)
At December 31, 2021	0.3	46.5	3.5	50.3
CARRYING AMOUNT				
At December 31, 2021	10.1	40.2	4.1	54.4
At December 31, 2020	11.1	21.3	5.1	37.5

Depreciation on right-of-use assets (note 29)  
Interest on lease liabilities (note 21(d))

THE GROUP	
2021	2020
MUR'M	MUR'M
17.3	15.0
2.0	2.6
19.3	17.6

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 5B. LEASE RECEIVABLES

Year 1  
Year 2  
Year 3  
Year 4  
Year 5  
Onwards  
Undiscounted lease payments  
Less: unearned finance income  
Present value of lease payments receivable  
Net investment in the lease

Undiscounted lease payments analysed as:  
Recoverable after 12 months  
Recoverable within 12 months

Net investment in the lease analysed as:  
Recoverable after 12 months  
Recoverable within 12 months

The Group entered into leasing arrangements as a lessor for plots of land at morcellement Le Hameau.  
The term of the lease entered into is 99 years.  
The Group is not exposed to foreign currency risk as a result of the lease arrangement, as the lease is denominated in MUR.

THE GROUP	
2021	2020
MUR'M	MUR'M
2.4	2.3
2.5	2.4
2.6	2.5
2.7	2.6
2.8	2.7
3,434.6	3,403.3
3,447.6	3,415.8
(3,398.4)	(3,368.9)
49.2	46.9
49.2	46.9
3,445.2	3,413.5
2.4	2.3
3,447.6	3,415.8
46.8	44.6
2.4	2.3
49.2	46.9

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 6. INVESTMENT PROPERTIES

THE GROUP	Investment property under development		Land and buildings		Total	
	2021	2020	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
<b>COST</b>						
At January 1,	693.8	283.5	1,321.9	963.6	2,015.7	1,247.1
Additions	262.1	410.3	113.3	307.6	375.4	717.9
Disposals	-	-	(63.8)	(18.4)	(63.8)	(18.4)
Transfer (to)/from land & buildings (note 5(a))	-	-	(5.1)	51.0	(5.1)	51.0
Transfer to inventories (note 14)	-	-	(88.6)	18.1	(88.6)	18.1
<b>At December 31,</b>	<b>955.9</b>	<b>693.8</b>	<b>1,277.7</b>	<b>1,321.9</b>	<b>2,233.6</b>	<b>2,015.7</b>

### ACCUMULATED DEPRECIATION AND IMPAIRMENT LOSSES

At January 1,	-	-	259.9	221.5	259.9	221.5
Charge for the year	-	-	17.1	8.5	17.1	8.5
Transfer from land & buildings (note 5(a))	-	-	-	29.9	-	29.9
Disposals	-	-	(0.1)	-	(0.1)	-
Impairment loss (note 28)	0.4	-	-	-	0.4	-
<b>At December 31,</b>	<b>0.4</b>	<b>-</b>	<b>276.9</b>	<b>259.9</b>	<b>277.3</b>	<b>259.9</b>

### CARRYING AMOUNTS

<b>At December 31,</b>	<b>955.5</b>	<b>693.8</b>	<b>1,000.8</b>	<b>1,062.0</b>	<b>1,956.3</b>	<b>1,755.8</b>
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(a) For disclosure purposes, details of the Group's investment properties and information about the fair value hierarchy is as follows:

December 31,	Level 3	
	2021	2020
	MUR'M	MUR'M
Land and buildings	3,337.9	3,393.9

The investment properties are stated at fair value which has been determined by Directors, based on valuations performed in 2019 by accredited independent valuers, namely Noor Dilmahomed & Associates who have the appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The fair value was determined on open market value by reference to recent market transactions on arm's length term. The valuations are based on active market prices, adjusted for any differences in the nature, location or condition of a specific property. Investment properties that have been valued using the depreciated replacement cost have been classified as Level 3.

The fair value measurement for all of the investment properties has been categorised as a Level 3 fair value based on the inputs to the valuation technique used.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 6. INVESTMENT PROPERTIES (CONT'D)

(b) The following amounts have been recognised in profit or loss:

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
Rental income	119.1	76.3
Direct operating expenses from investment properties that generate rental income	51.5	29.3

(c) The investment properties are leased to tenants under operating leases with rentals payable monthly.

Lease payments for some contracts include Consumer Price Index (CPI) increases, but there are no other variable lease payments that depend on an index rate.

Minimum lease payments receivable on leases of investment properties are as follows:

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
Within 1 year	173.9	73.1
Between 1 and 2 years	184.9	76.5
Between 2 and 3 years	188.9	80.1
Between 3 and 4 years	190.2	83.9
Between 4 and 5 years	180.5	87.9
Later than 5 years	292.8	121.3
	1,211.2	522.8

(d) Additions to investment properties relate to subsequent expenditure.

(e) Investment property under development include land development and other related costs. There was no transfer from investment property under development to investment property (land & buildings) during the financial year (2020: Nil).

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 7. INTANGIBLE ASSETS AND GOODWILL

(a) THE GROUP	Goodwill	Land Conversion Rights	Computer Software	Brands/ Distribution Rights	Total
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
<b>COST</b>					
At January 1, 2020	22.3	219.0	93.4	58.4	393.1
Additions	-	-	10.2	-	10.2
Exchange difference	-	-	(0.6)	-	(0.6)
<b>At December 31, 2020</b>	<b>22.3</b>	<b>219.0</b>	<b>103.0</b>	<b>58.4</b>	<b>402.7</b>
Additions	-	-	3.4	-	3.4
Assets scrapped	-	-	(0.7)	-	(0.7)
Exchange difference	-	-	0.8	-	0.8
<b>At December 31, 2021</b>	<b>22.3</b>	<b>219.0</b>	<b>106.5</b>	<b>58.4</b>	<b>406.2</b>
<b>ACCUMULATED AMORTISATION AND IMPAIRMENT LOSSES</b>					
At January 1, 2020	-	98.3	76.2	-	174.5
Charge for the year	-	-	9.8	-	9.8
Impairment (note 28(ii))	22.3	-	-	-	22.3
<b>At December 31, 2020</b>	<b>22.3</b>	<b>98.3</b>	<b>86.0</b>	<b>-</b>	<b>206.6</b>
Charge for the year	-	-	7.2	-	7.2
Assets scrapped	-	-	(0.7)	-	(0.7)
<b>At December 31, 2021</b>	<b>22.3</b>	<b>98.3</b>	<b>92.5</b>	<b>-</b>	<b>213.1</b>
<b>CARRYING AMOUNTS</b>					
<b>At December 31, 2021</b>	<b>-</b>	<b>120.7</b>	<b>14.0</b>	<b>58.4</b>	<b>193.1</b>
At December 31, 2020	-	120.7	17.0	58.4	196.1

### Impairment test on goodwill

Each cash generating unit (CGU) represents a business operation and is the lowest level within the Group at which the goodwill is monitored for internal management purposes. The recoverable amount of each CGU has been determined based on fair value calculation. The post-tax cash flow projections are based on financial budgets approved by management covering a five-year period. The post-tax discount rate applied represents the current market assessment of the risks specific to each CGU, taking into consideration the time value of money and individual risks of the underlying assets that have not been incorporated in the cash flow estimates. The recoverable amount of the different CGU's has been determined as follows:

- Leisure: The recoverable amount has been determined based on a discounted cash flow (DCF) approach using a discount rate of 10.13%.
- Brands: The recoverable amount has been determined based on a discounted cash flow (DCF) approach using a discount rate of 15.98%.

The discount rate takes into account both debt and equity. The cost of equity is derived from the expected return on investment by the Group's investors. The cost of debt is based on the interest-bearing borrowings the Group is obliged to service. Cash flows beyond the five-year period are extrapolated using a terminal growth of 2%.

The key assumptions used for preparing the cash flow forecasts are based on management's past experience of the industry, required resources needed to service new and existing operations as well as the current economic environment.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 7. INTANGIBLE ASSETS AND GOODWILL (CONT'D)

### Impairment test on goodwill (Cont'd)

Goodwill has been allocated for impairment testing purposes to the following CGU's:

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
Brands segment	-	8.4
Property and Leisure segment	-	13.9
	-	22.3

As a consequence of the downward medium-term trading expectations due to the current economic environment which has been exacerbated by the global Covid-19 pandemic, the Group had impaired its goodwill by MUR'M 22.3 (note 28(iii)) for the year ended December 31, 2020. No impairment on goodwill has been recognised in 2021.

### (b) Amortisation

The amortisation of computer software totalling MUR'M 7.2 (2020: MUR'M 9.8) has been charged to other expenses.

## 8. INVESTMENTS IN SUBSIDIARIES

### (a) Reconciliation of movements in investment in subsidiaries is presented below:

	THE COMPANY		
	Level 2	Level 3	Total
	MUR'M	MUR'M	MUR'M
<b>2021</b>	<b>997.6</b>	<b>12,418.3</b>	<b>13,415.9</b>
At January 1,	-	25.7	25.7
Transfer from associates (note 9(b)(i))	-	(8.0)	(8.0)
Transfer to non-current assets held for sale (note 17(i))	328.4	(114.5)	213.9
Increase/(decrease) in fair value	1,326.0	12,321.5	13,647.5
<b>At December 31,</b>			
<b>2020</b>			
At January 1,	969.9	12,102.4	13,072.3
Increase in fair value	27.7	315.9	343.6
<b>At December 31,</b>	<b>997.6</b>	<b>12,418.3</b>	<b>13,415.9</b>



# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

(i) Fair value through other comprehensive income financial assets include the following:

	THE COMPANY	
	2021	2020
	MUR'M	MUR'M
	Unquoted - Level 2, recurring fair value	997.6
	Unquoted - Level 3, recurring fair value	12,418.3
	<b>13,647.5</b>	<b>13,415.9</b>

Details of subsidiaries are set out in note 36.

The accounting policies relevant for investment in subsidiaries described in the summary of significant accounting policies (note 2.5).

(b) Unquoted Level 2 securities include investments in entities which hold shares in quoted securities.

The fair value of the Level 2 securities is based on the net assets value of the entities. The net asset value is based on the market price of the underlying quoted securities.

## (c) Measurement of fair value - Level 3

The discounted cash flows (DCF) method, net asset value and the EBITDA multiple valuation methodologies were used to estimate the fair value of investment in subsidiaries. The DCF valuation model considers the present value of the expected future payments, discounted using a risk-adjusted discount rate. The EBITDA multiple valuation model considers applying a multiple to the normalised earnings and discounting for risks.

The following tables show the valuation techniques used in measuring Level 3 in the statement of financial position, as well as the significant unobservable inputs used.

2021					
Type	Valuation techniques	Key unobservable inputs	Range of unobservable inputs	Sensitivity of the input to fair value	
Investment in subsidiaries	DCF	Discount rate	2% - 5%	%	MUR'M
				1.45%	(305.4)
		Growth rate	0% - 3.7%	(1.45%)	141.8
				2.40%	174.2
				(2.40%)	(198.4)
2020					
Type	Valuation techniques	Key unobservable inputs	Range of unobservable inputs	Sensitivity of the input to fair value	
Investment in subsidiaries	DCF	Discount rate	2% - 6.5%	%	MUR'M
				1.45%	(214.8)
		Growth rate	0% - 2%	(1.45%)	262.5
				2.40%	398.7
				(2.40%)	(147.5)

An increase/(decrease) in the unobservable inputs would result in a significantly higher/(lower) fair value as shown in the table above. Some subsidiaries have been valued using the net asset value basis amounting to MUR'M 9,823.3 (2020: MUR'M 10,005.0) because either the underlying assets are fair valued (land & buildings (note 5)) or net asset value represents the best estimate of fair value at the measurement date.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 9. INVESTMENTS IN ASSOCIATES

(a) THE GROUP	2021	2020
	MUR'M	MUR'M
(i) Group's share of net assets	<b>3,525.1</b>	2,958.0
Goodwill	<b>131.9</b>	131.9
At December 31,	<b>3,657.0</b>	<b>3,089.9</b>

Details of associates are set out in note 37.

(ii)	2021	2020
	MUR'M	MUR'M
At January 1,	<b>3,089.9</b>	3,053.8
Transfer to non-current assets classified as held for sale (note 17)	-	(24.8)
Additions (note 37(c))	<b>59.2</b>	2.6
Transfer from trade and other receivables	<b>71.7</b>	2.0
Share of results of associates	<b>290.5</b>	249.2
Impairment of associates	<b>(3.0)</b>	(181.8)
Dividend received (note 40)	<b>(78.9)</b>	(67.1)
Share of other comprehensive income	<b>205.2</b>	(100.9)
Movements in translation reserves	<b>22.4</b>	156.9
At December 31,	<b>3,657.0</b>	<b>3,089.9</b>

(iii) The accounting policies relevant for investments in associates described in the summary of significant accounting policies (note 2.6).

## (b) THE COMPANY

(i)	2021			
	Level 1	Level 2	Level 3	Total
	MUR'M	MUR'M	MUR'M	MUR'M
At January 1,	<b>31.3</b>	<b>47.2</b>	<b>29.7</b>	<b>108.2</b>
Additions	-	<b>29.0</b>	<b>18.7</b>	<b>47.7</b>
Transfer from receivables	<b>71.6</b>	-	-	<b>71.6</b>
Transfer to subsidiaries (note 8(a))	-	-	<b>(25.7)</b>	<b>(25.7)</b>
Increase/(decrease) in fair value	<b>25.5</b>	<b>19.5</b>	<b>(1.2)</b>	<b>43.8</b>
At December 31,	<b>128.4</b>	<b>95.7</b>	<b>21.5</b>	<b>245.6</b>
	2020			
	Level 1	Level 2	Level 3	Total
	MUR'M	MUR'M	MUR'M	MUR'M
At January 1,	41.2	62.2	123.3	226.7
Transfer to non-current assets classified as held for sale (note 17)	-	-	(87.4)	(87.4)
Decrease in fair value	(9.9)	(15.0)	(6.2)	(31.1)
At December 31,	<b>31.3</b>	<b>47.2</b>	<b>29.7</b>	<b>108.2</b>

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 9. INVESTMENTS IN ASSOCIATES (CONT'D)

(b) **THE COMPANY (CONT'D)**

(ii) Fair value through other comprehensive income financial assets include the following:

	2021	2020
	MUR'M	MUR'M
Quoted - Level 1, recurring fair value	128.4	31.3
Unquoted - Level 2, recurring fair value	95.7	47.2
Unquoted - Level 3, recurring fair value	21.5	29.7
	245.6	108.2

(iii) Unquoted Level 2 securities include investments in entities which hold shares in quoted securities. The fair value of the Level 2 securities is based on the net assets value of the entities. The net asset value is based on the market price of the underlying quoted securities.

(iv) **Measurement of fair value - Level 3**

The EBITDA multiple was used to estimate the fair value of investment in associates. The EBITDA multiple valuation model considers applying a multiple to the normalised earnings and discounting for risks. The following tables show the valuation techniques used in measuring Level 3 in the statement of financial position, as well as the significant unobservable inputs used. An increase/(decrease) in the unobservable inputs would result in a significantly higher/(lower) fair value as shown in the table below:

2021		Key unobservable inputs	Range of unobservable inputs	Sensitivity of the input to fair value	
Type	Valuation techniques			%	MUR'M
Investment in associates	DCF	Discount rate	2% - 5%	1.45%	(64.3)
				(1.45%)	153.6
		Growth rate	0% - 3.7%	2.40%	211.8
				(2.40%)	(48.9)
	EBITDA multiple	Multiple	40%	33.00%	(3.7)
				(33.00%)	3.7
Investment in associates	DCF	Discount	15% - 20%	7.55%	(0.3)
				(7.55%)	0.3
		Growth rate	2%	2.40%	253.2
				(2.40%)	(127.4)
	EBITDA multiple	Multiple	5.4	33.00%	(66.1)
				(33.00%)	66.1
Investment in associates	DCF	Discount rate	2%	1.45%	(107.5)
				(1.45%)	135.0
		Growth rate	2%	2.40%	253.2
				(2.40%)	(127.4)
	EBITDA multiple	Multiple	5.4	33.00%	(66.1)
				(33.00%)	66.1
Investment in associates	DCF	Discount	15%	7.55%	(7.8)
				(7.55%)	7.8
		Growth rate	2%	2.40%	253.2
				(2.40%)	(127.4)
	EBITDA multiple	Multiple	5.4	33.00%	(66.1)
				(33.00%)	66.1

Summarised information on investments in associates are disclosed in note 37.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 9. INVESTMENTS IN ASSOCIATES (CONT'D)

(v) In 2020, the Group held 35.5% interest in Rehm Grinaker Construction Co Ltd and accounted for the investment as associate. During the year 2021, the Group acquired an additional equity stake of 26.8% in Rehm Grinaker Construction Co Ltd for a consideration of MUR'M 18.7 and obtained control in the entity in accordance to IFRS 10: Consolidated Financial Statements. Subsequently, the Group has derecognised Rehm Grinaker Construction Co Ltd from investment in associate to recognise it as investment in subsidiary as disclosed in note 35.

## 10. FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

(i) Equity investments at fair value through other comprehensive income included the following:

	THE GROUP			
	Level 1	Level 2	Level 3	Total
2021	MUR'M	MUR'M	MUR'M	MUR'M
At January 1,	151.8	64.4	341.0	557.2
Additions	-	-	50.1	50.1
Disposals	-	-	(30.0)	(30.0)
Transfer from receivables	-	160.5	-	160.5
Change in fair value recognised in OCI	(40.3)	(95.7)	58.2	(77.8)
At December 31	111.5	129.2	419.3	660.0
2020	MUR'M	MUR'M	MUR'M	MUR'M
At January 1,	166.2	83.3	252.6	502.1
Additions	22.8	-	69.4	92.2
Change in fair value recognised in OCI	(37.2)	(18.9)	19.0	(37.1)
At December 31	151.8	64.4	341.0	557.2
	THE COMPANY			
	Level 1	Level 2	Level 3	Total
2021	MUR'M	MUR'M	MUR'M	MUR'M
At January 1,	171.2	64.4	341.0	576.6
Additions	10.9	-	50.1	61.0
Disposals	-	-	(30.0)	(30.0)
Transfer from receivables	-	160.5	-	160.5
Change in fair value recognised in OCI	(28.1)	(95.7)	58.2	(65.6)
At December 31	154.0	129.2	419.3	702.5
2020	MUR'M	MUR'M	MUR'M	MUR'M
At January 1,	181.9	83.3	252.6	517.8
Additions	25.4	-	69.4	94.8
Change in fair value recognised in OCI	(36.1)	(18.9)	19.0	(36.0)
At December 31	171.2	64.4	341.0	576.6

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 10. FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME (CONT'D)

(iii) Fair value through other comprehensive income financial assets include the following:

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Quoted - Level 1				
- Harel Mallac & Co Ltd	84.0	122.7	84.0	122.7
- Swan General Ltd	-	-	42.5	19.4
- Swan Life Ltd	27.5	29.1	27.5	29.1
	111.5	151.8	154.0	171.2
Unquoted - Level 2	129.2	64.4	129.2	64.4
Unquoted - Level 3	419.3	341.0	419.3	341.0
	660.0	557.2	702.5	576.6

(iii) Financial assets measured at fair value through other comprehensive income include the Group's and the Company's strategic equity investments not held for trading. The Group and the Company have made an irrevocable election to classify the equity investments at fair value through other comprehensive income rather than through profit or loss because this is considered to be more appropriate for these strategic investments.

(iv) Investments in equity instruments at fair value through other comprehensive income are not subject to impairment.

(v) Level 1  
The fair value of quoted securities is based on published market prices.

Level 2  
Unquoted securities include investments in entities which hold shares in quoted securities. The fair value of the Level 2 securities is based on the net assets value of the entities. The net asset value is based on the market price of the underlying quoted securities.

Level 3  
The significant unobservable inputs used in measuring the fair value of Level 3 securities are as follows:

Description	Fair values at December 31,		Valuation technique	Unobservable inputs
	2021	2020		
	MUR'M	MUR'M		
Investment in Inside Equity Fund (IEF)	419.3	341.0	IEF was set up as an investment fund with investments in unquoted equity securities classified under the level 3 fair value hierarchy. The value of the fund is determined by the underlying fair value of its investment. The investment in the fund is reflected by its net asset value (NAV). NAV has therefore been used as valuation technique.	The NAV of IEF is primarily based on the valuation of its underlying investments which are fair valued using appropriate valuation techniques. Increases/ (decreases) in unobservable inputs would not have a significant impact on the fair values.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 10. FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME (CONT'D)

### Sensitivity analysis

The following table indicates the approximate change in the Group's and Company's equity in response to reasonably possible changes in net asset value of investment.

	Impact on equity	
	2021	2020
	MUR'M	MUR'M
5% increase in Net Asset Value (2020: 5%)	21.0	17.1

(vi) Fair value through other comprehensive income financial assets are denominated in the following currencies:

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
MUR	240.7	216.2	283.2	235.6
USD	419.3	341.0	419.3	341.0
	660.0	557.2	702.5	576.6

(vii) One of the Group and the Company's strategic investments is a 36.01% (2020: 38.4%) interest in Inside Equity Fund (the "Fund"). This investment is not accounted for using the equity method (as an associate) as the Group and the Company do not have the power to participate in the Fund's operating and financial policies, evidenced by the lack of any direct or indirect involvement at board level and a contractual arrangement which enables the board to take all operational and strategic decisions without consultation with shareholders of the Fund.

(viii) Dividends received on investments held at year end amounted to MUR'M 2.2 (2020: MUR'M 2.6) for the Group and the Company.

(ix) During the year, the Company disposed part of its Level 3 securities at cost with the objective of reducing its non core assets.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 11. FINANCIAL ASSETS AT AMORTISED COST

	THE GROUP			
	2021		2020	
	MUR'M	MUR'M	MUR'M	MUR'M
	Current	Non-current	Current	Non-current
Receivable from related parties (note 40)	8.2	3.9	14.9	10.2
Other receivables	10.1	3.8	41.7	4.9
	18.3	7.7	56.6	15.1
Less: impairment on financial assets at amortised cost (note 28)	(1.0)	-	-	(9.2)
	17.3	7.7	56.6	5.9

  

	THE COMPANY			
	2021		2020	
	MUR'M	MUR'M	MUR'M	MUR'M
	Current	Non-current	Current	Non-current
Loans to related parties (note 40)	-	-	-	10.2
Other receivables	1.0	-	-	-
Less: impairment on financial assets at amortised cost (note 28)	(1.0)	-	-	(9.2)
	-	-	-	1.0

Loans to related parties are unsecured and interest bearing. Directors have made an assessment of probability of default of loans to related parties at reporting date and the amount of lifetime ECL is immaterial and has not been accounted for.

**(a) Impairment and risk exposure**

An impairment loss of MUR'M 1.0 (2020: MUR'M: 9.2) on loans to related parties was recognised during the year for the Group and the Company.

The carrying amounts of financial assets at amortised cost represent the maximum credit exposure.

**(b)** The carrying amounts of the financial assets at amortised cost are denominated in MUR and as such there is no exposure to foreign currency risk.

**(c)** The Group and the Company apply IFRS 9 general approach to measuring expected credit losses which uses a lifetime expected loss allowance for all financial assets at amortised cost.

**(d)** Interest may be charged at commercial rates where the term of repayment exceed six months. Collateral is not normally obtained.

**(e)** A reversal of impairment of MUR'M 9.2 have been recognised during the year for the Group as disclosed in note 28A.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 12. FINANCIAL INSTRUMENTS

### Accounting classification and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

		Carrying amount				Fair value			
		Notes	FVOCI - equity instruments	Financial assets at amortised cost	Financial liabilities at amortised cost	Total	Level 1	Level 2	Level 3
December 31, 2021			MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
<b>Financial assets measured at fair value</b>									
Equity securities	10		660.0	-	-	660.0	115.0	129.2	419.3
<b>Financial assets not measured at fair value</b>									
Lease receivables	5B		-	49.2	-	49.2			
Trade and other receivables (note 3.1(a)(i))			-	1,479.5	-	1,479.5			
Financial assets at amortised cost	11		-	25.0	-	25.0			
Cash in hand and at bank	34(b)		-	505.8	-	505.8			
			-	2,059.5	-	2,059.5			
<b>Financial liabilities not measured at fair value</b>									
Lease liabilities	21		-	-	49.4	49.4			
Borrowings	20		-	-	4,136.2	4,136.2			
Trade and other payables (note 3.1(a)(i))			-	-	1,483.4	1,483.4			
			-	-	5,669.0	5,669.0			



# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 12. FINANCIAL INSTRUMENTS (CONT'D)

Accounting classification and fair values (Cont'd)

### THE GROUP (CONT'D)

		Carrying amount				Fair value			
		FVOCI - equity instruments	Financial assets at amortised cost	Financial liabilities at amortised cost	Total	Level 1	Level 2	Level 3	Total
	Notes	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
December 31, 2020									
Financial assets measured at fair value									
Equity securities	10	557.2	-	-	557.2	151.8	64.4	341.0	557.2
Financial assets not measured at fair value									
Lease receivables	5B	-	46.9	-	46.9				
Trade and other receivables (note 3.1(a)(i))		-	999.6	-	999.6				
Financial assets at amortised cost	11	-	62.5	-	62.5				
Cash in hand and at bank	34(b)	-	437.3	-	437.3				
		-	1,546.3	-	1,546.3				
Financial liabilities not measured at fair value									
Lease liabilities	21	-	-	33.4	33.4				
Borrowings	20	-	-	3,903.2	3,903.2				
Trade and other payables (note 3.1(a)(i))		-	-	972.7	972.7				
		-	-	4,909.3	4,909.3				

(i) Trade and other receivables as stated above exclude prepayments, deposits and taxes.

(ii) Trade and other payables as stated above exclude deposits.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 12. FINANCIAL INSTRUMENTS (CONT'D)

Accounting classification and fair values (Cont'd)

### THE COMPANY

December 31, 2021	Notes	Carrying amount				Fair value			
		FVOCI - equity instruments	Financial assets at amortised cost	Financial liabilities at amortised cost	Total	Level 1	Level 2	Level 3	Total
		MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
Financial assets measured at fair value									
Investment in subsidiaries	8	13,647.5	-	-	13,647.5	-	1,326.0	12,321.5	13,647.5
Investment in associates	9	245.6	-	-	245.6	128.4	95.7	21.5	245.6
Equity securities	10	702.5	-	-	702.5	154.0	129.2	419.3	702.5
		14,595.6	-	-	14,595.6	282.4	1,550.9	12,762.3	14,595.6
Financial assets not measured at fair value									
Trade and other receivables (note 3.1(a)(i))		-	2.3	-	2.3				
Cash in hand and at bank	34(b)	-	35.2	-	35.2				
		-	37.5	-	37.5				
Financial liabilities not measured at fair value									
Borrowings	20	-	-	1,087.6	1,087.6				
Trade and other payables (note 3.1(a)(i))		-	-	11.1	11.1				
		-	-	1,098.7	1,098.7				

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 12. FINANCIAL INSTRUMENTS (CONT'D)

### Accounting classification and fair values (Cont'd)

#### THE COMPANY (CONT'D)

		Carrying amount				Fair value			
	Notes	FVOCI - equity instruments	Financial assets at amortised cost	Financial liabilities at amortised cost	Total	Level 1	Level 2	Level 3	Total
		MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
December 31, 2020									
<b>Financial assets measured at fair value</b>									
Investment in subsidiaries	8	13,415.9	-	-	13,415.9	-	997.6	12,418.3	13,415.9
Investment in associates	9	108.2	-	-	108.2	31.3	47.2	29.7	108.2
Equity securities	10	576.6	-	-	576.6	171.2	64.4	341.0	576.6
		14,100.7	-	-	14,100.7	202.5	1,109.2	12,789.0	14,100.7
<b>Financial assets not measured at fair value</b>									
Trade and other receivables (note 3.1(a)(i))		-	45.2	-	45.2				
Financial assets at amortised cost	11	-	1.0	-	1.0				
Cash in hand and at bank	34(b)	-	19.1	-	19.1				
		-	65.3	-	65.3				
<b>Financial liabilities not measured at fair value</b>									
Borrowings	20	-	-	990.3	990.3				
Trade and other payables (note 3.1(a)(i))		-	-	39.3	39.3				
		-	-	1,029.6	1,029.6				

(i) Trade and other receivables as stated above exclude deposits.

(ii) Trade and other payables as stated above exclude deposits.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 13. DEFERRED INCOME TAXES ASSETS/LIABILITIES

Deferred income taxes are calculated on all temporary differences under the liability method at the effective tax rate of 17% (2020: 17%).

(a) There is a legally enforceable right to offset current tax assets against current tax liabilities and deferred income tax assets and liabilities when the deferred income taxes relate to the same fiscal authority on the same entity. The following amounts are shown in the statements of financial position:

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
Deferred tax assets	(216.7)	(253.2)
Deferred tax liabilities	242.5	256.9
	25.8	3.7
Unused tax losses available for offset against future taxable profits	566.9	619.9

The tax losses expire on a rolling basis over 5 years as follows:

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
Year 1	37.0	17.2
Year 2	208.4	37.0
Year 3	251.8	208.4
Year 4	46.3	26.4
Year 5	23.4	330.9
	566.9	619.9

Deferred tax assets have not been recognised on tax losses because it is not probable that future taxable profit will be available against which the Group can use the benefits therefrom.

(b) The movement on the deferred income tax account is as follows:

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
At January 1,	3.7	64.9
Credited to profit or loss (note 25(b))	(11.7)	(27.1)
Charged/(credited) to other comprehensive income	33.8	(34.1)
At December 31,	25.8	3.7

(c) The deferred income tax charged/(credited) to other comprehensive income during the year is as follows:

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
Fair value reserves in shareholders' equity:		
- Retirement benefit obligation (note 13(d))	33.8	(34.1)
	33.8	(34.1)

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 13. DEFERRED INCOME TAXES ASSETS/LIABILITIES (CONT'D)

(d) Deferred tax assets and liabilities, deferred tax movement in profit or loss and equity are attributable to the following items:

	At January 1, 2020	Profit or Loss	Movement in Equity	At December 31, 2020	Profit or Loss	Movement in Equity	At December 31, 2021
THE GROUP	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
<b>Deferred income tax liabilities</b>							
Accelerated tax depreciation	213.2	(7.8)	-	205.4	(10.0)	-	195.4
Asset revaluations	55.9	(4.4)	-	51.5	(4.4)	-	47.1
	269.1	(12.2)	-	256.9	(14.4)	-	242.5
<b>Deferred income tax assets</b>							
Accelerated tax depreciation	(98.9)	(15.7)	-	(114.6)	0.8	-	(113.8)
Tax losses carried forward	(0.2)	-	-	(0.2)	(1.1)	-	(1.3)
Right-of-use assets	(1.1)	0.3	-	(0.8)	1.0	-	0.2
Retirement benefit obligations	(102.4)	1.2	(34.1)	(135.3)	2.2	33.8	(99.3)
Provisions	(1.6)	(0.7)	-	(2.3)	(0.2)	-	(2.5)
	(204.2)	(14.9)	(34.1)	(253.2)	2.7	33.8	(216.7)
<b>Net deferred income tax liabilities</b>	64.9	(27.1)	(34.1)	3.7	(11.7)	33.8	25.8

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 14. INVENTORIES

- (a) Raw materials  
Work-in-progress  
Inventory property  
Finished goods  
Spare parts and consumables  
Less: Provision for obsolescence

- (b) The cost of inventories recognised as expense and included in cost of sales are as follows:

Cost of inventories consumed in respect of other inventories  
Cost of inventories consumed in respect of sales of completed inventory property

## 15. CONSUMABLE BIOLOGICAL ASSETS

At January 1,  
Other movement  
Net changes in fair value less estimated costs to sell  
**At December 31,**

The fair value measurements for standing canes have been categorised as Level 3 fair values based on the inputs.

At December 31, 2021, sugar canes comprised of approximately 4,986 hectares of sugar cane plantations (2020: 4,855 hectares). The Group manages sugar cane plantations on land that the Group owns and this land has been classified under “Property, plant and equipment” (note 5).

During the year, the Group harvested approximately 305,335 tonnes of canes (2020: 302,291 tonnes), which based on a selling price of Raw Sugar at MUR 16,765/ton (2020: MUR 14,000) had a fair value less costs to sell of MUR'M 193.3 (2020: MUR'M 172.6) at the date of harvest.

THE GROUP	
2021	2020
MUR'M	MUR'M
289.7	296.4
186.6	123.1
35.7	35.3
525.3	525.3
268.7	260.7
(17.3)	(9.5)
1,288.7	1,231.3

THE GROUP	
2021	2020
MUR'M	MUR'M
3,005.7	2,482.7
10.0	-
3,015.7	2,482.7

THE GROUP	
Sugar cane	
2021	2020
MUR'M	MUR'M
172.6	137.2
-	2.9
20.7	32.5
193.3	172.6

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 15. CONSUMABLE BIOLOGICAL ASSETS (CONT'D)

The following table shows the valuation techniques used in measuring Level 3 fair values, as well as the significant unobservable inputs used.

THE GROUP		Range of unobservable inputs	Sensitivity of the input to fair value	
Sugar cane			Key unobservable inputs	
2021			%	MUR'M
	Cane maturity	20.0%	10.0%	0.30
	Price of sugar	15,000	10.0%	38.90
	Extraction rate	10.0%	0.5%	21.30
	Estimated cane production in metric tonnes	340,000	5.0%	33.61
2020				
	Cane maturity	20.0%	10.0%	0.33
	Price of sugar	13,000	11.0%	40.22
	Extraction rate	10.5%	0.5%	20.43
	Estimated cane production in metric tonnes	369,000	5.0%	13.98

An increase/(decrease) in each of the key unobservable inputs would give rise to an increase/(decrease) in the fair value of consumable biological assets.

## 16. TRADE AND OTHER RECEIVABLES

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Trade receivables	938.0	690.2	-	-
Less: allowance for impairment (note 16(ii))	(130.4)	(122.8)	-	-
Trade receivables - net	807.6	567.4	-	-
Dividend receivable	2.3	0.1	0.9	0.7
Deposit receivable	22.5	-	-	-
Accrued income	20.4	-	-	-
Advance payments	86.5	7.2	-	-
Short-term loans	1.1	0.7	-	-
Receivable from related parties (note 40)	-	4.8	41.2	40.8
Deposit on investments	83.9	233.2	1.0	233.2
Prepayments	82.9	20.6	-	-
Sugar proceeds receivable	519.4	367.4	-	-
VAT and taxes	90.3	79.0	-	-
Other receivables	42.2	52.0	1.4	3.7
	1,759.1	1,332.4	44.5	278.4

The carrying amounts of trade and other receivables approximate their fair value.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 16. TRADE AND OTHER RECEIVABLES (CONT'D)

The Group and the Company made an assessment of impairment of 'other receivables' under the Expected Credit Losses (ECL) model and determined that the impairment is immaterial.

The carrying amounts of the Group's and the Company's trade and other receivables are denominated in the following currencies:

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
MUR	1,341.2	1,115.3	44.5	278.4
USD	23.0	28.3	-	-
EUR	171.0	145.1	-	-
SCR	85.6	42.5	-	-
Other currencies	138.3	1.2	-	-
	1,759.1	1,332.4	44.5	278.4

### (i) Impairment of trade and other receivables

#### Trade receivables

The Group and the Company apply the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables.

On that basis, the loss allowance as at December 31, 2021 and 2020 was determined as follows for trade receivables:

THE GROUP					Total
	Current	More than 30 days past due	More than 60 days past due	More than 120 days past due	
<u>At December 31, 2021</u>	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
Expected loss rate	6.7%	4.3%	11.5%	82.6%	
Gross carrying amount - trade receivable	776.5	55.3	16.5	89.7	938.0
Loss allowance	(52.0)	(2.4)	(1.9)	(74.1)	(130.4)
<u>At December 31, 2020</u>					
Expected loss rate	5.4%	6.7%	7.5%	58.2%	
Gross carrying amount - trade receivable	470.4	34.4	25.3	160.1	690.2
Loss allowance	(25.5)	(2.3)	(1.8)	(93.2)	(122.8)



# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 16. TRADE AND OTHER RECEIVABLES (CONT'D)

(i) **Impairment of trade and other receivables (Cont'd)**

The closing loss allowances for trade receivables as at December 31, reconcile to the opening loss allowances as follows:

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
At January 1,	122.8	58.9
Loss allowance recognised in profit or loss during the year (note 28)	58.5	55.0
Exchange difference	1.0	11.2
Receivables written off during the year as uncollectible	(0.7)	(2.3)
Unused amount reversed	(51.2)	-
<b>At December 31,</b>	<b>130.4</b>	<b>122.8</b>

(ii) The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable mentioned above except for prepayments. The Group and the Company do not hold any collateral as security.

(iii) The Group and the Company consider a financial asset to be in default when:

- the debtor is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or
- the financial asset is more than 120 days past due.

(iv) **Write-off**

The gross carrying amount of a financial asset is written off when the Group and the Company have no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. The Group and the Company individually make an assessment with respect to the timing and amount of write-off based on whether there is a reasonable expectation of recovery. The Group and the Company expect no significant recovery from the amount written off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's and the Company's procedures for recovery of amounts due.

(v) **Other receivables**

The Group and the Company used the simplified impairment approach to calculate its ECL. Management have used inferred proxies for the probability of default (PD) based on relevant jurisdictional sovereign Moody's ratings. A loss given default (LGD) proxy of 45% was used for counterparties based in Mauritius which is representative of the corporate client's exposure. For receivables who settled their balances after the year end, management used the sovereign PD and a lower LGD of 10%. For both years, the loss allowance on other receivables was deemed to be insignificant and have not been provided in profit or loss.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 17. NON-CURRENT ASSETS CLASSIFIED AS HELD FOR SALE

(i) **Non-current assets classified as held for sale**

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
At January 1,	291.5	580.7	331.3	580.7
Reclassified from investment in associates (note 9)	-	24.8	-	87.4
Reclassified from investments in subsidiaries (note 8(a))	-	-	8.0	-
Additions (note 35(b))	755.1	-	-	-
Fair value gain/(loss) (note 17(ii))	77.0	(314.0)	77.0	(336.8)
Disposals	(24.9)	-	(64.6)	-
<b>At December 31,</b>	<b>1,098.7</b>	<b>291.5</b>	<b>351.7</b>	<b>331.3</b>

(ii) **Liabilities directly associated with non-current assets classified as held for sale**

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
At January 1,	-	-
Liabilities acquired (note 35(b))	781.7	-
<b>At December 31,</b>	<b>781.7</b>	<b>-</b>

At December 31, 2021, the investment in United Investments Ltd and Rehm Grinaker Construction Co Ltd were classified as held for sale following the decision of the Board to dispose of them in the forthcoming year.

Efforts to sell the investment in associates have started and a sale is expected to conclude within the next 12 months.

Non-current assets held for sale are stated at fair value less costs to sell and where applicable based on the share price at year end.

(iii) The fair value gain/(loss) is recognised through other comprehensive income at Company level and through profit or loss at Group level. The fair value gain/(loss) has been recorded to the extent that it is does not exceed the previous cumulative impairment losses that were previously recognised in accordance with IAS 36.

## 18. STATED CAPITAL

	THE GROUP AND THE COMPANY	
	2021 & 2020	
	No.of shares	MUR'M
<u>Issued and fully paid</u>		
Ordinary shares	Million	
<b>At December 31,</b>	<b>227.5</b>	<b>11,976.0</b>

The total issued number of ordinary shares of TERRA Mauricia Ltd is 227,545,624 shares of no-par value (2020: 227,545,624 shares). All issued shares are fully paid.

Holders of these shares are entitled to dividends as declared from time to time and are entitled to one vote per share at general meetings of the Company.

The Board may issue shares at any time and there is no limit on the number of shares to be issued at no par value.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 19. REVALUATION AND OTHER RESERVES

THE GROUP	Notes	Attributable to owners of the Company						Total
		Associates Reserves	Revaluation Reserves	Amalgamation Reserves	Actuarial Losses	Translation Reserve	Financial Assets at FVOCI Reserve	
		MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
At January 1, 2021		31.4	2,151.1	(43.3)	(445.4)	60.2	(446.2)	1,307.8
Remeasurements of post-employment benefit obligations		-	-	-	206.6	-	-	206.6
Deferred tax on remeasurements of post-employment benefit obligations		-	-	-	(32.1)	-	-	(32.1)
Release on disposal of land		-	(50.0)	-	-	-	-	(50.0)
Changes in fair value of equity instruments at fair value through other comprehensive income	10	-	-	-	-	-	(77.8)	(77.8)
Release on disposal of equity investments at fair value through OCI		-	-	-	-	-	95.7	95.7
Consolidation adjustments on acquisition of subsidiary		-	(13.0)	-	-	-	-	(13.0)
Other movements		-	0.7	-	-	-	-	0.7
Movements in translation reserve		22.4	-	-	-	13.2	-	35.6
Share of other comprehensive income of associates	9	191.4	13.8	-	-	-	-	205.2
<b>At December 31, 2021</b>		<b>245.2</b>	<b>2,102.6</b>	<b>(43.3)</b>	<b>(270.9)</b>	<b>73.4</b>	<b>(428.3)</b>	<b>1,678.7</b>

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 19. REVALUATION AND OTHER RESERVES (CONT'D)

THE GROUP	Notes	Attributable to owners of the Company						Total
		Associates Reserves	Revaluation Reserves	Amalgamation Reserves	Actuarial Losses	Translation Reserve	Financial Assets at FVOCI Reserve	
		MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
At January 1, 2020		(20.1)	2,153.9	(43.3)	(265.1)	64.4	(409.1)	1,480.7
Remeasurements of post-employment benefit obligations		-	-	-	(212.8)	-	-	(212.8)
Deferred tax on remeasurements of post-employment benefit obligations		-	-	-	32.5	-	-	32.5
Release on disposal of land		-	(15.0)	-	-	-	-	(15.0)
Changes in fair value of equity instruments at fair value through other comprehensive income	10	-	-	-	-	-	(37.1)	(37.1)
Other movements		-	7.7	-	-	-	-	7.7
Movements in translation reserve		156.9	-	-	-	(4.2)	-	152.7
Share of other comprehensive income of associates	9	(105.4)	4.5	-	-	-	-	(100.9)
<b>At December 31, 2020</b>		<b>31.4</b>	<b>2,151.1</b>	<b>(43.3)</b>	<b>(445.4)</b>	<b>60.2</b>	<b>(446.2)</b>	<b>1,307.8</b>

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 19. REVALUATION AND OTHER RESERVES (CONT'D)

### Associates reserves

Associates reserves comprise the cumulative change in other comprehensive income of associates.

### Financial assets at fair value through OCI reserve

Financial assets at fair value through OCI reserve comprises the cumulative net change in financial assets through OCI that has been recognised in other comprehensive income until the investments are derecognised.

### Translation reserve

The translation reserve consists of the foreign currency differences arising from the translation of the financial statements of foreign operations.

### Revaluation reserve

The revaluation surplus relates to the revaluation of land and buildings.

### Actuarial losses

The actuarial losses reserve represents the cumulative remeasurement of defined benefit obligation recognised.

### Amalgamation reserve

This arose upon the amalgamation of TERRA Mauricia Ltd with HF Investments Ltd.

### THE COMPANY

The Company's revaluation and other reserves are made up of amalgamation reserve and equity instruments at fair value through other comprehensive income reserve.

## 20. BORROWINGS

### Non-current

Bank loans (note 20(a))

Loans from related parties (note 40, 20(a))

Total non-current

### Current

Bank overdrafts (note 34(b))

Bank loans (note 20(a))

Loans from related parties (note 40, 20(a))

Money market lines (note 20(a))

### Total current

### Total borrowings

THE GROUP		THE COMPANY	
2021	2020	2021	2020
MUR'M	MUR'M	MUR'M	MUR'M
618.6	544.6	-	-
2,479.0	2,100.0	851.6	851.6
3,097.6	2,644.6	851.6	851.6
33.4	4.4	-	-
70.0	346.7	-	-
-	1.3	236.0	138.7
935.2	906.2	-	-
1,005.2	1,254.2	236.0	138.7
1,038.6	1,258.6	236.0	138.7
4,136.2	3,903.2	1,087.6	990.3

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 20. BORROWINGS (CONT'D)

### (a) Breakdown of loans:

- Loans from related parties
- Bank loans
- Money market lines

Less: Repayable within one year  
Repayable after one year

### (b) The maturity of non-current loans is as follows:

- after one year and before two years
- after two years and before five years
- above five years

### (c) The carrying amounts of non-current borrowings are not materially different from the fair value.

Non-current borrowings can be analysed as follows:

- After one year and before two years

Bank borrowings

- After two years and before five years

Bank borrowings

- After five years

Bank borrowings

Loans from related parties

Total

### (d) An analysis of borrowing by currency is provided below:

#### 2021

Bank overdraft

Bank loans

Loans from related parties

Money market lines

THE GROUP		THE COMPANY	
2021	2020	2021	2020
MUR'M	MUR'M	MUR'M	MUR'M
2,479.0	2,101.3	1,087.6	990.3
688.6	891.3	-	-
935.2	906.2	-	-
4,102.8	3,898.8	1,087.6	990.3
(1,005.2)	(1,254.2)	(236.0)	(138.7)
3,097.6	2,644.6	851.6	851.6

### THE GROUP

2021	2020
MUR'M	MUR'M
48.6	52.1
70.0	92.5
2,979.0	2,500.0
3,097.6	2,644.6

### THE GROUP

2021	2020
MUR'M	MUR'M
48.6	52.1
70.0	92.5

500.0	400.0
2,479.0	2,100.0
2,979.0	2,500.0

3,097.6	2,644.6
---------	---------

### THE GROUP

MUR'M	SCR'M	Total
33.4	-	33.4
677.3	11.3	688.6
2,479.0	-	2,479.0
935.2	-	935.2
4,124.9	11.3	4,136.2

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 20. BORROWINGS (CONT'D)

(d) An analysis of borrowing by currency is provided below: (Cont'd)

	THE GROUP			
	MUR'M	EUR'M	SCR'M	Total
<b>2020</b>				
Bank overdraft	4.4	-	-	4.4
Bank loans	678.3	198.2	14.8	891.3
Loans from related parties	2,101.3	-	-	2,101.3
Money market lines	906.2	-	-	906.2
	<b>3,690.2</b>	<b>198.2</b>	<b>14.8</b>	<b>3,903.2</b>

The borrowings held by the Company are all denominated in Mauritian Rupee.

(e) The interest rate profile of the Group and Company at the reporting date was as follows:

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
	Floating interest rate		Floating interest rate	
	% p.a.	% p.a.	% p.a.	% p.a.
Loans from related parties	<b>3.50</b>	3.50	<b>1.50 - 2.95</b>	1.05 - 4.17
Bank loans	<b>3.58 - 4.10</b>	Euribor 3 months + 2.8	<b>n/a</b>	n/a
Money market lines	<b>2.5 - 3.1</b>	1.0 - 4.0	<b>n/a</b>	n/a

(f) Money Market Lines are short-term (1-3 months) borrowings, renewable at the option of the Group.

(g) Borrowings are secured by fixed and floating charges on the land and buildings (note 5(e)).

(h) The Group has bank loans with a total carrying amount of MUR'M 1,623.8 at December 31, 2021 (2020: MUR'M 1,797.5). These loans contained the following covenants:

- Debt to equity ratio not exceeding 0.5:1
- At any one point in time, utilisation under working capital facilities by the borrower availed from financing institutions shall not exceed MUR'M 4,500
- Minimum interest cover of 2:1 to be maintained at all times.

The Directors confirmed that there has been no breach of the loan covenants at reporting date.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 21. LEASE LIABILITIES

### THE GROUP

At January 1, 2020

Effect of modification to lease term

Interest expense

Lease payments

**At December 31, 2020**

Additions

Effect of modification to lease term

Interest expense

Lease payments

**At December 31, 2021**

Land	Buildings	Motor vehicles	Total
MUR'M	MUR'M	MUR'M	MUR'M
5.6	27.3	7.4	40.3
-	7.1	-	7.1
0.4	1.8	0.4	2.6
(0.5)	(15.3)	(0.8)	(16.6)
5.5	20.9	7.0	33.4
-	15.8	0.9	16.7
(0.9)	17.9	(0.4)	16.6
0.4	1.1	0.5	2.0
(0.5)	(16.9)	(1.9)	(19.3)
<b>4.5</b>	<b>38.8</b>	<b>6.1</b>	<b>49.4</b>

Current

Non-current

2021	2020
MUR'M	MUR'M
<b>36.5</b>	3.9
<b>12.9</b>	29.5
<b>49.4</b>	<b>33.4</b>

### (a) Nature of leasing activities (in the capacity as lessee)

The Group leases two plots of land from Government of Mauritius:

(1) a portion of land and part of a Bassin in the district of Pamplemousses and

(2) another portion of land in the district of Rivière du Rempart.

The Group also leases a number of commercial properties in the jurisdictions from which it operates. In some jurisdictions it is customary for lease contracts to provide for payments to increase each year by inflation and in others to be reset periodically to market rental rates.

The Group also leases 5 motor vehicles for use in its operations.

### (b) Lease payments

#### (i) Variable lease payments

The lease payments for the plot of land and portion of Bassin in Pamplemousses is a fixed yearly amount while the other plot of land in Rivière du Rempart is against consideration of a premium and annual rental which is adjusted every 3 years by reference to cumulative inflation based on Consumer Price Index (CPI) during the three-year period which shall not exceed 15.8% in any case.

#### (ii) Fixed lease payments

The lease payments for motor vehicles are fixed yearly amounts.

### (c) Lease terms

The portion of land and part of Bassin in the district of Pamplemousses is for a period of 99 years as from August 7, 1963.

The portion of land in the district of Rivière du Rempart is for a period of 60 years as from January 28, 2009.



# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 21. LEASE LIABILITIES (CONT'D)

(c) Lease terms (Cont'd)

The commercial properties are for a period of between 1 and 4 years.  
The motor vehicles leases are for a period of 5 years.

(d) Interest expense (included in finance cost)

Total cash outflows

(e) Lease payments are analysed as follows:

Principal paid on lease liabilities  
Interest paid on lease liabilities

## 22. RETIREMENT BENEFIT OBLIGATIONS

Amount recognised in the statement of financial position:  
Defined pension benefits (note 22(a)(ii))

Amount charged to profit or loss:  
- Defined pension benefits (note 22(a)(v))  
- Defined contribution plan

Amount (credited)/charged to other comprehensive income:  
- Defined pension benefits (note 22(a)(vi))

(a) Defined pension benefits

(i) Retirement benefit obligations comprise of the Group's pension schemes and of other post-retirement benefits. The pension schemes are defined benefit plans based on final salary and the assets of the plans are invested with the Sugar Insurance Pension Fund (SIPF) and a pension arrangement with an insurance company.  
The most recent actuarial valuation of the plan assets and the present value of the defined benefit obligations were carried out at December 31, 2021. The present value of the defined benefit obligations, and the related current service cost and past service cost, were measured using the Projected Unit Credit Method.

THE GROUP	
2021	2020
MUR'M	MUR'M
2.0	2.6
19.3	16.6

THE GROUP	
2021	2020
MUR'M	MUR'M
(17.3)	(14.0)
(2.0)	(2.6)
(19.3)	(16.6)

THE GROUP	
2021	2020
MUR'M	MUR'M
628.8	865.1

49.7	65.7
21.2	25.2
70.9	90.9
(221.2)	229.8

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 22. RETIREMENT BENEFIT OBLIGATIONS (CONT'D)

(a) Defined pension benefits (Cont'd)

(ii) The amounts recognised in the statement of financial position are as follows:

Present value of funded obligations  
Fair value of plan assets

Present value of unfunded obligations  
Liability in the statement of financial position

The reconciliation of the opening balances to the closing balances for the net defined benefit liability is as follows:

At January 1,  
Charged to profit or loss  
(Credited)/charged to other comprehensive income  
Employer's contributions  
At December 31,

(iii) The movement in the defined benefit obligation over the year is as follows:

At January 1,  
Current service cost  
Interest cost  
Employee's contribution  
Effect of curtailments/settlements  
Actuarial (gains)/losses  
Benefits paid  
At December 31,

Analysed as follows:  
Present value of funded obligations  
Present value of unfunded obligations

THE GROUP	
2021	2020
MUR'M	MUR'M
1,190.2	1,346.0
(708.6)	(651.0)
481.6	695.0
147.2	170.1
628.8	865.1

THE GROUP	
2021	2020
MUR'M	MUR'M
865.1	641.6
49.7	65.7
(221.2)	229.8
(64.8)	(72.0)
628.8	865.1

THE GROUP	
2021	2020
MUR'M	MUR'M
1,516.1	1,306.5
31.9	29.0
29.3	57.1
1.1	1.4
-	3.4
(151.5)	228.6
(89.5)	(109.9)
1,337.4	1,516.1

1,190.2	1,346.0
147.2	170.1
1,337.4	1,516.1

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 22. RETIREMENT BENEFIT OBLIGATIONS (CONT'D)

(a) Defined pension benefits (Cont'd)

(iv) The movement in the fair value of plan assets of the year is as follows:

At January 1,  
Interest income  
Actuarial gains/(losses)  
Employers' contributions  
Employee contributions  
Scheme expenses  
Benefits paid  
Cost of insuring risk benefits  
**At December 31,**

(v) The amount recognised in profit or loss are as follows:

Current service cost  
Scheme expense  
Cost of insuring risk benefits  
Net interest expense  
Effects of curtailments/settlements  
**Total included in employee benefit expense**

(vi) The amounts recognised in other comprehensive income are as follows:

Remeasurement on the net defined benefit liability:

(Gains)/losses on pension scheme assets  
Experience losses/(gains) on the liabilities  
Changes in assumption underlying the present value of the scheme  
**Actuarial losses recognised in OCI**

(vii) The fair value of the plan assets at the end of the reporting period for each category, are as follows:

Local equities  
Overseas equities  
Fixed interest  
Properties  
Qualifying insurance policies  
**Total market value of assets**

THE GROUP	
2021	2020
MUR'M	MUR'M
651.0	664.9
14.2	28.5
69.7	(1.2)
64.8	72.0
1.1	1.4
(1.7)	(3.7)
(89.5)	(109.9)
(1.0)	(1.0)
708.6	651.0

THE GROUP	
2021	2020
MUR'M	MUR'M
31.9	29.0
1.7	3.7
1.0	1.0
15.1	28.6
-	3.4
49.7	65.7

THE GROUP	
2021	2020
MUR'M	MUR'M
(69.7)	1.2
0.7	(21.1)
(152.2)	249.7
(221.2)	229.8

THE GROUP	
2021	2020
MUR'M	MUR'M
108.6	91.6
159.3	116.3
227.9	239.7
74.8	75.6
138.0	127.8
708.6	651.0

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 22. RETIREMENT BENEFIT OBLIGATIONS (CONT'D)

(a) Defined pension benefits (Cont'd)

(vii) The fair value of the plan assets at the end of the reporting period for each category, are as follows (Cont'd):

The fair values of the above equity and debt instruments are determined based on quoted market prices in active markets whereas the fair values of properties are not based on quoted market prices in active markets.

The Group's ordinary shares are not included in the pension plan assets.

(viii) The principal actuarial assumptions used for the purposes of the actuarial valuation were:

Discount rate  
Future salary growth rate  
Future pension growth rate

THE GROUP	
2021	2020
3.6%-5%	1.8%-5.1%
0.5%-1%	0.5%-1%
0.0%	0.0%

(ix) Sensitivity analysis on defined benefit obligations at end of the reporting date:

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amount shown below:

Discount rate (1% increase)  
Future salary growth (1% increase)

THE GROUP	
2021	2020
MUR'M	MUR'M
141.3	184.9
39.6	52.3

Although the analysis does not take account of the full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.

The sensitivity above has been determined based on a method that extrapolates the impact on net defined benefit obligations as a result of reasonable changes in key assumptions occurring at the end of the reporting period. The present value of the defined benefit obligation has been calculated using the projected unit credit method.

(x) The sensitivity analysis may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumption would occur in isolation of one another as some of the assumptions may be correlated.

(xi) Risks Associated with the Pension promise/obligation. The Pension promise exposes the Group to actuarial risks such as longevity risk, interest rate risk, and salary risk.

- (a) Longevity risk - The liabilities disclosed are based on the mortality tables PA(92) for post-retirement mortality. Should the experience be less favourable than the standard mortality tables, the liabilities will increase.
- (b) Interest rate risk - If the bond interest rate decreases, the liabilities would be calculated using a lower discount rate, and would therefore increase.
- (c) Salary risk - If salary increases are higher than assumed in our basis, the liabilities would increase giving rise to actuarial losses.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 22. RETIREMENT BENEFIT OBLIGATIONS (CONT'D)

**(a) Defined pension benefits (Cont'd)**

- (xii)** The funding requirement are based on the pension fund's actuarial measurement framework set out in the funding policies of the plan.
- (xiii)** The Group is expected to contribute MUR'M 26.8 to the pension scheme for the year ending December 31, 2022.
- (xiv)** The actual return of the total assets for the year 2021 is MUR'M 81.3 (2020: MUR'M 25.6).
- (xv)** The weighted average duration of the defined benefit obligation is 9.4 years (2020: 9.3 years) at the end of the reporting period.

**(b) Defined contribution plan**

The Group operates a defined contribution scheme, the assets of which are held and administered by an independent fund administrator. All new employees of the Group are members of the defined contribution retirement plan. Payments by the Group to the defined contribution retirement plan are charged as an expense as they fall due.

**(c) Movement in net defined benefit liability**

The following table shows a reconciliation from the opening balances to the closing balances for the net defined benefit liability and its components:

	Defined benefit obligation		Fair value of plan assets		Net defined benefit liability	
	2021	2020	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
Balance at January 1,	<b>1,516.1</b>	1,306.5	<b>(651.0)</b>	(664.9)	<b>865.1</b>	641.6
<b>Included in profit or loss</b>						
Current service cost	<b>31.9</b>	29.0	-	-	<b>31.9</b>	29.0
Employees contribution	<b>1.1</b>	1.4	<b>(1.1)</b>	(1.4)	-	-
Scheme expenses	-	-	<b>1.7</b>	3.7	<b>1.7</b>	3.7
Cost of insuring risk benefit	-	-	<b>1.0</b>	1.0	<b>1.0</b>	1.0
Interest cost/(income)	<b>29.3</b>	57.1	<b>(14.2)</b>	(28.5)	<b>15.1</b>	28.6
Effects of curtailments/settlements	-	3.4	-	-	-	3.4
	<b>62.3</b>	90.9	<b>(12.6)</b>	(25.2)	<b>49.7</b>	65.7
<b>Included in OCI</b>						
Remeasurement loss/(gain):						
Arising from actuarial loss/(gain)	<b>(151.5)</b>	228.6	<b>(69.7)</b>	1.2	<b>(221.2)</b>	229.8
	<b>(151.5)</b>	228.6	<b>(69.7)</b>	1.2	<b>(221.2)</b>	229.8
<b>Others</b>						
Contribution paid by the employer	-	-	<b>(64.8)</b>	(72.0)	<b>(64.8)</b>	(72.0)
Benefits paid	<b>(89.5)</b>	(109.9)	<b>89.5</b>	109.9	-	-
	<b>(89.5)</b>	(109.9)	<b>24.7</b>	37.9	<b>(64.8)</b>	(72.0)
<b>Balance as at December 31,</b>	<b>1,337.4</b>	1,516.1	<b>(708.6)</b>	(651.0)	<b>628.8</b>	865.1

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 23. TRADE AND OTHER PAYABLES

Trade payables  
Amounts due to related parties (note 40)  
Retention moneys  
Sugar Insurance Premium  
Accruals  
Deposits  
VAT and taxes  
Others

THE GROUP		THE COMPANY	
2021	2020	2021	2020
MUR'M	MUR'M	MUR'M	MUR'M
<b>712.8</b>	523.6	-	0.2
<b>22.1</b>	13.4	<b>1.1</b>	26.6
<b>11.1</b>	30.3	-	-
<b>39.1</b>	18.7	-	-
<b>258.9</b>	308.0	-	1.5
<b>37.3</b>	51.9	<b>0.9</b>	9.3
<b>44.6</b>	-	-	-
<b>92.9</b>	78.7	<b>10.0</b>	11.0
<b>1,218.8</b>	1,024.6	<b>12.0</b>	48.6

## 24. PROVISIONS

At January 1,  
Movements during the year  
**At December 31,**

THE GROUP	
2021	2020
MUR'M	MUR'M
<b>25.0</b>	26.0
<b>(0.2)</b>	(1.0)
<b>24.8</b>	25.0

**Centralisation in accordance with restructuring**

Provisions for compensation payments in respect of restructuring were recognised after a formal plan was established and when the obligation was incurred. Estimates are regularly reviewed and adjusted as appropriate for new circumstances. The provision is expected to be settled in the next financial year. Movements relate solely to when expenditure is incurred.

## 25. TAXATION

**(a) Liabilities/(assets) in the statements of financial position**

At January 1,  
(Over)/under provision in previous years  
Tax recovered

THE GROUP		THE COMPANY	
2021	2020	2021	2020
MUR'M	MUR'M	MUR'M	MUR'M
<b>26.0</b>	37.3	<b>0.5</b>	(0.4)
<b>(2.4)</b>	3.4	<b>(0.5)</b>	0.8
-	0.2	-	-
<b>23.6</b>	40.9	-	0.4

Current tax on the adjusted profits for the year  
at 3%/15%/25%/30% (2020: 3%/15%/25%/30%)  
Tax paid  
Translation difference  
**At December 31,**

Analysed as follows:

Current tax assets  
Current tax liabilities

<b>(3.2)</b>	-	-	-
<b>42.9</b>	26.0	<b>0.2</b>	0.5
<b>39.7</b>	26.0	<b>0.2</b>	0.5

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 25. TAXATION (CONT'D)

(b) Charged/(credited) in profit or loss	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Current tax on the adjusted profits for the year at 3%/15%/25%/30% (2020: 3%/15%/25%/30%)	64.5	46.0	0.2	0.5
(Over)/under provision in previous years	(2.4)	3.4	(0.5)	0.8
Deferred taxation (note 13(b))	(11.7)	(27.1)	-	-
<b>Charged/(credited) for the year</b>	<b>50.4</b>	<b>22.3</b>	<b>(0.3)</b>	<b>1.3</b>

  

(c) The tax on the profit/(loss) before taxation differs from the theoretical amount that would arise using the basic tax rate as follows:	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Profit/(loss) before taxation	367.1	(188.1)	160.1	132.8
Effective tax calculated at a rate of 17% (2020: 17%)	62.4	(32.0)	27.2	22.6
Income not subject to tax	(132.4)	(25.0)	(31.6)	(19.4)
Expenses not deductible for tax purposes	122.8	75.9	4.6	(2.7)
(Over)/under provision in previous years	(2.4)	3.4	(0.5)	0.8
<b>Charged/(credited) for the year</b>	<b>50.4</b>	<b>22.3</b>	<b>(0.3)</b>	<b>1.3</b>

  

(d) The current tax rate differs as per the Group's activities and jurisdictions it operates in.				
(e) Expenses not deductible for tax purposes comprise mostly of depreciation of property, plant and equipment, amortisation of intangible asset and loss on foreign exchange. Income not subject to tax mainly includes dividends received and interest income.				

## 26. REVENUE

- (a) The Group is organised into the following main business segments:
- Cane, which includes sugar cane growing and milling activities.
  - Power, which includes the production and sale of electricity processed from coal and bagasse.
  - Brands, which includes the manufacturing, bottling and retailing of alcohol products and sale of consumable goods.
  - Property and Leisure, which includes the rental of properties, property development and leisure services.
  - Others, which include contract revenue in respect of construction, manufacture and sale of building materials, none of which constitute a separately reportable segment.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 26. REVENUE (CONT'D)

2021	THE GROUP						THE COMPANY
	Cane	Power	Brands	Property and Leisure	Others	Total	Total
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
<b>Recognised at a point in time:</b>							
Sale of goods	1,177.6	-	2,182.8	-	173.2	3,533.6	-
Sale of services	49.0	-	-	164.2	10.9	224.1	-
Sale of properties	-	-	-	353.9	-	353.9	-
Dividend income	-	-	-	-	-	-	210.9
<b>Recognised over time:</b>							
Contract revenue	-	-	-	-	300.3	300.3	-
Sale of electricity	-	1,811.9	-	-	-	1,811.9	-
Total revenue from contracts with customers	1,226.6	1,811.9	2,182.8	518.1	484.4	6,223.8	210.9

  

2020	THE GROUP						THE COMPANY
	Cane	Power	Brands	Property and Leisure	Others	Total	Total
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
<b>Recognised at a point in time:</b>							
Sale of goods	1,041.6	-	2,109.6	-	183.7	3,334.9	-
Sale of services	45.0	-	-	112.9	-	157.9	-
Sale of properties	-	-	-	128.2	-	128.2	-
Dividend income	-	-	-	-	-	-	185.9
<b>Recognised over time:</b>							
Sale of electricity	-	1,131.2	-	-	-	1,131.2	-
Total revenue from contracts with customers	1,086.6	1,131.2	2,109.6	241.1	183.7	4,752.2	185.9



# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 26. REVENUE (CONT'D)

### (b) Geographical segments

The Group's five reportable segments operate in the following main geographical areas and are managed in their respective country:

	Total assets		Capital expenditure	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Mauritius	21,458.3	19,970.1	645.0	969.7
Côte d'Ivoire	663.4	708.2	-	-
Seychelles	161.6	98.2	0.8	1.3
	22,283.3	20,776.5	645.8	971.0

Sales analysis:

	At a point in time		Over time		Total sales	
	2021	2020	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
Mauritius	3,802.0	3,351.7	2,112.2	1,131.2	5,914.2	4,482.9
Côte d'Ivoire	49.0	45.0	-	-	49.0	45.0
Seychelles	260.6	224.3	-	-	260.6	224.3
	4,111.6	3,621.0	2,112.2	1,131.2	6,223.8	4,752.2

Sales revenue is based on the country in which the customer is located. Total assets and capital expenditure are shown by the geographical area in which the assets are located.

### (c) Liabilities related to contracts with customers

	THE GROUP	
	Contract liabilities	
	2021	2020
	MUR'M	MUR'M
At January 1,	73.4	69.7
Transfer from trade and other payables	22.5	24.1
Cash received in advance	426.6	126.0
Amount released during the year	(363.8)	(146.4)
At December 31,	158.7	73.4

Contract liabilities arise from the Group's property division, which engages in land development.

The refund liability relates to customers' right to return products within 30 days of purchase. At the point of sale, a refund liability and a corresponding adjustment to revenue is recognised for those products expected to be returned. The Group uses its accumulated historical experience to estimate the number of returns on a portfolio level using the expected value method.

The following table shows how much of the revenue recognised in the current reporting period relates to brought forward contract liabilities. There was no revenue recognised in the current reporting period that related to performance obligations that were satisfied in a prior year.

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
Arising from land development	73.4	69.7

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 27. OTHER INCOME

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Profit on disposal of property, plant and equipment	144.9	78.3	-	-
SIFB compensation	0.5	-	-	-
Insurance refund	5.6	-	-	-
Management fees	14.5	11.8	-	-
Sale of paillis and boulders	9.9	7.5	-	-
Transport and mechanical services	28.5	20.2	-	-
Gain on disposal of subsidiary	-	0.3	-	-
Refund from MSS	8.8	8.9	-	-
Others	30.6	25.9	4.7	6.9
	243.3	152.9	4.7	6.9

## 28. IMPAIRMENT OF FINANCIAL AND NON-FINANCIAL ASSETS

	Notes	THE GROUP		THE COMPANY	
		2021	2020	2021	2020
		MUR'M	MUR'M	MUR'M	MUR'M
Financial assets					
Allowance for expected credit losses:					
Trade and other receivables (note 16)	(i)	58.5	55.0	-	-
Financial assets at amortised cost (note 11)		1.0	9.2	1.0	9.2
		59.5	64.2	1.0	9.2
Non-financial assets					
Property, plant and equipment	(ii)	535.9	-	-	-
Investment properties (note 6)		0.4	-	-	-
Goodwill (note 7(a))	(iii)	-	22.3	-	-
		536.3	22.3	-	-

- (i) The subsidiaries of TERRA Mauricia Ltd carried out an impairment assessment of their trade receivables which resulted in an impairment of MUR'M 58.5 (2020: MUR'M 55.0).
- (ii) Terragen Ltd, a subsidiary of TERRA Mauricia Ltd, carried out an impairment test by assessing the recoverable amount of its plant and related equipment which resulted in an impairment of MUR'M 535.9 (2020: Nil). Refer to note 5(c).
- (iii) TERRA Mauricia Ltd carried out an impairment assessment of its intangible assets which resulted in no impairment (2020: MUR'M 22.3). Refer to note 7(a).

## 28A. REVERSAL OF IMPAIRMENT LOSS ON FINANCIAL ASSETS

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Reversal of impairment on:				
Trade and other receivables (note 16(i))	(51.2)	-	-	-
Financial assets at amortised cost (note 11(e))	(9.2)	-	(9.2)	-
	(60.4)	-	(9.2)	-

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 29. PROFIT/(LOSS) BEFORE FINANCE COSTS

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
The profit/(loss) before finance costs is arrived at after:		
<b>Crediting:</b>		
Rental of land and buildings	119.1	76.3
Profit on sale of property, plant and equipment	144.9	78.3
<b>and charging:</b>		
Depreciation on property, plant and equipment	360.3	361.1
Depreciation on right-of-use asset	17.3	15.0
Depreciation on investment properties	17.1	8.5
Amortisation of intangible assets	7.2	9.8
Employee benefit expense	1,060.6	965.4

## 30. EXPENSE BY NATURE

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Depreciation and amortisation	401.9	394.4	-	-
Raw materials and consumables used	3,005.7	2,482.7	-	-
Employee benefit expense	1,060.6	965.4	-	-
Contract expenses	334.5	-	-	-
Repairs and maintenance	338.0	168.9	-	-
Other expenses	724.6	619.5	29.6	17.7
<b>Total cost of sales, administrative expenses, distribution costs and other expenses</b>	<b>5,865.3</b>	<b>4,630.9</b>	<b>29.6</b>	<b>17.7</b>

## 31. NET FINANCE COSTS

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Finance income:				
- Foreign exchange gain	3.0	7.5	3.0	-
- Interest income on lease	5.3	3.7	-	-
- Others	1.7	0.1	-	0.1
	10.0	11.3	3.0	0.1
Finance cost:				
- Interest expense on bank overdrafts	-	(5.3)	-	-
- Interest expense on loans repayable by instalments	(4.8)	(15.3)	-	-
- Interest expense on loan from related parties (note 40)	(75.1)	(16.9)	(37.1)	(29.6)
- Interest expense on other loans not repayable by instalments	(60.1)	(69.7)	-	-
- Interest expense on lease liabilities	(9.8)	(5.0)	-	-
- Foreign exchange loss	(8.0)	(54.8)	-	(2.5)
- Others	(1.4)	(6.0)	-	(1.1)
	(159.2)	(173.0)	(37.1)	(33.2)
<b>Total - Net finance costs</b>	<b>(149.2)</b>	<b>(161.7)</b>	<b>(34.1)</b>	<b>(33.1)</b>

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 32. EARNINGS/(LOSS) PER SHARE

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
Profit/(loss) attributable to owners of the Company	462.3	(268.9)
Number of ordinary shares in issue	227.5	227.5
Basic and diluted earnings/(loss) per share (MUR)	2.03	(1.18)

## 33. DIVIDENDS

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
At January 1,	-	-	-	-
Final ordinary declared - 85 cents per share (2020: 57 cents per share)	193.4	129.7	193.4	129.7
Dividends paid during the year	(193.4)	(129.7)	(193.4)	(129.7)
Dividends declared by subsidiaries to non-controlling interests	26.3	76.8	-	-
Dividends paid to non-controlling interests	(26.3)	(76.8)	-	-
<b>At December 31,</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## 34. NOTES TO STATEMENT OF CASH FLOWS

### (a) Reconciliation of liabilities arising from financing activities

	THE GROUP			
	Non-cash changes			
	At January 1, 2021	Cash flows	Acquisition	At December 31, 2021
	MUR'M	MUR'M	MUR'M	MUR'M
Lease liabilities	33.4	(19.3)	16.7	49.4
Borrowings	3,898.8	204.0	-	4,102.8
<b>Total liabilities from financing activities</b>	<b>3,932.2</b>	<b>184.7</b>	<b>16.7</b>	<b>4,152.2</b>
	THE GROUP			
	Non-cash changes			
	At January 1, 2020	Cash flows	Acquisition	At December 31, 2020
	MUR'M	MUR'M	MUR'M	MUR'M
Lease liabilities	40.3	(16.6)	-	33.4
Borrowings	3,496.9	369.3	-	3,898.8
Total liabilities from financing activities	3,537.2	352.7	-	3,932.2

\* Other movements include foreign exchange difference and effect of modification to lease term.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

34. NOTES TO STATEMENT OF CASH FLOWS (CONT'D)

(a) Reconciliation of liabilities arising from financing activities (Cont'd)

At December 31, 2021

	THE COMPANY		
	At		At
	January 1,	Cash	December
	2021	flows	31,
	MUR'M	MUR'M	MUR'M
Borrowings	990.3	97.3	1,087.6

At December 31, 2020

	THE COMPANY		
	At		At
	January 1,	Cash	December
	2020	flows	31,
	MUR'M	MUR'M	MUR'M
Borrowings	860.3	130.0	990.3

(b) Cash and cash equivalents

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Cash in hand and at bank	505.8	437.3	35.2	19.1
Bank overdrafts (note 20)	(33.4)	(4.4)	-	-
	472.4	432.9	35.2	19.1

The cash and cash equivalents are held with banks and financial institution counterparties, which are rated Baa2 to Baa3, based on ratings of Moody's.

The Group considers that its cash in hand and at bank have low credit risk based on the external credit ratings of the counterparties. No impairment on cash at bank was recognised during both the years 2021 and 2020 since the amount was deemed insignificant.

(c) Non-cash transactions

For the year ended December 31, 2021 there were no material non-cash transactions (2020: Nil).

35. BUSINESS COMBINATION

(a) Acquisition of subsidiary - 2021

(i) Additional investment in Rehm Grinaker Construction Co Ltd

At December 31, 2020, the Group held 35.5% of the share capital of Rehm Grinaker Construction Co Ltd. The investment held was classified as investment in associate as the Group did not have control over Rehm Grinaker Construction Co Ltd. During the year 2021, the Group acquired an additional equity stake of 26.8% in Rehm Grinaker Construction Co Ltd for a consideration of MUR'M 18.7 and obtained control in the entity in relation to IFRS 10: Consolidated Financial Statements. On July 20, 2021, the Group has derecognised Rehm Grinaker Construction Co Ltd from investment in associate to recognise it as investment in subsidiary.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

35. BUSINESS COMBINATION (CONT'D)

(a) Acquisition of subsidiary - 2021 (Cont'd)

(ii) Gain on remeasurement of previously held equity interest

This transaction has resulted in the recognition of a profit in the statement of profit or loss as follows:

	MUR'M
Fair value of previously held equity interest	24.9
Less: carrying value of equity interest held before the business combination	-
Gain on remeasurement of associate to subsidiary	24.9

(iii) Consideration transferred

The following table summarises the consideration paid for Rehm Grinaker Construction Co Ltd and the fair value of the identifiable amounts of the assets acquired and liabilities assumed at acquisition date:

	MUR'M
Cash	18.7
Fair value of equity interest held before the business combination	24.9
Total consideration	43.6
Fair value of net assets acquired	(43.6)
Gain on bargain purchase	-

(iv) Net effect of business combination

Gain on remeasurement of associate to subsidiary	24.9
Gain on bargain purchase	-
Total gain recognised in the statement of profit or loss	24.9

(v) Assets acquired and liabilities recognised at the date of acquisition

<b>Assets</b>	
Property, plant and equipment	159.9
Right-of-use assets	17.7
Deferred tax assets	36.4
Cash and cash equivalents	180.0
Current assets	561.4
<b>Liabilities</b>	
Borrowings	(38.8)
Retirement benefit obligations	(73.7)
Current liabilities	(772.9)
Fair value of identifiable net assets acquired	70.0
Less: non-controlling interests	(26.4)
Share of fair value of identifiable net assets acquired	43.6

(vi) Net cash inflow on acquisition of subsidiary

Consideration paid in cash	18.7
Less: cash and cash equivalent balances acquired	(180.0)
	(161.3)

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 35. BUSINESS COMBINATION (CONT'D)

### (b) Non-current assets held for sale

The Board has resolved to dispose of Rehm Grinaker Construction Co Ltd and negotiations with interested parties are in progress. The disposal is consistent with the Group's long-term policy to focus its activities on the Group's other core businesses. These operations, which are expected to be sold within 12 months, have been classified as a disposal group held for sale and presented separately in the statement of financial position. The proceeds of disposal are expected to be the same as the carrying amount of the related net assets and accordingly no impairment losses have been recognised on the classification of these operations as held for sale. The major classes of assets and liabilities comprising the operations classified as held for sale are as follows:

At December 31, 2021	MUR'M
Non-current assets classified as held for sale	755.1
Liabilities directly associated with non-current assets classified as held for sale	781.7
	MUR'M
Property, plant and equipment	167.2
Contract assets (note 44(i))	141.2
Trade and other receivables	107.4
Financial assets at amortised cost	103.3
Cash and bank balances	137.4
Other assets	98.6
Total assets classified as held for sale	755.1
Trade and other payables	549.0
Borrowings	40.2
Retirement benefit obligations	71.8
Contract liabilities (note 44(ii))	117.1
Other liabilities	3.6
Total liabilities associated with assets classified as held for sale	781.7
Net liabilities of disposal group	(26.6)

### (c) Changes in ownership of interest in subsidiaries that does not result in a loss of control - 2020

During the year ended December 31, 2020, the Group acquired an additional 5% of the issued shares of Terragen Management Ltd for MUR'M 1.6. As a result, the Group recognised a decrease in non-controlling interests of MUR'M 0.2 and a decrease in equity attributable to owners of the parent of MUR'M 1.4. The effect on the equity attributable to the owners of Terragen Management Ltd during the year is summarised as follows:

	THE GROUP
	2020
Carrying amount of non-controlling interests acquired	1.4
Consideration paid to non-controlling interests	(1.6)
Excess of consideration paid recognised in the transactions with non-controlling interests within equity	(0.2)

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 36. SUBSIDIARIES

(a) The financial statements of the following subsidiaries have been included in the consolidated financial statements.

	Type of shares held	2021			% held by non-controlling interests	2020			Principal activity
		Stated capital	% holding	% held by other group companies		% holding	% held by other group companies	% held by non-controlling interests	
		MUR							
Terra Milling Ltd	Ordinary	56,657,480	-	80.00	20.00	-	80.00	20.00	Sugar
Terragen Ltd	Ordinary	520,523,500	-	51.00	49.00	-	51.00	49.00	Energy
Terra Brands Ltd	Ordinary	12,000,000	100.00	-	-	100.00	-	-	Investment
Grays Inc. Ltd	Ordinary	83,280,000	-	74.00	26.00	-	74.00	26.00	Commercial
Grays Distilling Ltd	Ordinary	20,738,000	-	66.67	33.33	-	66.67	33.33	Manufacturing
Terra Services Ltd	Ordinary	25,000	100.00	-	-	100.00	-	-	Services
Ivoire! Limitée	Ordinary	29,443,274	100.00	-	-	100.00	-	-	Investment
									Property management
Sagiterra Ltd	Ordinary	25,000	100.00	-	-	100.00	-	-	
Société Proban	d'intérêts	8,100,000	83.34	-	16.66	83.34	-	16.66	Investment
Terra Foundation	Ordinary	10,000	100.00	-	-	100.00	-	-	Social activities
Fondation Nemours Harel	d'intérêts	10,000	75.00	-	25.00	75.00	-	25.00	Cultural activities
									Investment holding
Société Evapo	d'intérêts	16,525,000	-	66.67	33.33	-	66.67	33.33	Manufacturing
Terrarock Ltd	Ordinary	15,000,000	-	54.00	46.00	-	54.00	46.00	Sugar
Terragri Ltd	Ordinary	722,455,070	100.00	-	-	100.00	-	-	Treasury
Terra Finance Ltd	Ordinary	500,000	100.00	-	-	100.00	-	-	Investment
Terravest Holding Ltd	Ordinary	130,860,000	100.00	-	-	100.00	-	-	Commercial
Sugarworld Limited	Ordinary	45,238,456	95.24	-	4.76	95.24	-	4.76	
Les Chais de L'Isle de France Ltée	Ordinary	3,000,000	-	100.00	-	-	100.00	-	Commercial
Terragen Management Ltd	Ordinary	100,000	-	66.75	33.25	-	66.75	33.25	Services
Intendance Holding Ltd	Ordinary	1,647,700	100.00	-	-	100.00	-	-	Investment
Beau Plan Cellars Ltd	Ordinary	10,000,000	-	100.00	-	-	100.00	-	Manufacturing
Beau Plan Office Park Ltd	Ordinary	15,000,000	-	100.00	-	-	100.00	-	Commercial
Beau Plan Retail Park Ltd	Ordinary	407,300,000	-	100.00	-	-	100.00	-	Commercial
Providence Warehouse Ltd	Ordinary	10,000	-	50.00	50.00	-	50.00	50.00	Commercial
									Property management
Beau Plan Development Ltd	Ordinary	1,155,000,000	-	100.00	-	-	100.00	-	Dormant
East Indies Company Ltd	Ordinary	2,500,000	-	100.00	-	-	100.00	-	
Mon Rocher School Holding Ltd	Ordinary	1	-	100.00	-	-	100.00	-	Dormant
									Freeport operations
Belle Vue Rum Ltd	Ordinary	2,000,000	-	100.00	-	-	100.00	-	
BS Fragrance Company Ltd*	Ordinary	100,000	-	74.00	26.00	-	-	-	Sale of perfumes

\* During the year, Grays Inc. Ltd acquired 100% of the issued share capital of BS Fragrance Company Ltd.



# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 36. SUBSIDIARIES (CONT'D)

- (i) The above subsidiaries are incorporated and operate in Mauritius except for the following:
- (i) Ivoirel Limitée, whose country of operation is Côte d'Ivoire;
  - (ii) Providence Warehouse Ltd, whose country of operations is Seychelles.

- (ii) For December 31, 2021 and 2020, the Group accounts for its investments in Providence Warehouse Ltd as subsidiary although the Group holds 50% of the issued share capital as the Group has control over the investment due to appropriate representation at board level.

### (b) Subsidiaries with material non-controlling interests

Details for subsidiaries that have non-controlling interests that are material to the Company:

	Profit allocated to Non-controlling interests during the year	Accumulated Non-controlling interests at December 31,
	MUR'M	MUR'M
<b>2021</b>		
Terragen Ltd	(191.9)	731.8
Terra Milling Ltd	10.1	121.8
Grays Inc. Ltd	16.3	94.5
<b>2020</b>		
Terragen Ltd	17.3	661.0
Terra Milling Ltd	0.7	111.7
Grays Inc. Ltd	3.9	78.2

### (c) Summarised financial information on subsidiaries with material non-controlling interests

(i)	Summarised statement of financial position of Terragen Ltd:	2021	2020
		MUR'M	MUR'M
	Non-current assets	701.7	1,264.3
	Current assets	832.5	499.5
	Non-current liabilities	(168.6)	(175.3)
	Current liabilities	(408.1)	(239.5)
	<b>Total equity</b>	<b>957.5</b>	<b>1,349.0</b>

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 36. SUBSIDIARIES (CONT'D)

### (c) Summarised financial information on subsidiaries with material non-controlling interests (Cont'd)

Summarised statement of profit or loss and other comprehensive income of Terragen Ltd:

	2021	2020
	MUR'M	MUR'M
Revenue	1,835.1	1,148.0
Expenses	(2,196.5)	(1,101.5)
Other income	3.8	1.7
Net finance costs	(8.6)	(1.8)
Profit before tax	(366.2)	46.4
Taxation	(25.4)	(11.1)
Profit for the year	(391.6)	35.3
Other comprehensive income	-	-
Total comprehensive income	144.3	35.3

Summarised cash flow information of Terragen Ltd:

	2021	2020
	MUR'M	MUR'M
Net cash inflow from operating activities	170.8	165.0
Net cash outflow from investing activities	(49.1)	(42.0)
Net cash outflow from financing activities	-	(100.0)
Net cash inflow	121.7	23.0

The summarised financial information above is the amount before intra-group eliminations.

(ii)	Summarised statement of financial position of Terra Milling Ltd:	2021	2020
		MUR'M	MUR'M
	Non-current assets	877.4	898.0
	Current assets	398.5	427.5
	Non-current liabilities	(224.7)	(306.4)
	Current liabilities	(428.7)	(460.8)
	<b>Total equity</b>	<b>622.5</b>	<b>558.3</b>

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 36. SUBSIDIARIES (CONT'D)

(c) Summarised financial information on subsidiaries with material non-controlling interests (Cont'd)

Summarised statement of profit or loss and other comprehensive income of Terra Milling Ltd:

	2021	2020
	MUR'M	MUR'M
Revenue	590.8	553.9
Expenses	(526.9)	(488.2)
Other income	13.3	13.1
Finance costs	(24.1)	(73.5)
Profit before tax	53.1	5.3
Taxation	(2.7)	(1.6)
Profit for the year	50.4	3.7
Other comprehensive income	30.5	(38.5)
Total comprehensive income	80.9	(34.8)

Summarised cash flow information of Terra Milling Ltd:

	2021	2020
	MUR'M	MUR'M
Net cash inflow from operating activities	26.0	217.1
Net cash outflow from investing activities	(54.3)	(37.9)
Net cash outflow from financing activities	(63.2)	(89.6)
Net cash (outflow)/inflow	(91.5)	89.6

The summarised financial information above is the amount before intra-group eliminations.

(iii) Summarised statement of financial position of Grays Inc. Ltd:

	2021	2020
	MUR'M	MUR'M
Non-current assets	333.8	337.4
Current assets	996.9	938.4
Non-current liabilities	(211.1)	(247.5)
Current liabilities	(754.3)	(727.6)
Total equity	365.3	300.7

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 36. SUBSIDIARIES (CONT'D)

(c) Summarised financial information on subsidiaries with material non-controlling interests (Cont'd)

Summarised statement of profit or loss and other comprehensive income of Grays Inc. Ltd:

	2021	2020
	MUR'M	MUR'M
Revenue	1,718.9	1,644.2
Expenses	(1,642.5)	(1,611.7)
Other income	17.4	15.9
Finance costs	(20.7)	(24.7)
Profit before tax	73.1	23.7
Taxation	(10.3)	(8.6)
Profit for the year	62.8	15.1
Other comprehensive income	21.7	(15.6)
Total comprehensive income	84.5	(0.5)

Summarised cash flow information of Grays Inc. Ltd:

	2021	2020
	MUR'M	MUR'M
Net cash inflow from operating activities	88.0	241.6
Net cash outflow from investing activities	(25.1)	(33.9)
Net cash outflow from financing activities	(71.5)	(307.2)
Net cash outflow	(8.6)	(99.5)

The summarised financial information above is the amount before intra-group eliminations.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 37. ASSOCIATES

(a) Summarised financial information and details of each of the material associates is set out below:

	Current assets		Non-current assets		Current liabilities	
	2021	2020	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
AMCO Solutions Limited	17.9	19.1	2.4	4.4	8.6	6.3
Anytime Investment Ltd	-	0.1	100.5	82.9	-	-
Coal Terminal (Management) Co Ltd	55.3	29.9	61.2	66.2	50.9	28.8
Horus Ltée	1.0	0.1	261.5	261.5	2.3	2.2
Swan General Ltd	9,146.8	10,234.9	54,170.6	43,630.4	1,430.0	1,263.7
New Fabulous Investment Ltd	-	0.1	100.5	82.9	-	-
New Goodwill Co. Ltd	568.9	514.9	34.9	39.8	210.9	223.7
Rehm Grinaker Construction Co. Ltd (ii)	-	890.6	-	199.7	-	937.6
Topterra Ltd	25.0	34.0	59.3	61.9	53.0	60.4
Sucrivoire S.A	3,783.6	3,272.4	4,539.4	3,917.1	3,056.0	3,386.8
Aquasantec International Limited	295.8	209.8	450.8	380.8	234.5	166.0
Thermal Valorisation Co Ltd	25.2	18.6	783.0	818.9	92.7	108.6
United Docks Ltd	280.2	302.9	2,916.6	2,536.7	27.3	24.4
Distillerie de Bois Rouge Ltd	2.8	4.4	-	-	7.1	8.4
Grays Uganda Ltd	6.5	6.5	5.3	5.3	8.4	8.4
Inside Capital Partners Ltd	13.3	11.4	2.1	1.7	3.5	2.6
Payment Express Ltd	24.6	15.6	217.6	265.8	187.0	155.9
Beau Plan Campus Ltd	69.5	57.2	636.7	591.0	61.4	56.2
The Greencoast International Primary School Limited	4.0	5.3	3.3	3.6	5.8	7.5

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

	Non-current liabilities		Revenues		Dividend received		Profit/(loss)	
	2021	2020	2021	2020	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
	0.9	3.0	20.1	26.5	16.0	12.0	9.3	7.8
	-	-	-	-	-	-	-	-
	58.8	64.2	201.9	189.0	-	-	3.2	0.9
	-	-	-	-	-	-	(0.1)	(0.1)
	56,356.5	48,353.1	7,500.3	6,863.7	119.2	119.2	692.5	620.9
	-	-	-	-	-	-	-	-
	74.5	68.2	1,829.6	1,786.9	89.7	64.0	144.6	96.1
	-	111.3	-	1,878.1	-	-	-	(73.3)
	6.9	7.0	14.2	12.9	-	-	-	-
	5,267.1	645.1	4,643.8	4,662.9	-	-	(509.7)	182.1
	195.8	210.6	714.9	550.2	-	-	32.4	43.5
	298.6	344.0	136.5	124.9	-	-	(23.5)	(65.5)
	754.2	752.9	58.3	63.6	5.1	-	28.1	(10.1)
	3.6	3.6	-	-	-	-	-	(0.3)
	-	-	-	-	-	-	-	-
	-	-	33.5	30.5	-	-	(0.6)	1.5
	37.7	38.5	143.2	124.7	-	-	-	-
	226.3	229.1	58.3	53.2	-	-	26.5	21.8
	9.4	10.2	22.4	15.1	-	-	1.6	(1.4)

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 37. ASSOCIATES (CONT'D)

(a) Summarised financial information and details of each of the material associates is set out below (Cont'd):

	OCI		Total comprehensive income		% holding	
	2021	2020	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M		
AMCO Solutions Limited	-	-	9.3	7.8	41.9	41.9
Anytime Investment Ltd	-	-	-	-	24.5	24.5
Coal Terminal (Management) Co Ltd	-	(0.9)	3.2	-	15.4	15.4
Horus Ltée	-	-	(0.1)	(0.1)	50.0	50.0
Swan General Ltd	593.7	(230.2)	1,286.2	390.7	34.6	34.1
New Fabulous Investment Ltd	-	-	-	-	24.5	24.5
New Goodwill Co. Ltd	-	-	144.6	96.1	33.3	33.3
Rehm Grinaker Construction Co. Ltd	-	(14.6)	-	(87.9)	62.3	35.5
Topterra Ltd	-	-	-	-	33.3	33.3
Sucrivoire S.A	(28.8)	(24.8)	(538.5)	157.3	25.5	25.5
Aquasantec International Limited	(14.6)	(5.6)	17.8	37.9	26.7	26.7
Thermal Valorisation Co Ltd	-	-	(23.5)	(65.5)	17.9	17.9
United Docks Ltd	20.6	(0.1)	48.7	(10.2)	21.5	15.2
Distillerie de Bois Rouge Ltd	-	-	-	(0.3)	33.3	33.3
Grays Uganda Ltd	-	-	-	-	22.2	22.2
Inside Capital Partners Ltd	-	0.1	(0.6)	1.6	36.8	36.8
Payment Express Ltd	-	-	-	-	27.8	27.8
Beau Plan Campus Ltd	-	-	26.5	21.8	40.0	40.0
The Greencoast International Primary School Limited	-	-	1.6	(1.4)	20.0	20.0

(i) Investment in Rehm Grinaker Construction Co Ltd has been reclassified to Non-current asset held for sale (note 17).

(ii) Associates with non-coterminous year end have been equity accounted based on management accounts at December 31, 2021.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

Financial period ended	Country of incorporation	Principle place of business	Nature of business
June 30,	Mauritius	Mauritius	Strategic procurement
June 30,	Mauritius	Mauritius	Investment holding
December 31,	Mauritius	Mauritius	Procurement and logistics of coal
June 30,	Mauritius	Mauritius	Investment holding
December 31,	Mauritius	Mauritius	Insurance
June 30,	Mauritius	Mauritius	Investment holding
June 30,	Mauritius	Mauritius	Rum bottling and distribution
June 30,	Mauritius	Mauritius	Construction
June 30,	Mauritius	Mauritius	Production and distribution of liquid fertiliser
December 31,	Côte d'Ivoire	Côte d'Ivoire	Sugar production
December 31,	Mauritius	Mauritius	Management company
December 31,	Mauritius	Mauritius	Energy
June 30,	Mauritius	Mauritius	Real estate
July 31,	Mauritius	Mauritius	Dormant
December 31,	Uganda	Uganda	Dormant
December 31,	Mauritius	Mauritius	Fund management
June 30,	Mauritius	Mauritius	Payment service provider
December 31,	Mauritius	Mauritius	Real estate
December 31,	Mauritius	Mauritius	Education



# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 37. ASSOCIATES (CONT'D)

(b) For December 31, 2021 and 2020, the Group accounts for its investments in Coal Terminal (Management) Co Ltd as associate although the Group holds less than 20% of the issued share capital as the Group has the ability to exercise significant influence over the investment due to the Group's representation on the Board of Directors of the associate company.

For December 31, 2021 and 2020, the Group accounts for its investments in Horus Ltée as associate although the Group holds 50% of the issued share capital as the Group does not have control over the investment due to the lack of representation at board level and there is no agreement with the investee stating otherwise.

### (c) Reconciliation of summarised financial information

Reconciliation of summarised financial information to the carrying amount recognised in the financial statements in respect of material associates is set out below:

December 31, 2021	Carrying amount						
	Opening balance	Additions	Share of profit/(loss) for the year	Dividends	Share of OCI for the year	Translation reserves	Closing balance
Investment in associates	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
AMCO Solutions Limited	6.0	-	3.9	(6.7)	1.4	-	4.6
Horus Ltée	187.3	29.0	3.1	(0.5)	1.5	-	220.4
Swan General Ltd	1,349.6	10.9	254.0	(41.2)	209.2	-	1,782.5
New Goodwill Co. Ltd	87.6	-	48.2	(29.9)	0.2	-	106.1
Sucrivoire S.A	861.4	-	(130.0)	-	(26.1)	7.9	713.2
Aquasantec International Limited	57.1	-	8.7	-	18.3	0.3	84.4
Thermal Valorisation Co Ltd	134.7	19.4	(8.2)	-	-	-	145.9
Inside Capital Partners Ltd	1.2	-	(0.2)	-	3.0	0.4	4.4
United Docks Ltd	124.7	71.6	99.2	(0.6)	2.0	-	296.9
Beau Plan Campus Ltd	144.5	-	10.6	-	(1.6)	13.8	167.3
	2,954.1	130.9	289.3	(78.9)	207.9	22.4	3,525.7

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 37. ASSOCIATES (CONT'D)

### (c) Reconciliation of summarised financial information (Cont'd)

December 31, 2020	Carrying amount								
	Opening balance	Additions	Share of profit/(loss) for the year	Dividends	Impairment	Share of OCI for the year	Translation reserves	Reclassification (note 9(a)(ii))	Closing balance
Investment in associates	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
AMCO Solutions Limited	8.3	-	3.3	(5.0)	-	(0.6)	-	-	6.0
Horus Ltée	188.3	-	(1.0)	-	-	-	-	-	187.3
Swan General Ltd	1,247.0	2.6	213.1	(40.8)	-	(72.3)	-	-	1,349.6
New Goodwill Co. Ltd	76.3	-	32.0	(21.3)	-	0.6	-	-	87.6
Rehm Grinaker Construction Co. Ltd	47.0	-	(26.0)	-	(14.7)	(6.3)	-	-	-
Commada Ltd	28.7	-	(15.9)	-	-	-	12.0	(24.8)	-
Sucrivoire S.A	691.1	-	46.4	-	-	(6.3)	130.2	-	861.4
Aquasantec International Limited	46.5	-	11.6	-	-	(5.3)	4.3	-	57.1
Thermal Valorisation Co Ltd	157.6	-	(22.9)	-	-	-	-	-	134.7
Inside Capital Partners Ltd	0.7	-	0.5	-	-	-	-	-	1.2
United Docks Ltd	125.3	-	(0.6)	-	-	-	-	-	124.7
Beau Plan Campus Ltd	134.7	-	8.7	-	-	(9.3)	10.4	-	144.5
	2,751.5	2.6	249.2	(67.1)	(14.7)	(99.5)	156.9	(24.8)	2,954.1

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 37. ASSOCIATES (CONT'D)

(d) Information presented in aggregate for the associates that are not individually significant:

	2021	2020
	MUR'M	MUR'M
Carrying amount of interests	(0.6)	3.9
Group's share of profit	1.2	-
Group's share of other comprehensive income	(2.7)	(1.4)
Group's share of total comprehensive income	(2.7)	(1.4)

(e) The following associates are listed on a primary market and therefore a quoted price is available for the shares.

	2021	2020
	MUR'M	MUR'M
<i>Fair value of investments</i>		
Swan General Ltd	1,368.5	1,017.0
United Docks Ltd	224.1	78.6

## 38. CAPITAL COMMITMENTS

Capital expenditure contracted for at the end of the reporting period but not yet incurred is as follows:

	THE GROUP	
	2021	2020
	MUR'M	MUR'M
Property, plant and equipment	99.7	33.5
Investment properties	528.5	401.4
Inventory work in progress	198.0	-
	826.2	434.9

## 39. PARENT AND ULTIMATE HOLDING ENTITY

The Board of Directors considers Société de Nemours, constituted in Mauritius, as the parent and ultimate holding entity of TERRA Mauricia Ltd.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 40. RELATED PARTY TRANSACTIONS

Related parties are individuals and companies where the individual or the company has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operational decisions.

### (i) THE GROUP

	Purchases of services	Sales of services and others	Amount receivable	Amount payable	Interest expense	Dividends
2021	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
Associates	10.5	53.1	12.1	2,493.7	75.1	78.9
Enterprises with common directors	134.1	-	-	7.4	-	-
	144.6	53.1	12.1	2,501.1	75.1	78.9
2020						
Associates	35.8	35.0	29.9	2,108.1	16.9	67.1
Enterprises with common directors	71.1	-	-	6.6	-	-
	106.9	35.0	29.9	2,114.7	16.9	67.1

Amounts receivable from and payable to related parties are unsecured, interest-free and repayable within one year. Non-current related party receivable is unsecured, interest-free and repayment is not expected to be requested within one year.

Impairment loss on trade receivables from an associate amounted to MUR'M 58.5 (2020: MUR'M 43.4).

Details of impairment of associates are disclosed in note 9(a)(ii).

Dividends paid to non-controlling interests amounting to MUR'M 26.3 (2020: MUR'M 76.8) are disclosed in the Group statement of cash flows.

### (ii) THE COMPANY

	Sales of services and others	Amount receivable	Amount payable	Borrowings	Interest expense	Dividend income
2021	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
Associates	-	1.0	-	-	-	10.9
Subsidiaries	-	40.2	1.1	1,087.6	37.1	199.1
	-	41.2	1.1	1,087.6	37.1	210.0
2020						
Associates	-	1.0	-	-	-	5.0
Subsidiaries	-	39.8	26.6	990.3	29.6	178.2
	-	40.8	26.6	990.3	29.6	183.2

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

40. RELATED PARTY TRANSACTIONS (CONT'D)

None of the balances is secured. No expense has been recognised in the current year or prior year for bad or doubtful debts in respect of amounts owed by related parties. No guarantees have been given or received.

Refer to note 20 for terms and conditions of borrowings and note 11 for amounts receivables.

Letter of comfort given to a wholly owned subsidiary is disclosed in note 41(c).

Dividends paid to shareholders amounting to MUR'M 193.4 (2020: MUR'M 129.7) are disclosed in Company's statement of cash flows.

(iii) **Key management personnel**

Key management personnel consists of personnel employed by the Company and its subsidiaries who can exercise direct control on major parts of the Group/Company's activities and resources. The key management personnel compensation comprised the following:

	THE GROUP		THE COMPANY	
	2021	2020	2021	2020
	MUR'M	MUR'M	MUR'M	MUR'M
Salaries and short-term employee benefits	131.0	123.4	-	-
Post employment benefits	6.4	9.5	-	-
Other benefits	-	1.8	-	-
	137.4	134.7	-	-

41. CONTINGENT LIABILITIES

(a) **Court cases**

(i) **Previous distillers**

An agreement was reached in 1979 between five enterprises (including a subsidiary of the Group) for the sale and sharing thereof of alcohol produced from molasses and sold in Mauritius. The agreement was terminated in 2000. There is currently a dispute over the compensation payable upon termination to two partners, who are claiming MUR'M 58.4 from the other partners, (including a subsidiary of the Group). A ruling was delivered in August 2012 by the Judge of the Commercial Court to the effect that the matter should be referred to arbitration. However, the parties have given notice of appeal of that judgement. The appeal was called in March 2014, when some points of laws were raised. On November 20, 2014, arguments were heard on the points of law and the judge has delivered his ruling on December 11, 2015, allowing the appeal to proceed. The appeal was heard on February 22, 2017 and the Court has ruled, on November 1, 2018 that the case should be referred to the Supreme Court (Commercial Division). The case is ongoing.

(ii) **Ex-employees of Beau Plan Sugar Factory**

There is currently a claim to a subsidiary for damages from ex-employees of Beau Plan Sugar Factory for MUR'M 130.0 in respect of breach of contract. The court case is ongoing.

(iii) **Irrigation Authority**

There is a dispute in respect of irrigation dues by Terragri Ltd for the period 2005 to June 30, 2020 amounting to MUR'M 57.2. The matter has been referred to an Arbitration Board as provided by the water supply agreement existing between the Irrigation Authority and Terragri Ltd.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

41. CONTINGENT LIABILITIES (CONT'D)

(a) **Court cases (Cont'd)**

(iv) **Breach of contract**

A subsidiary has claimed an amount of MUR'M 1.8 to one of its clients in respect of overdue selling fees. The client has submitted a counterclaim of MUR'M 60 to the subsidiary for breach of contract and damages. The dispute is still pending.

(v) **Work accident**

The heirs of one ex-employee of Terra Milling Ltd, who was victim of work accident, has claimed damages amounting to MUR'M 6.1 to his former employer. The case is ongoing. The exposure is mitigated under the employer liability insurance cover of the Terra Milling Ltd.

(b) **Bank guarantees**

In the ordinary course of business, the Group had contingent liabilities in respect of bank guarantees amounting to MUR'M 524.0 as at December 31, 2021 (2020: MUR'M 196.9).

(c) **Letter of comfort**

In the ordinary course of business, the Company has provided letters of comfort and undertaking in favour of commercial banks in Mauritius in respect of banking facilities availed by its wholly owned subsidiary, Terra Finance Ltd.

As at December 31, 2021, the total comfort provided in respect of the short-term banking facilities amounted to MUR 3.4 billion (2020: MUR 2.5 billion) out of which total utilisation amounted to MUR 1.0 billion (2020: MUR 1.2 billion).

(d) **Outstanding bank guarantees**

Guarantees to third parties given by Rehm Grinaker Construction Co Ltd bankers' at December 31 2021 amounted to MUR'M 482.7 in respect of on-going contracts and tenders in normal course of business. These guarantees are secured by way of floating charges over the assets of Rehm Grinaker Construction Co Ltd.

42. EVENTS AFTER THE REPORTING PERIOD

(a) **Impact of Covid-19**

The Covid-19 outbreak is a material subsequent non-adjusting event that requires disclosure in the financial statements. On March 11, 2020, the World Health Organisation declared the Covid-19 outbreak to be a pandemic. The authorities have since introduced several measures to help businesses better manage the impact of Covid-19.

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

42. EVENTS AFTER THE REPORTING PERIOD (CONT'D)

(a) Impact of Covid-19 (Cont'd)

Mauritius has come out of lockdown on May 31, 2020 and underwent through a second lockdown on the March 10, 2021 until April 30, 2021. Government has introduced a number of measures to help businesses better manage the impact of Covid-19, since the outbreak of the pandemic.

The Covid-19 pandemic is expected to have some impact on the Group's operations, customers and suppliers and consequently the Group's production, revenue and cash position in the near term. The Group will continue to monitor the impact of Covid-19 has on them and reflect the consequences as it deems appropriate in its accounting and reporting.

(b) Uncertainties caused by the increase in coal price following the outbreak of war between Russia and Ukraine

There have been unprecedented increases in prices of coal following the sharp increase in demand for electricity generation as the global economy recovers from the pandemic, especially in China and India leading to a mismatch in the supply of coal. The uncertainties caused by the conflict between Russia and Ukraine has exacerbated the matter causing the price of coal to reach record highs. The coal market futures indicate that the present coal price levels are there to remain at very high level for a while, at least for the whole of 2022. Internationally there is a significant increase in economic uncertainty, evidenced by more volatile asset and commodity prices, currency exchange rates, rising inflation and a reduction in economic growth rates internationally is forecasted.

At these coal prices, our power plant Terragen Ltd, which partly uses coal to produce electricity, is anticipated to incur important financial losses, due to this unforeseen and unprecedented event. Terragen Ltd had suspended its operations since April 29, 2022 due to a Force Majeure Event linked to coal under the Power Purchase Agreement (PPA) with Central Electricity Board (CEB). Terragen Ltd has resumed its operations at the beginning of the crop season on the June 27, 2022 using bagasse to generate electricity. CEB and Terragen Ltd are currently engaged in a mediation process to seek a workable solution for both parties for the remaining period under the present PPA until June 2025.

An estimate of the potential impact of this event on the financial statements cannot be determined at this stage.

(c) Acquisition of additional stake in a subsidiary

After reporting date, Terra Brands Ltd, a wholly-owned subsidiary of TERRA Mauricia Ltd acquired an addtional stake of 33.33% in Grays Distilling Ltd which will thus be considered as a wholly-owned subsidiary as from year 2022.

43. SEGMENT INFORMATION

Reportable segments are disclosed in note 26(a).

Segment assets consist primarily of property, plant and equipment, intangible assets, inventories, cash and cash equivalents and receivables and exclude investments in associates and others.

Segment liabilities comprise operating liabilities and exclude items such as taxation and certain corporate borrowings.

The accounting policies of the operating segments are the same as those described in the summary of significant accounting policies (note 2).

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

43. SEGMENT INFORMATION (CONT'D)

(a) Information about reportable segments (Cont'd)

THE GROUP

<u>Year ended December 31, 2021</u>	<u>Cane</u>	<u>Power</u>	<u>Brands</u>	<u>Property and Leisure</u>	<u>Others</u>	<u>Group interests</u>	<u>Total</u>
	<u>MUR'M</u>	<u>MUR'M</u>	<u>MUR'M</u>	<u>MUR'M</u>	<u>MUR'M</u>	<u>MUR'M</u>	<u>MUR'M</u>
Total segment revenues	1,232.8	1,842.9	2,257.2	610.3	631.0	-	6,574.2
Intersegment sales	(6.2)	(31.0)	(74.4)	(92.2)	(146.6)	-	(350.4)
Revenues from external customers	1,226.6	1,811.9	2,182.8	518.1	484.4	-	6,223.8
Segment profit	274.3	194.8	126.1	99.2	63.9	(134.9)	623.4
Fair value gain on non-current assets classified as held for sale	-	-	-	-	77.0	-	77.0
Impairment of non-financial assets	-	(535.9)	-	(0.4)	-	-	(536.3)
Net finance (costs)/income	(37.7)	(8.6)	(18.4)	(16.5)	(202.9)	134.9	(149.2)
Profit/(Loss) after finance costs	236.6	(349.7)	107.7	82.3	(62.0)	-	14.9
Share of results of associates	(130.0)	(8.2)	48.2	10.9	369.6	-	290.5
Gain on remeasurement of associate	-	-	-	-	24.9	-	24.9
Profit on disposal of associate	-	-	-	-	39.8	-	39.8
Impairment of associates	-	-	-	-	(3.0)	-	(3.0)
Profit before taxation	106.6	(357.9)	155.9	93.2	369.3	-	367.1
Taxation	(1.3)	(26.5)	(19.4)	(0.9)	(2.3)	-	(50.4)
Profit after taxation	105.3	(384.4)	136.5	92.3	367.0	-	316.7
Non-controlling interest							145.6
Profit attributable to equity holders of the Company							462.3



# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

43. SEGMENT INFORMATION (CONT'D)

(a) Information about reportable segments (Cont'd)

THE GROUP

Year ended December 31, 2020	Cane	Power	Brands	Property and Leisure	Others	Group interests	Total
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
Total segment revenues	1,095.2	1,152.3	2,169.8	291.6	292.4	-	5,001.3
Intersegment sales	(8.6)	(21.1)	(60.2)	(50.5)	(108.7)	-	(249.1)
Revenues from external customers	1,086.6	1,131.2	2,109.6	241.1	183.7	-	4,752.2
Segment profit	85.9	70.8	99.7	12.4	59.4	(108.0)	220.2
Fair value gain on non-current assets classified as held for sale	-	-	-	-	(314.0)	-	(314.0)
Net finance (costs)/income	(89.0)	(1.7)	(18.2)	0.3	(161.1)	108.0	(161.7)
(Loss)/profit after finance costs	(3.1)	69.1	81.5	12.7	(415.7)	-	(255.5)
Share of results of associates	46.4	(22.9)	32.0	8.5	185.2	-	249.2
Impairment of associates	-	-	-	-	(181.8)	-	(181.8)
(Loss)/profit before taxation	43.3	46.2	113.5	21.2	(412.3)	-	(188.1)
Taxation	(3.0)	(10.4)	(11.3)	(0.7)	3.1	-	(22.3)
(Loss)/profit after taxation	40.3	35.8	102.2	20.5	(409.2)	-	(210.4)
Non-controlling interest							(58.5)
Profit attributable to equity holders of the Company							(268.9)

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

43. SEGMENT INFORMATION (CONT'D)

(b) Other material items

THE GROUP

Year ended December 31, 2021	Cane	Power	Brands	Property and Leisure	Others	Total
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
Finance income	-	-	3.2	3.9	2.9	10.0
Finance costs	(7.3)	(7.5)	(19.8)	(0.5)	(124.1)	(159.2)
Cost of sales	(941.9)	(1,517.0)	(1,597.3)	(313.4)	(410.5)	(4,780.1)
Segment assets	7,414.4	1,307.0	1,847.1	5,487.1	568.3	16,623.9
Associates	713.2	145.9	105.1	271.7	2,421.1	3,657.0
Other assets	12.0	7.9	20.6	3.8	1,958.1	2,002.4
Segment liabilities	573.3	391.0	654.8	394.6	109.8	2,123.5
Borrowings	738.9	0.2	477.0	746.9	2,173.2	4,136.2
Other liabilities	29.6	168.6	29.2	0.7	796.0	1,024.1
Capital expenditure	144.1	31.1	67.5	396.0	7.1	645.8
Depreciation and amortisation	(159.6)	(68.5)	(69.7)	(57.1)	(47.0)	(401.9)
Other material non-cash items:						
- Impairment losses on financial assets	(58.8)	-	(7.0)	(2.0)	8.3	(59.5)
- Reversal of impairment loss on financial assets	60.4	-	-	-	-	60.4
- Impairment losses on non-financial assets	-	(535.9)	-	(0.4)	-	(536.3)

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 43. SEGMENT INFORMATION (CONT'D)

### (b) Other material items (Cont'd)

#### THE GROUP

Year ended December 31, 2020	Cane	Power	Brands	Property and Leisure	Others	Total
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
Finance income	-	-	7.6	3.7	-	11.3
Finance costs	(57.0)	(1.7)	(19.9)	(0.5)	(93.9)	(173.0)
Cost of sales	(917.9)	(962.8)	(1,562.2)	(80.1)	(117.4)	(3,640.4)
Segment assets	7,381.5	1,627.2	1,575.7	5,123.1	814.7	16,522.2
Associates	861.5	134.7	86.5	142.8	1,864.4	3,089.9
Other assets	30.2	8.0	36.7	26.0	1,063.5	1,164.4
Segment liabilities	716.4	228.5	599.0	295.7	208.5	2,048.1
Borrowings	743.7	30.5	352.8	544.1	2,232.1	3,903.2
Other liabilities	34.9	175.3	35.0	0.9	10.2	256.3
Capital expenditure	116.0	42.6	52.8	741.6	18.0	971.0
Depreciation and amortisation	(163.7)	(68.1)	(71.9)	(43.9)	(46.8)	(394.4)
Other material non-cash items:						
- Impairment losses on financial assets	(46.3)	-	(5.4)	(3.3)	(9.2)	(64.2)
- Impairment losses on non-financial assets	-	-	-	-	(22.3)	(22.3)

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 44. ASSETS AND LIABILITIES RELATED TO CONTRACTS WITH CUSTOMERS

### (i) Contract assets included in non-current assets classified as held for sale

At date of acquisition
Transfers from contract assets to trade receivables
Excess of revenue recognised over cash
<b>At December 31, 2021 (note 35(b))</b>

#### THE GROUP

2021

MUR'M

222.3

(264.8)

183.7

141.2

### (ii) Contract liabilities included liabilities directly associated with non-current assets classified as held for sale

At date of acquisition
Amount released and recognised as revenue
Cash received in advance and not recognised as revenue
<b>At December 31, 2021 (note 35(b))</b>

#### THE GROUP

2021

MUR'M

114.3

(20.1)

22.9

117.1

# Notes to the Consolidated and Separate Financial Statements (Cont'd)

(Year ended December 31, 2021)

## 45. CONSTRUCTION CONTRACTS

	THE GROUP
	2021
	MUR'M
<b>Contracts in progress at end of reporting period:</b>	
Contract costs incurred plus recognised profits less losses to date	<b>3,887.9</b>
Less: progress billings	<b>(3,863.8)</b>
<b>Net amount due from customers</b>	<b>24.1</b>
Gross amount due from customers for contract work done	<b>141.2</b>
Gross amount due to customers for contract work done	<b>(117.1)</b>
	<b>24.1</b>
Bank guarantees given to third parties in respect of retention monies	<b>18.9</b>

# Three-year Summary of Published Results and Assets and Liabilities - The Group

	THE GROUP		
	2021	2020	2019
	MUR'M	MUR'M	MUR'M
<b>STATEMENT OF PROFIT OR LOSS</b>	<b>6,223.8</b>	<b>4,752.2</b>	<b>5,047.3</b>
Turnover			
Profit/(loss) before taxation and associates' results	<b>14.9</b>	(255.5)	397.0
Share of results of associates	<b>290.5</b>	249.2	236.8
Gain on remeasurement of associate	<b>24.9</b>	-	-
Profit on disposal of associate	<b>39.8</b>	-	-
Impairment of associates	<b>(3.0)</b>	(181.8)	(120.1)
Taxation	<b>(50.4)</b>	(22.3)	(67.1)
Profit/(loss) after taxation	<b>316.7</b>	(210.4)	446.6
Profit/(loss) after taxation	<b>462.3</b>	(268.9)	328.7
Owners of the Company	<b>(145.6)</b>	58.5	117.9
Non-controlling interests			
<b>STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME</b>			
Profit/(loss) after taxation	<b>316.7</b>	(210.4)	446.6
Other comprehensive income for the year net of tax	<b>371.9</b>	(191.6)	1,082.2
Total comprehensive income	<b>688.6</b>	(402.0)	1,528.8
Total comprehensive income attributable to:			
Owners of the Company	<b>799.7</b>	(434.5)	1,374.7
Non-controlling interests	<b>(111.1)</b>	32.5	154.1
	<b>688.6</b>	(402.0)	1,528.8
Percentage of profit on shareholders' interest (%)	<b>5.65</b>	(2.0)	2.3
Earnings per share (MUR)	<b>2.03</b>	(1.18)	1.44
Dividends proposed and paid	<b>193.4</b>	129.7	193.4
Dividend per share (MUR)	<b>0.85</b>	0.57	0.85
Dividend cover (times)*	<b>2.4</b>	-	1.7
Net assets per share (MUR)	<b>62.2</b>	59.7	62.2
Weighted number of ordinary shares used in calculation (M)	<b>227.6</b>	227.6	227.6
* No dividend cover in 2020 as the Group incurred a loss of MUR'M 210.4.			
<b>STATEMENTS OF FINANCIAL POSITION</b>			
Non-current assets	<b>17,414.8</b>	17,252.5	16,664.6
Current assets	<b>3,769.8</b>	3,232.5	3,463.0
Non-current assets classified as held-for-sale	<b>1,098.7</b>	291.5	580.7
<b>Total assets</b>	<b>22,283.3</b>	20,776.5	20,708.3
Owners' interest of the Company	<b>14,159.4</b>	13,593.5	14,164.3
Non-controlling interests	<b>840.1</b>	975.4	1,019.9
Non-current liabilities	<b>3,981.8</b>	3,796.1	1,109.8
Current liabilities	<b>2,520.3</b>	2,411.5	4,414.3
Liabilities directly associated with non-current assets classified as held-for-sale	<b>781.7</b>	-	-
<b>Total equity and liabilities</b>	<b>22,283.3</b>	20,776.5	20,708.3